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ENVIRONMENTAL ASSESSMENT BOARD

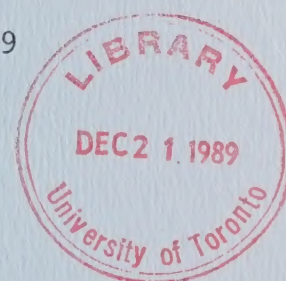
VOLUME: 166

DATE: Wednesday, December 6th, 1989

BEFORE: M.I. JEFFERY, Q.C., Chairman

E. MARTEL, Member

A. KOVEN, Member



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HEARING ON THE PROPOSAL BY THE MINISTRY OF NATURAL
RESOURCES FOR A CLASS ENVIRONMENTAL ASSESSMENT FOR
TIMBER MANAGEMENT ON CROWN LANDS IN ONTARIO

IN THE MATTER of the Environmental
Assessment Act, R.S.O. 1980, c.140;

- and -

IN THE MATTER of the Class Environmental
Assessment for Timber Management on Crown
Lands in Ontario;

- and -

IN THE MATTER OF a Notice by the
Honourable Jim Bradley, Minister of the
Environment, requiring the Environmental
Assessment Board to hold a hearing with
respect to a Class Environmental
Assessment (No. NR-AA-30) of an
undertaking by the Ministry of Natural
Resources for the activity of timber
management on Crown Lands in Ontario.

Hearing held at the offices of the
Environmental Assessment Board, 2300 Yonge
Street, Suite 1201, Toronto, Ontario, on
Wednesday, December 6th, 1989, commencing at
9:00 a.m.

VOLUME 166

BEFORE:

MR. MICHAEL I. JEFFERY, Q.C.	Chairman
MR. ELIE MARTEL	Member
MRS. ANNE KOVEN	Member



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I N D E X O F P R O C E E D I N G S

<u>Witness:</u>	<u>Page No.</u>
<u>DEAN GORDON BASKERVILLE, Resumed</u>	29376
Cross-Examination by Ms. Kleer	29376
Cross-Examination by Mr. Hanna	29395

I N D E X O F E X H I B I T S

<u>Exhibit No.</u>	<u>Description</u>	<u>Page No.</u>
974	Proceedings from the Geographic Information Systems Conference, entitled: Forestry GIS: The Next Step, dated March 9-11th, 1988 by Gordon L. Baskerville.	29407
975	Paper entitled: Wildlife in Managed Forests - A Matter of Commitment, authored by Jack Ward Thomas.	29444
976	Document prepared by OFAH re: comparison of guideline approach and habitat supply analysis.	29577

1 ---Upon commencing at 9:05 a.m.

2 THE CHAIRMAN: Good morning. Be seated,
3 please.

4 MR. TURKSTRA: Good morning, Mr.
5 Chairman.

6 THE CHAIRMAN: Ms. Kleer?

7 DEAN GORDON BASKERVILLE, resumed

8 CROSS-EXAMINATION BY MS. KLEER:

9 Q. Good morning, Dr. Baskerville. Okay.
10 My first question --

11 THE CHAIRMAN: I don't think your switch
12 is on.

13 MS. KLEER: Q. Okay. My first question
14 is just a point of clarification arising from your
15 evidence yesterday. Is it, in your opinion, most
16 desirable from a manager's perspective to have timber
17 management unit boundaries, wildlife management unit
18 boundaries and fisheries unit boundaries covering the
19 same land base?

20 A. Is it preferable?

21 Q. Most desirable?

22 A. Yes. The answer to that I think
23 would have to be yes wherever there is an attempt to
24 integrate these and if you want the management
25 together, realizing that one influences the other or

1 actions taken to serve one element of the resource that
2 influence availability of other elements, then it's
3 going to be simpler, easier, more effective where the
4 tools of control are consistently applied on the same
5 area.

6 Q. Thank you. And another point of
7 clarification. You have spoken at some length about
8 objectives. Am I correct in understanding your
9 evidence that the setting of those objectives for
10 non-timber values is not something which the unit
11 forest manager will decide, according to your model?

12 A. The setting of objectives in resource
13 management is rarely I think a technical issue and it's
14 a technical problem to present the reasonable
15 opportunities to look at the production possibilities,
16 but the actual choice of which of the possible futures
17 we are going to try and make unfold is going to be
18 largely a decision of the owner, I suppose, in simplest
19 terms. So that it becomes a social issue.

20 Q. So that will the person deciding on
21 what that objective will be, or the persons deciding on
22 that objective be addressed differently depending upon
23 which non-timber value you have, or is that something
24 which your model deals with?

25 A. I'm not sure I understand the

1 question.

2 Q. I guess my question is: Who makes
3 the decision about non-timber values and does it differ
4 between non-timber values and does your model address
5 that question at all?

6 A. I see. The model we are talking
7 about here is not a computer model, just a structural
8 model for approaching how to get an objective.

9 I suppose the most accurate word to
10 describe how objectives will evolve is negotiate, that
11 in fact rarely will there be a simple way to say: This
12 is what everybody really really wants. They are -- the
13 values will conflict and there needs to be that way to
14 trade those off. There needs first -- I believe we
15 need first a way to illustrate what the possible
16 trade-offs are and then there must be a firm choice of
17 that is the trade-off we will accept.

18 The 'we' in that case must be the people
19 who are ultimately responsible for -- have authority
20 over the property in question.

21 THE CHAIRMAN: Well, if you are dealing
22 with a provincial objective, would that be the
23 legislature, in your view?

24 THE WITNESS: I suppose in the ultimate
25 sense it has to be then for Crown land. For a

1 management unit you might use the process that is in
2 place now to find out what is required and what are the
3 local trade-offs and build from that, rather than try
4 to do it from top down.

5 MS. KLEER: Q. Okay. I would like to
6 turn to page 84 of your audit which is Exhibit 16.
7 Now, in the second full paragraph at the bottom,
8 actually I will start two sentences from the end of
9 that paragraph, you write:

10 "The approach to discovering public
11 opinion about planning issues is open but
12 it is being used to justify actions or
13 inactions rather than to determine what
14 values the public expect from the
15 resource so that management can be
16 designed to achieve those values to the
17 extent possible."

18 Now, just stopping there for a moment.
19 The phrase, but it is being used to justify actions or
20 inactions; i.e., public opinion is being used in that
21 way, can you expand upon that, what you mean by that
22 phrase?

23 In your examination what was the public
24 opinion doing?

25 A. There is a tendency as we grope to

1 find ways to do this, to use opportunities for public
2 expression either to, as I've said, prevent something
3 or to make a single point rather than to try and find a
4 balance, and the material that I read that came from
5 the public hearings which was all available to me, and
6 there was little or no evidence that there had been any
7 discussion about what the trade-offs should be, only a
8 few - relatively few too, surprisingly - few people had
9 showed up and said: Here's some things that we would
10 not like, but in terms of searching for an objective,
11 that wasn't happening.

12 Q. So you see the role of the public
13 then as feeding into what those objectives would be, I
14 take it?

15 A. Yes. If it's public property, then
16 surely the objective must be determined that way.

17 Q. And then the trade-offs that are
18 made, how will the public feed into that, what kind of
19 a forum could you see for developing or working at
20 trade-offs in a public way?

21 A. If I could answer that in the sense
22 of what an approach I think might work, and not
23 attempting to be prescriptive.

24 There are some approaches that I think
25 work. You can -- we have not made very much attempt in

1 this country to display the alternatives in a manner
2 that an interested publics can look at what the
3 alternatives are and can examine some of the
4 trade-offs, and I have taken part in some workshops
5 intentionally made up of mixtures of up to 30 people
6 from as broad an array as you can possibly get where
7 they formulate a structure, a model actually - we put
8 it on a computer so that we could use it consistently -
9 a structure for comparing different issues, had to do
10 with use of a pesticide, plantations in fact the most
11 recent one, and then allowed them to sit and, over a
12 period of about I suppose it was really five days if
13 you count the whole thing, that they were causative for
14 five days, but at the end of five days they came out
15 with a set of what would be accepted by most managers
16 as objectives that they could go out and work to in the
17 field.

18 Now, that is a cumbersome approach to try
19 and do it with a very large group. The principle
20 though I think is valid; that what is missing, I
21 believe, in the way we are approaching natural resource
22 management is that we do not offer the alternatives, we
23 don't look at what really are the possibilities, people
24 choose one and become an advocate of it, and that is
25 quite different than having everyone look at a range of

1 reasonably possible futures and attempt to choose one
2 from that.

3 Q. Going on then in that paragraph, you
4 write:

5 "Much of the planning material in this
6 area would be better described as
7 creative writing about the resource than
8 as a realistic attempt to control
9 resource development over time to achieve
10 objectively stated values."

11 I had gone through the transcripts and
12 there was some discussion about the District Land Use
13 Guidelines and whether that sentence applied to the
14 District Land Use Guidelines. Was that your intention?

15 A. No, I think more I had in mind what
16 actually gets written into a management plan. Where
17 there is a requirement to report on those things, it
18 tends to be, well, creative writing because the actual
19 interaction, although it took place and followed the
20 format, the actual interaction with the public might
21 have consisted of half a dozen people.

22 So that in terms of true trying to
23 appreciate what was the desire of the public and
24 integrating it, it wasn't there.

25 Q. You mentioned in your evidence

1 several times the example of having objectives and
2 managing objectives for the non-timber value of
3 aesthetics. Now, I would like to get into that a
4 little bit more just to see how that would be done.

5 First of all, and if you can sort of
6 describe for me and in answering how you would do that,
7 can you also describe how difficult or costly it would
8 be to manage for that kind of non-timber value?

9 A. The premise has to be that managing
10 for timber, the implementation of a harvest schedule
11 and a silviculture schedule, will in fact change
12 pattern in the forest and that that changed pattern in
13 the forest influences the other values. If that
14 weren't true, then we wouldn't have the discussion.

15 So the issue to me becomes one of: How
16 do we discover the relationship of the other values to
17 that changing forest pattern. If it is not possible to
18 describe, probably has to be quantitative, but some
19 description that at least that shows a general response
20 to that change, then it's not possible to design the
21 harvest schedule and silviculture schedule so that it
22 alters the impact in some desired manner on these other
23 issues.

24 So the key of the thing comes down to:
25 How do you relate whatever the other value is, moose

1 habitat, wildlife habitat, owl habitat to the emerging
2 pattern in the forest as a result of the application of
3 the harvest schedule and the silviculture schedule.

4 Q. Okay. But can you try to develop
5 that specifically for the non-timber value of
6 aesthetics?

7 A. Well -- of aesthetics?

8 Q. Yes. See, what I'm trying to get at
9 is how difficult is it. I mean, it's been done for the
10 timber values for wood supply and you developed
11 objectives for that, and you have also said that that
12 was done some 10 years and now we are moving towards
13 and we should try to move towards where we can.

14 I want to get a sense of how difficult or
15 costly that is and then use aesthetics as an example?

16 A. I have never tried to work with
17 aesthetics in this context, so I'm not sure. What
18 familiarity I have suggests that there has been a fair
19 amount of work particularly in the Pacific northwest
20 that has to do with the view that appears, modelling
21 the view that a person would see as they drove along
22 roads, and it would be awkward to characterize
23 aesthetics quantitatively as we spoke yesterday of the
24 painting. We could negotiate somewhere between the
25 group of 7 and Van Gough and that kind of thing, we

1 could find a balance, but it would be tricky to reduce
2 that to a quantitative measure I think right now.

3 Actually thinking about it, there is in
4 existence a very thick manual called The Guidelines for
5 Aesthetics in Timber Management in Ontario that would
6 be about 10 years old that attempts to do that. It
7 looks at viewscapes and the positioning of roads. So
8 there have been some beginnings done.

9 Q. Okay. All right. I would like to
10 turn now to how your model would work for non-timber
11 values related to the use of the forest by native
12 community.

13 Now, first, is it possible in your
14 opinion to use your system to manage for social values
15 such as maintaining one or more subsistence uses of the
16 forest by natives communities. Is it possible, first
17 of all?

18 A. I don't see any inconsistency. You
19 mean, it's a form of harvesting?

20 Q. Mm-hmm.

21 A. Then there would be no inconsistency,
22 that would simply -- they would enter in a harvest
23 schedule which already includes, if you look at the
24 average Crown unit it might have 10 or 12 separate
25 companies or units, their activities aggregated into a

1 harvest schedule. So it's not unusual for a harvest
2 schedule for a large forest of the order of a couple of
3 hundred thousand hectares to include more than one
4 harvester.

5 Q. Okay. I would like to go beyond that
6 though, because what I'm talking about when I'm talking
7 about native use is not simply harvesting but using the
8 forest for their native traditional uses such as
9 trapping, fishing, hunting and also using it in the
10 context of providing fuelwood, perhaps small commercial
11 uses such as providing for a small sawmill in their
12 community.

13 What I'm trying to get at is: How your
14 model could be used to manage for those kind of values
15 that native communities seek from the forest?

16 A. The consumptive uses would not pose
17 any problem, in fact they should be relatively
18 straightforward to deal with. The issues of hunting
19 and fishing raise precisely the issue that we spoke of
20 yesterday in integrated management, you are talking
21 about: How does the changes in the habitat invoked by
22 one use, timber, alter the habitat for various game
23 species and to the degree that you can make that
24 relationship you can maintain the habitat and thereby
25 the populations. The principles there are the same.

1 The aesthetic one is the one at present I don't see a
2 way to deal with.

3 Q. Okay. What kind of information would
4 you need to set quantifiable objectives for a native
5 community, and I want to break it down into the three
6 uses of the forest that I was talking about.

7 First of all, what kind of information
8 would you need to set quantitative objectives for the
9 value of traditional native harvesting of moose or of
10 other species such as marten?

11 A. I suppose the minimum information
12 that you would need is the average annual harvest level
13 of moose or of marten.

14 Q. By a native community?

15 A. By the native community which would
16 then become a measure, if you were doing an analysis of
17 the population dynamics and their habitat, you would be
18 trying to structure it so that the level -- desired
19 level could be sustained, desired level of harvest that
20 of those species could be sustained.

21 Now, you can't tell for sure that that is
22 possible because if the harvest level is higher than is
23 sustainable with any habitat next year you could get in
24 trouble, but there is the possibility for direct
25 trade-off there.

1 Q. But it would be critical to have that
2 piece of information about what their annual harvest
3 level is?

4 A. Average annual harvest level, yes,
5 some estimate of it.

6 Q. Okay.

7 A. Similarly to the principle that you
8 couldn't begin to design the timber part if you don't
9 know roughly what the average annual consumption was of
10 sawmills and pulp mills that were dependent on the
11 property. The principle is similar.

12 Q. Okay. Another thing that native
13 communities would want out of the forest or out of the
14 forest ecosystem is an assurance that they get an
15 adequate supply of potable water and, as you know, the
16 forest, you know, when you cut down a forest you can
17 affect adjacent waterbodies.

18 Can you give me some idea of how you
19 would try and set a quantifiable objective or will you
20 try and set a quantifiable objective to ensure that
21 they continue to get that potable water supply?

22 A. We are well out of my range now, Mr.
23 Chairman. I would -- I hesitate. It seems to me that
24 if the issue is amount of water that you need a
25 hydrologist to answer that question. If it's changing

1 the quality of the water, then you need someone who can
2 speak to that issue as it relates to other activities,
3 but I really can't take that one.

4 Q. Okay. So you can't answer then
5 whether or not you would be able to set those
6 quantifiable objectives without that knowledge?

7 A. The people that I will work with on
8 Friday at Banff in the modeling exercise will in fact
9 be working with water and my feeling is, yes, that
10 those kinds of things can be done in the same sense of
11 first approximation that we need in order to get
12 started in any of these. But I'm not the person to ask
13 for the exact how.

14 Q. Okay. In your witness statement in
15 paragraph 9, this was something which Michelle
16 Swenarchuk asked some questions about yesterday and I
17 would like to follow up on that. You state that:

18 "Adaptive management requires the
19 formulation of quantitative measures,
20 even though tentative, of non-timber uses
21 so that testable forecasts can made,
22 goals can be set and responses can be
23 Measured and evaluated in terms of the
24 goal."

25 And then you say:

1 "There's enough information available to
2 do this."

3 Now, when you say that there is enough
4 information available to do this, you are referring to
5 setting quantitative measures for non-timber uses; is
6 that correct, first of all?

7 What exactly do you mean by this when you
8 say 'there is enough information available to do this'?

9 A. The point I tried to make yesterday
10 was that when you presume -- when you manage you make
11 presumptions about all of those connections, it's
12 simply not possible to avoid it.

13 If you say you can harvest this many
14 moose or this many cubic metres from the property,
15 there is a presumption that that -- and say it's
16 sustainable, if you make that claim, there is a
17 presumption that there is knowledge of the connections
18 between the habitat and the moose and the whole thing.

19 All that is at issue here is whether or
20 not those presumptions are forced into quantitative
21 form, however tentative, right at the front end. They
22 do exist. If you claim to be able to manage, then
23 there is underlying the presumption that those things
24 exist.

25 I think I used an example of an ancient

1 invulnerable allowable cut calculation that appeared not
2 to have any assumptions in it, but which in fact
3 contained a yield curve in each class structure and
4 harvest schedule and silviculture schedule all embedded
5 in that simple equation which I think said the
6 allowable cut equals two times the growing stock
7 divided by rotation. I found my slide, if you wanted
8 to see that.

9 The same thing is true here. It isn't
10 that we have enough information, I'm not suggesting
11 that we could do this in a first rate manner for
12 everything at the level that we now do it for, say, the
13 most valued timber species anywhere in the country. I
14 will argue strenuously, as I can, that if we don't
15 start to try and do this, if we don't make a beginning
16 to attempt to relate the cause and effect between the
17 spacial pattern that would create from timber to these
18 other things in some measurable manner, we are not
19 going to gain control of those other things in the
20 sense of integrating them in our management plan.

21 Does that come close to what you are
22 looking for?

23 Q. I guess, I mean my further question
24 would be - but I don't think you can answer it - is
25 whether or not there is enough information to manage

1 for non-timber values related to native communities,
2 but from what I gather your audit looked at, you never
3 addressed anything at all about native communities?

4 A. No, but if their values are dependent
5 on the structure in the forest, then it's an issue that
6 needs to be addressed, yes.

7 Q. If you don't address it, if you leave
8 something that could be made quantifiable in a
9 qualitative form; i.e., you have a qualitative
10 objective and not a quantitative object, is there some
11 danger that that qualitative objective is not going to
12 receive the same amount of emphasis as the quantitative
13 objective?

14 A. In simplest terms, if you leave an
15 issue in qualitative form what happens is it becomes a
16 constraint. The only way that it can enter management
17 is by virtue of constraining the other activities
18 rather than by trying to manage to make gains of the
19 value that you are trying to get.

20 So that there is tremendous advantage if
21 you can get into the game on the basis that you are
22 trading at the level of setting the objectives, rather
23 than having the objectives set and then you enter the
24 implementation for whatever objectives exist as a
25 constraint.

1 But a qualitative objective inevitably
2 winds up as a constraint.

3 MS. KLEER: Well, I think most of my
4 other questions, Mr. Chairman, are addressed towards
5 native communities specifically and I don't think that
6 you are going to be able to answer them. So I'm very
7 surprised, but I really don't have any more questions
8 to ask that I will ask at this time.

9 THE CHAIRMAN: Very well. You aren't
10 indicating in any way, Dean Baskerville, that there is
11 anything wrong with also having constraints?

12 THE WITNESS: Oh heavens no. We
13 couldn't -- our society couldn't operate without them.

14 THE CHAIRMAN: But there should be a
15 mix--

16 THE WITNESS: Yes.

17 THE CHAIRMAN: --in terms of being able
18 to proceed towards a quantitative objective?

19 THE WITNESS: Mm-hmm.

20 THE CHAIRMAN: Which inevitably will also
21 embrace qualitative objectives along the way which,
22 according to your last statement, will inevitably at
23 least for the latter, end up in constraints as well?

24 THE WITNESS: There will always be --
25 well, in all of society there are all those places

1 where we have set prohibitions, we have set constraints
2 because they are deemed to be necessary. The
3 difference here is that if you set objectives you
4 set -- you define a system state, you define a
5 characteristic forest with a characteristic pattern
6 that you are trying to reach and actions are designed
7 with respect to bringing the system towards that
8 desired state, so you are trying to close on a goal.
9 That is what the whole concept of management is.

10 But what a constraint does is almost the
11 opposite, a constraint says "don't ever do this because
12 we do not want a system to reach a certain state. So
13 instead of saying that you are trying to close on one,
14 you are simply saying you are trying to prevent some
15 from being reached.

16 Now, preventing reaching a certain state
17 doesn't mean that you will in fact achieve any
18 objective, it simply means that the system won't go to
19 one particular state. It's a marginal approach as
20 opposed to trying to get to what it is you really want.

21 THE CHAIRMAN: But you might be able to
22 say the reverse, that without a constraint you would
23 definitely not achieve the objective in some cases?

24 THE WITNESS: That is an interesting
25 point. I'm not sure I agree. If in fact there was

1 firm commitment to an objective, then you should be
2 able to close on it as long as it was defined. I can't
3 think of a case where we haven't had to invoke a
4 constraint, I guess is my problem, but I'm not sure
5 that I agree with your statement that it's exclusive,
6 that they have to be there. I suspect that
7 realistically, practically you are right, sir, they do
8 have to be there.

9 THE CHAIRMAN: Okay. Thank you.

10 Mr. Hanna, are you ready to go?

11 MR. HANNA: Mr. Chairman, maybe if we
12 could just have 10 minutes. I have a number of pieces
13 of material here that I would like to get organized, if
14 I could.

15 THE CHAIRMAN: Okay. We will adjourn for
16 10 minutes.

17 ---Recess taken at 9:35 a.m.

18 ---On resuming at 9:50 a.m.

19 THE CHAIRMAN: Thank you. Be seated,
20 please.

21 Very well, Mr. Hanna.

22 CROSS-EXAMINATION BY MR. HANNA:

23 Q. Dr. Baskerville, as sort of a guiding
24 principle in the questions I'm going to ask you, I want
25 to just give you an idea of where I'm coming from.

1 First of all, as you may or may not be
2 aware, there has been considerable discussion within my
3 client as to a number of the concepts you have brought
4 forward, and I believe I can say on behalf of them that
5 in theory your concept, we endorse much of what you are
6 saying. What we are trying to come to grips with is
7 how to actually put this in place, how we can actually
8 make this a reality and how we can do that through the
9 types of powers that this Board has in terms of terms
10 and conditions.

11 So much of my questioning will be looking
12 at how we can actually put it in place, what the
13 implications are and what may not be dealt with by - I
14 won't use the term model - but the general paradigm
15 that you have brought forward in terms of adaptive
16 management and the integration of non-timber values.

17 That is where I'm coming from, and I
18 think the thing -- I can understand I think from the
19 Board's point of view, to how we actually put this on
20 the ground if they are persuaded that that is the way
21 to go. So that is where I will be coming from in my
22 questioning.

23 Now, as you read through some of the
24 transcript excerpts some of your -- you have been
25 interpreted in many different ways. One of the

1 interpretations has been that you are a bit of a
2 visionary and that while what you are - I won't say
3 preach - but what you are advocating is certainly very
4 satisfying conceptually and theoretically, but
5 practically it has major limitations, and in asking
6 that question, were you not considered a visionary when
7 you were talking about wood supply analysis in the late
8 70s?

9 THE CHAIRMAN: That is probably a hard
10 question for a so-called visionary to answer.

11 MR. HANNA: Q. Were there not doubters
12 in the late 70s when you were coming forward with your
13 wood supply analysis approach?

14 A. A major problem was the same kind of
15 discussion that we are having now, in that the approach
16 required yield curves, age-class structures and
17 forecasts of what a harvest schedule and silviculture
18 schedule would look like, and clearly we don't have
19 those already; so until we learn how to get those, we
20 can't build the model.

21 And there are analogue that there was
22 nothing there that hadn't already been overcome in --
23 if you read, for instance, systems engineering texts,
24 control engineering, they went through exactly the same
25 sorts of things; in fact, that is how I got into it,

1 was through meeting people like that.

2 I guess if I was to characterize how I
3 felt at that time was it posed a problem for the
4 conventional way of doing things in the traditional
5 approach is if they weren't challenged they were at
6 least made suspect by introducing such an idea and
7 it -- I don't think I felt uncomfortable, nor do I now.
8 This isn't visionary, this exists, the things we are
9 talking about, and if I can't demonstrate to you in one
10 place one complete set of it, I can demonstrate most of
11 it, all of it in pieces.

12 The management of timber on the Columbia
13 River would come very close to what I have talked about
14 as adaptive management, where in fact it is being used.

15 THE CHAIRMAN: Without taking away, Mr.
16 Hanna, from any of your questions. You appreciate,
17 Dean Baskerville, that a Board like this is faced
18 sometimes with some very practical problems; and, that
19 is, there is an existing system in place and an
20 existing form of management structure and although
21 changes may well be warranted, there may be limitations
22 on how extensive some of those changes can be, given
23 the fact that some changes may cost a great deal and
24 that a Board such as this, while it may have the
25 jurisdiction to indicate in a decision what those

1 changes should be, it does not have the jurisdiction to
2 fund those changes per se, that is left to the province
3 when we are dealing with Crown land in its ultimate
4 wisdom to come up with the funds to implement such
5 changes, whether they are personnel changes, structural
6 changes, ways in which they gather data, et cetera.

7 And so what the Board is looking for in
8 the course of your comments, to some extent, is an idea
9 of how some of the ideas can be integrated, to use the
10 word, with what already exists as opposed to
11 dismantling everything that exists in order to start
12 again.

13 And I understood from your evidence
14 earlier that you are not advocating that latter
15 position.

16 THE WITNESS: Certainly not. I would
17 suggest that if you wanted to add 10 pages to the
18 existing timber management manual, you can do
19 everything I have discussed here. The right 10 pages,
20 mind you.

21 THE CHAIRMAN: Well, let's go back to
22 you, Mr. Hanna.

23 MR. HANNA: No, that's fine, Mr.
24 Chairman. I think the purpose of Dr. Baskerville here
25 is to get the most information to us all and I'm quite

1 happy to have the Board interject. I want to get the
2 most out of this and I think the Board does too and I
3 have no problems at all with that.

4 Q. Dr. Baskerville, there is this matter
5 of cost and I'm sure you are not in a position now to
6 say it's going to cost this, 'x' millions of dollars or
7 whatever. What I'm looking at at some point or other
8 having to present evidence to this Board in terms of
9 what might be down in the road in terms of cost.

10 How would you go about providing that
11 sort of information so that this Board has some
12 appreciation of what they might be buying into?

13 A. The initial steps of trying to
14 integrate and to bring the -- the initial steps of
15 adding the timber forecasting to the area forecasting
16 are, as I understand it, well in hand in the Ministry,
17 so that part is already there.

18 The issue of integrating the others isn't
19 so much a matter of huge cost in data gathering, it's a
20 substantial cost in some peoples' time, sitting down
21 and trying to make that first approximation that gets
22 things started and focuses the data collection.

23 It might involve a cost, again a small
24 one I would say, in terms of some computing power
25 distributed widely not centralized and so that the

1 people close to the resource are characterizing the
2 resource and examining its response themselves.

3 The great cost in this ultimately will be
4 that what we are talking about is geographic pattern,
5 the pattern of stands that are going to exist on 40
6 some million hectares of land and that is an enormous
7 scale. The difficulties that have come up in this
8 discussion and in any discussion come from averaging,
9 that when we -- in the absence of being able to say
10 what is at what location in the forest and what is next
11 to that location, what we do is average and we say, on
12 average there is the right amount of moose habitat out
13 there, it just happens that it's not in the right
14 places.

15 And when we use averages we frequently
16 don't even recognize that the average conditions,
17 conditions that contribute to that average aren't
18 spacially located in the manner in which they are
19 needed, say by a moose population or deer population
20 that needs winter cover and needs summer food. Those
21 two need to be located within the proximity of the
22 range of the moose, and to have them on average in a
23 forest 60 kilometres apart won't help the moose.

24 The biggest cost that I see in the
25 emergence of managing a forest resource so that you

1 control that temporal/ spacial pattern is the mapping,
2 the geographic information system issue, that sooner or
3 later to deal with any of those other issues it is the
4 geographic pattern of the way the harvest schedule and
5 the silviculture schedule are implemented that becomes
6 crucial.

7 So the issue - I think New Brunswick
8 faced it suddenly and dramatically - it was clear that,
9 if I can use it as an example, it was clear by the end
10 of 1980 that to bring the control - after a year and a
11 half of intense analysis - to bring the control to the
12 structure that we needed it would be necessary to have
13 spacial control on all the stands in the entire
14 province. And at that time that was a pretty
15 monumental cost, it was about a million and a half
16 dollars. Not only did you need it, but you needed it
17 before 1987.

18 And the conviction of the authorities at
19 that time was such that, in essence, the way it was
20 described was that if you were going to put up a
21 building, a house, we agree on a design, you are the
22 contractor, we negotiate a little bit but I hand you
23 the design, there is the spacial pattern that you will
24 build for me. You go and build and when it comes time
25 to pay I don't pay until I'm sure that what you've got

1 on the ground matches what we had on the plan.

2 That was an analogy that industry would
3 be given a piece of forest for five years, actually on
4 a continuing basis, but at the end of five years their
5 contract said they would show that they had managed it
6 to a certain state and they would have to demonstrate
7 that they had in fact done that in order to get
8 continuity.

9 Clearly that required the bookkeeping
10 system that provided that basis. So the province
11 swallowed the cost, it was a big cost, but the payoff -
12 not by '87 it turned out - but the payoff certainly by
13 '92, 10 years later is going to be tremendous.

14 Yes?

15 THE CHAIRMAN: Sorry. Are you aware of
16 Ontario's approaches towards a geographic information
17 system, what is going on now?

18 THE WITNESS: Somewhat. I have a
19 graduate student that is working on one of the projects
20 in the Plonski Forest and it is being implemented.

21 THE CHAIRMAN: Is that the type of system
22 that you are talking about?

23 THE WITNESS: Exactly.

24 THE CHAIRMAN: So what Ontario is doing
25 now, although it may not be as far down the road as you

1 would like to see it, is essentially the route to go--

2 THE WITNESS: Yes.

3 THE CHAIRMAN: --in terms of developing
4 that kind of system.

5 THE WITNESS: I wouldn't even say that it
6 wasn't as far down the road as I would like to see it.
7 I would have panicked if Ontario had bought enough GIS
8 equipment to do the entire, I think it's 48-million
9 hectares, at once, that would really have been a
10 frightening prospect.

11 The approach of trying it on individual
12 units, which is the level at which it will have the
13 most power anyhow, I think is the correct way to go.

14 THE CHAIRMAN: Thank you.

15 THE WITNESS: That to me is, in terms of
16 cost -- the rest of it; the manpower is there, it may
17 not be the kind of manpower you want in terms of
18 willingness to use modern techniques, but with training
19 the major cost is going to be in the care and feeding
20 of a geographic information system that allows you to
21 reflect pattern in the forest as it relates not only to
22 harvesting timber but to harvesting moose, harvesting
23 all the other things, aesthetics as well. And that is
24 a large cost, not for the computer, but to get it set
25 up and implemented.

1 MR. HANNA: Q. Dr. Baskerville, if I
2 could ask you to put yourself in the position of being
3 Assistant Deputy Minister as you were in New Brunswick
4 and faced with this type of a question, would you feel
5 that this is a reasonable investment, would you
6 recommend that sort of investment to your Minister?

7 A. For the whole province all at once?

8 Q. No, no, no. I understand what you
9 are saying about doing it incrementally, the advantage
10 in doing that, learning so that you don't invest a
11 large moment of money but then you have got it tied up
12 and you may decide that isn't really the right
13 technology you want, the move in this direction, that
14 sort of level of investment; do you feel it's
15 warranted?

16 A. Yes. If I could recall the diagram
17 where I showed a yield curve and an age-class
18 structure, a harvest schedule, a silviculture schedule
19 and four possible places where a cut-over hectare could
20 grow on -- grow to.

21 In trying to achieve that you have got
22 two major problems, that was an average picture for a
23 piece of forest. To gather that up you have to take
24 the individual stands and add them.

25 THE CHAIRMAN: When you say 'average',

1 you mean that is an average chunk of forest or those
2 numbers represented averages?

3 THE WITNESS: As a caricature it
4 represented a forest, one working group in a forest in
5 average context. It showed the yield curve, which was
6 the average one for those stands, and it showed the
7 position of all of the stands on that.

8 Now, to get that - the stands aren't
9 altogether the way I showed them in the little box on
10 the diagram, they are spread through the forest - the
11 first thing that has to happen is somebody has to find
12 where those are and aggregate them, so that you can
13 make that analysis.

14 So there needs to be some systematic
15 typing of the forest so that you can aggregate it back.
16 You find a solution through such a model by examining
17 the possible production possibilities, but when you get
18 that solution you then have to disaggregate that back
19 down, the harvest schedule and the silviculture
20 schedule aren't average, when you implement them you
21 actually gain a stand not an average.

22 So that the control of that system lies
23 largely, and as it relates to the other uses,
24 non-timber uses, substantially relates to how you
25 disaggregate that solution.

1 These tools of geographic information
2 systems are going to make all the difference in the
3 world, it will make as much difference to forest
4 management in the next decade as computers made in the
5 last decade, the microcomputers made in the last
6 decade, because they will systematize the aggregation
7 to making the forecast and the disaggregation of the
8 solution so that you can actually find where it is on
9 the ground you are going to do those things.

10 So the question was: Would I recommend
11 the purchase and use of such equipment, and the answer
12 is yes.

13 MR. HANNA: Q. Dr. Baskerville, I was
14 going to speak to you about GIS systems and seeing as
15 you have brought it up, perhaps this is the appropriate
16 time to deal with it.

17 MR. HANNA: Mr. Chairman, I have here
18 copies of a paper that Dr. Baskerville prepared on GIS
19 systems that I would like to discuss with him briefly.

20 (handed)

21 THE CHAIRMAN: I believe that is Exhibit
22 974.

23 ---EXHIBIT NO. 974: Proceedings from the Geographic
24 Information Systems Conference,
25 entitled: Forestry GIS: The Next
 Step, dated March 9-11th, 1988 by
 Gordon L. Baskerville.

1

2

THE CHAIRMAN: Were you going to give us
four, Mr. Hanna? I am sorry, I think you already did.

4

Sorry.

5

6

MR. HANNA: Q. Dr. Baskerville, this
paper was presented in March of '88?

7

A. That's correct.

8

9

MR. HANNA: Excuse me, Mr. Chairman that
was Exhibit 974?

10

11

12

THE CHAIRMAN: 974. 973 we marked as the
compilation of the transcripts, for those of you who
didn't mark it yesterday.

13

14

15

16

MR. HANNA: Q. And I would like to look
first at page 11 of this paper. This paper was
presented to a forum dealing with the technology side
of GIS; is that correct?

17

18

19

A. That's correct. It was an annual
meeting of the vendors of GIS equipment primarily and
of users and it was concentrated on the technology.

20

21

22

23

Q. And would it be fair to say that the
basic thrust of your paper was that the technology does
not necessarily give the answer, but it's a tool to
help you in arriving at answers?

24

25

A. That's probably a fair
characterization. There is a tendency with this, as

1 with most technologies, to -- imagine that if you buy
2 one that suddenly it will solve all the problems that I
3 just described; in fact, if you were to purchase a
4 geographic information system, there would be some
5 substantial investment in your own manpower learning
6 how to operate the system so that it did -- it worked
7 on your problem, not on the problem that the vendor
8 happened to have tested.

9 And vendors have, in this area
10 particularly, classically misunderstood the nature and
11 the scale of the problem, and since I had an
12 opportunity to speak to them, I opened by saying that,
13 in fact, I wanted to announce that I had the answer but
14 at the end of the first paragraph, saying that I do
15 indeed have the answer, now if only I had the question,
16 and which was the theme of the paper.

17 Q. On page 11 in the first full
18 paragraph there, I think by now it's a bit of a truism
19 for this Board; and, that is, that forest management
20 decision-making is complex. I don't think we need to
21 debate that. The question is: When you have got
22 complex decisions that is really saying we have got a
23 large number of choices.

24 THE CHAIRMAN: Why couldn't you have a
25 few number of choices but the very difficult choices to

1 make, and it can still be rather complex as to what
2 goes into making the choice even between a few number
3 of alternatives. Wouldn't that be the case as well?

4 THE WITNESS: I'd even introduce a third
5 alternative, that the dynamics underlying the decision
6 can be complex and that we are then -- one of the
7 hardest things in decision-making is to isolate the
8 part of that where you are most vulnerable to error.

9 MR. HANNA: Q. Okay. And the reason I
10 raise that is, where you have these complex decisions,
11 is it your view that those are the problems where you
12 require the highest level of systematic analysis; if
13 it's a simple problem it's simply a matter of: Do I
14 like that painting or not, which is one we have talked
15 about before, I may may not need to go through a
16 detailed, complex system analysis, I can arrive at that
17 decision very easily.

18 A. I'm tempted to say yes, but if you
19 were to walk into a stand in the woods and say: Should
20 I plant this just standing here in amongst the stumps,
21 we could say that was a simple decision and
22 consequently didn't need any analysis and we could
23 either plant it or not plant it, but if you think of it
24 in the context of forest level dynamics, whether or not
25 you plant that area should depend on what the output is

1 from the whole forest, what is the impact on the whole
2 forest. If planting it in fact doesn't contribute to
3 the objective for the whole forest, there is no reason
4 to plant it; on the other hand, if not planting it
5 prevents you from reaching it, so that the decision
6 which looks simple is isn't necessarily simple.

7 In general I accept the question, but we
8 might want to quibble about what you would call a
9 simple decision and what I would call a simple
10 decision.

11 Q. But even that simple decision that
12 you are saying can be complicated, that requires
13 systemic analysis and has this, as you say, production
14 possibilities type of concept associated with it?

15 A. I would argue that it should require
16 systematic analysis, to state that it actually does is
17 a little different and people can make choices without
18 systematic analysis. Part of our problem.

19 Q. But quantitative tools do allow you
20 to deal with it in a more comprehensive way. Is that
21 one of the reasons that you see these types of tools -
22 and I'm speaking here strictly of GIS, this type of
23 process?

24 A. Quantitative tools make it a little
25 easier to be comprehensive, but their major advantage,

1 in my view, is that when we lay it on the table in
2 front of the people in this room they will all be
3 looking at exactly the same thing; whereas if I --
4 whatever I have said in the last day and a half, there
5 are probably 45 different impressions of it out there.

6 I made some headway with the overheads
7 that I used which were more explicit because they were
8 quantitative. If I set a model, we operated a model of
9 forest dynamics, then it becomes -- it does the same
10 thing whether you run it or whether I run it, and that
11 is the big advantage, you take some of the mind games
12 out of it.

13 THE CHAIRMAN: So there is consistency?

14 THE WITNESS: That's right, consistency
15 whether you operate it to look at moose and I operate
16 it to look at timber, at least the dynamics are
17 represented in exactly the same way, there is no body
18 language.

19 MR. HANNA: Q. And GIS serves this
20 communication role, it assists in that - how should I
21 say - formalization of the information, so that
22 everyone has, if you will, equal access to it?

23 A. It serves a role, I would say an
24 important role in taking a nature that is highly
25 disaggregated and allowing us to aggregate that into a

1 form where we can indeed lay it on a table in front of
2 us, we could actually look at here in this group, find
3 a solution, and then it's important to gain in the
4 disaggregation of that solution.

5 How do we take this solution which says
6 cut a hundred thousand hectares a year, how do we find
7 which hectares we will actually harvest, how do you
8 actually locate them spacially. Getting the answer is
9 one thing; to actually implement it is where the
10 crucial issue comes in terms of things like wildlife
11 habitat.

12 Q. On page 11 and also on page 12, I'm
13 looking at the third full paragraph, the last sentence
14 it says:

15 "It remains to establish a comprehensive
16 connection to the management
17 decision-making process..."

18 And I believe this is the technology.
19 And on page 12 in the second full paragraph, the third
20 sentence it says:

21 "People in the decision-making process
22 have not fully comprehended what it
23 offers to them."

24 Now, my question to you is --

25 A. I am sorry, where was the second

1 sentence?

2 Q. I'm sorry, it's the second full
3 paragraph in page 12.

4 A. Mm-hmm.

5 Q. The third sentence. I didn't read
6 the clause at the beginning, I started with:

7 "People in the decision-making
8 process..."

9 THE CHAIRMAN: I think it's the next
10 paragraph down, Dr. Baskerville, towards the end of
11 that.

12 THE WITNESS: Got it.

13 MR. HANNA: Q. Now, it suggests here
14 that there is a potential that hasn't been realized yet
15 and that there needs to be some connection between
16 technology and the decision-making process. I'm
17 interested in what this connection is that is lacking
18 and how you see making that happen?

19 A. Remembering that I was speaking to
20 peddlers of hardware here, there are two issues; one,
21 the managers, the designers of management have long
22 recognized that spacial pattern was important and have
23 recognized it explicitly on hard copy maps when they
24 drew lines for where a road would be and tried to
25 calculate by hand what amount of volume would be

1 available to pay off such a road and similar sorts of
2 calculations.

3 The capability of GIS in the system in
4 simple things like laying out the stream reserves. The
5 map appears on a large TV screen and you simply set --
6 ask a code to set a band along each stream, and if you
7 want it to be 10 metres you say 10 metres, and on the
8 screen will appear a 10-metre band along all of the
9 streams, but it not only appears but you now have
10 information in the system on exactly what kind of
11 stands are in that 10-metre band. So you haven't just
12 made the band, you still have all of the data that was
13 there before is still underneath, it's a system of
14 overlays actually.

15 The ability to do things like that are
16 mind boggling to the manager, he's so used to not being
17 able to make that calculation, to knowing that every
18 one of those reserves takes timber out of the base for
19 producing timber -- takes land out of the base for
20 producing timber but not being quite sure of what was
21 on it. Now, almost instantly you can see that.

22 It takes a little while for the managers
23 to grow accustomed to having a new tool. And I just
24 sold a car that had 334,000 kilometres on it, an old
25 diesel, and I bought a very nice new car and I'm having

1 a little trouble getting accustomed to the fact that it
2 has electric windows and things like that. I keep
3 trying to put my hand out and I hit glass. It takes a
4 little while to adjust to advanced technology.

5 On the other hand, the people who are
6 marketing this are pushing it. As you know, New -
7 Brunswick has got one and they know what they are
8 doing; so, you know, if you don't have one, they are
9 not sure about you. And the sales pitch is to buy one,
10 that it will do anything you want.

11 It turns out when you actually get one
12 that somebody has to sit down and write a little
13 program, a little computer program that says: When you
14 touch the button marked F10, what it does is ask you
15 how wide do you want the strip because it is about to
16 put one of those stream reserves on. Somebody has to
17 actually write such a program.

18 THE CHAIRMAN: But doesn't that assume as
19 well that the data that's stored in the memory is
20 inputted--

21 THE WITNESS: Oh, yes, assuming that --

22 THE CHAIRMAN: --by somebody and
23 obviously in order to input you have to have your data
24 available on what's on the ground in a form that you
25 can input it?

1 THE WITNESS: Yes. What you could do as
2 a starter would be for the map that you would put in
3 could be the equivalent of FRI maps, for instance. New
4 Brunswick actually had to do the whole thing over
5 again, but that's another story.

6 The point here is that there is at this
7 point, at this stage of development a technology which
8 some managers are grasping, is a tremendous advantage
9 to them for, I would say, a relatively small investment
10 in time and money, relatively small compared to the
11 other issues that are involved here.

12 The people who are marking it are pushing
13 it without realizing what needs to be done, the
14 adjustments to it. So I'm sure half the GIS systems
15 that have been sold in this country, there is a
16 disappointed buyer because you can't go and push the
17 buttons the way the demo worked because he doesn't have
18 that data in, because he hasn't written the little
19 extra computer programs that will in fact attach into
20 the main program you buy that will allow you to do all
21 the neat things. So there is a little bit of tension
22 right now.

23 Yes, this is a super tool, it is the
24 thing we needed more than anything else to implement
25 forest management on a spacial pattern, but it's no

1 panacea, there is some real work to be done to make it
2 work.

3 MR. MARTEL: How long are we talking in
4 terms of time in a province the size of Ontario?

5 Let us say one purchased the necessary
6 equipment, what type of pattern of time are we talking
7 about to put all the necessary information that you
8 have to gather into this system so that it does the
9 wonderful things you are talking about?

10 THE WITNESS: There are about eight and a
11 half million hectares in New Brunswick and to gather
12 the data and load it in that system so that it was
13 fully operational took about four years and three
14 months, a little over three years, much of that on
15 double shift.

16 THE CHAIRMAN: But that was starting from
17 scratch?

18 THE WITNESS: Yes, sir.

19 THE CHAIRMAN: And you are indicating
20 that, in your view, Ontario wouldn't have to start from
21 scratch?

22 THE WITNESS: It might not have to,
23 although again I would want them to decide that. But
24 your problem is at least five times larger than that,
25 so you even need five times more people.

1 MR. MARTEL: But it is dependent on the
2 staff that you have, that you could allocate to
3 establish this data--

4 THE WITNESS: Yes.

5 MR. MARTEL: --that's required. It's not
6 just a function of a machine, but rather the people
7 that you have to do something.

8 THE WITNESS: There is a high front end
9 cost. You have seen a cover type map, do you know what
10 I mean by an FRI map. Somebody literally has to sit
11 down with that map on a table and take a little piece
12 of glass with a cross-hair in it and trace every one of
13 those stands.

14 MR. MARTEL: For the whole of the
15 province?

16 THE WITNESS: Yes, sir.

17 MR. MARTEL: What a career. We should
18 put the lawyers on it.

19 THE CHAIRMAN: There is probably some
20 lawyers that would take it on.

21 THE WITNESS: It can be automated
22 somewhat, but it is -- that's part of the job that the
23 vendors don't remind you of when they sell you the
24 gear.

25 THE CHAIRMAN: So it might not be

1 unreasonable to suggest that it could take as long
2 easily as 10 years to get an operational system to the
3 point where it is really useful.

4 THE WITNESS: Province-wide, yes. I
5 would suggest that units have -- I would do it by
6 units, if it were me.

7 THE CHAIRMAN: All right.

8 THE WITNESS: That a unit that started
9 could be up and running in five years and fully
10 operational certainly in 10.

11 MR. HANNA: Q. Dr. Baskerville, are the
12 forest industry involved in New Brunswick at all in
13 developing GIS system or GIS databases -- not systems
14 but the databases themselves?

15 A. On the land owned by industry,
16 industry agreed that it would in fact pay for the
17 operation on their own land and contracted, agreed to
18 do it to exactly the same standards on exactly the same
19 equipment. So some 20 per cent of New Brunswick was
20 actually digitized and made available via Crown -- via
21 industry. And I think that it is correct to say that
22 two companies did in fact do a very large piece of
23 Crown land as well as their own.

24 THE CHAIRMAN: Is New Brunswick set up
25 though slightly differently in the sense that there is

1 a lot of private ownership of land as opposed to Crown
2 land?

3 THE WITNESS: I think in terms of the
4 piece of forest you are talking about here, northern
5 Ontario, that there is a difference. New Brunswick is
6 50 per cent Crown, 20 per cent industrial freehold and
7 30 per cent small freehold roughly.

8 MR. HANNA: Q. On page 13, the third
9 full paragraph, the second sentence indicates that this
10 technology opens a whole new philosophical view of
11 forest management.

12 That philosophical view, does that
13 encompass the adaptive management and integrated
14 resource management type of concept that you've spoken
15 about here?

16 A. It would encompass -- it is a
17 qualitative change in approach to be able to move from
18 an average solution such as the typical forest
19 management plan here would have that this is the
20 allowable harvest area, to being able to say: This is
21 the allowable harvest area where the largest cut size
22 will be 200 hectares and it will not be adjacent to
23 another cut-over for a shorter period of time than 10
24 years and a series of constraints, if you will, they
25 will enter.

1 You would write them that way in order to
2 provide habitat cover and then simply say: Find on the
3 maps how I would do that. And there are some
4 applications of that order emerging now already. In
5 fact, the best one down by a company in New Brunswick
6 where in order to -- there is a constraint that if you
7 cut a block here (indicating) you must leave at least
8 two five-year periods before you can cut the adjacent
9 block, and that turns out to be a major problem if you
10 are trying to do it by hand on maps. But with these
11 systems, it offers real power, and that's a qualitative
12 change in how a manager can design.

13 Q. On page 14, the second full
14 paragraph, the last sentence is underlined. Does this
15 also relate to the matter of averaging and the fact
16 that you can go bottom up/top down and maintain
17 consistency without the difficulties of averaging?

18 A. Yes, exactly. There isn't -- it is
19 not possible to talk about a forest without having gone
20 through and implementing something and if without
21 having gone through mentally or otherwise a process of
22 gathering up parts of the forest into some kind of a
23 simpler model that you can see with your head and then
24 getting a solution and then disaggregating that
25 solution, and that's the central -- that's where the

1 power of this system lies.

2 Q. One last question on this article,
3 Dr. Baskerville, and that deals with page 15, the last
4 paragraph and it says here:

5 "The evolution of management philosophy
6 with the advent of GIS has been
7 slow."

8 And I'm interested in knowing why, in
9 your view, you feel that is the case. And I am also
10 interested in knowing if, in your view, is it prudent
11 to get the GIS in place first and then develop your
12 management system, develop your management system
13 first, or do them simultaneously?

14 A. The reference to the slowness of
15 evolution I think comes from seeing how long it took in
16 New Brunswick for people to grasp, the managers to
17 grasp what this tool could do for them, to looking at
18 systems in Nova Scotia and in B.C. where people had
19 bought a tool.

20 I think in reasonable belief that it was
21 the right thing to do, but we are then trying to figure
22 out: What do I do with it now that I have got it. I
23 now have my new four-wheeler and I live in downtown
24 Toronto: Why did I do this. And there is still some
25 of that.

1 It has to do with the -- you have to
2 grasp the significance of the technology before you can
3 see what it can do for management, and it's not easy to
4 grasp the significance of GIS technology. It's
5 evolving rapidly now I think.

6 Q. The question about doing it
7 simultaneously or consecutively, I'm not sure that you
8 answered that question.

9 A. I'm not good at two-part questions,
10 sorry.

11 Q. Sorry, I will try to make them single
12 questions.

13 A. I guess in the end it has to be
14 simultaneous. I am not convinced that you can prepare
15 somebody, given that you are working with substantially
16 the entire population of managers who are out there
17 graduated before this technology existed, and the
18 people who are in real controlling positions, you have
19 got to provide an opportunity for them to learn about
20 the technology as you introduce the technology.

21 People graduating today obviously have
22 some awareness of it and what it can do, but it's some
23 time -- it will be 10 years before they are far enough
24 up in the system to have the kind of theme.

25 If you want to make a change, you can say

1 we will teach you all about GIS, and then if you are
2 good and really learn about it, we will buy you one, or
3 you can buy one and then see if they learn how to use
4 it. And I find both of those fairly high risk
5 situations; I would rather start with the commitment
6 that we are going to get one and learn how to use it.

7 MR. HANNA: Mr. Chairman, I would now
8 like to move to the National Forest Sector Strategy. I
9 spoke to Ms. Devaul and she indicated that those
10 exhibits were still in Thunder Bay, and I have taken
11 the liberty of making copies for parties who may not
12 have that exhibit here.

13 It doesn't have to be exhibited again
14 because I believe it has already been entered. I
15 believe the exhibit number is 589.

16 Q. Dr. Baskerville, there has been some
17 discussion of this document before the Board in the
18 past and I would like to get your view on it.

19 First of all, it's my understanding that
20 you were involved in the development of this document;
21 is that correct?

22 A. As a bit player, yes. I've chaired a
23 session in the forum on labour and was one of the team
24 of reviewers in the St. John meeting that led to the
25 preparation of this particular document.

1 Q. Were you not a member of the task
2 force itself?

3 A. I guess in the sense that all of
4 those -- yes, but it wasn't written as a task force.
5 This was actually a true group production more than
6 anything else I have ever been involved in.

7 Q. I believe on page (v), which is the
8 preface, it provides some background as to what led up
9 to the National Forest Sector Strategy. I wonder if
10 you could just briefly, from your point of view, just
11 tell us how this came about and the significance of it?

12 A. As it happens, there are actually
13 other people in the room who could do this much better
14 than I.

15 Essentially, through the Canadian Council
16 of Forestry Ministers there arose a concern to
17 organize, structure the discussion of timber and
18 non-timber uses and to somehow or other generally get a
19 model, a paradigm, a description of what we wanted from
20 Canadian forests right from industrial uses through the
21 entire range.

22 Their approach was to hold a series of
23 public -- well, invited forums to discuss labour,
24 environment, management, and industry I think was the
25 fourth one. These forums were about a day and a half

1 events at which there were structured discussions of
2 the topic and an attempt to identify the issues. There
3 was a group which then sifted through that and picked
4 out issues that kept recurring or that appeared with
5 great strength in any one of them. They subsequently
6 put these issues together in the format of a draft
7 strategy.

8 The draft strategy was reviewed at least
9 three times, if I recall correctly, reviewed in the
10 sense that a large group sought and had an opportunity
11 to put blue pen on it and was revised. It was finally
12 brought to a meeting in St. John, New Brunswick. At
13 which meeting some 40 constituencies were represented
14 and they are probably listed some place in here, but
15 there were labour unions, wildlife groups, as Chairman
16 of the Deans of Canadian Forestry Schools, I was
17 present, a full gamut from the forestry community.

18 The draft strategy was presented and
19 discussed in smaller groups and the conclusions from
20 those smaller groups were presented to a group who
21 reviewed them for content and then an even smaller
22 group went away and rewrote, redrafted the strategy and
23 the next morning at seven o'clock under your door was
24 the next version. I was not part of the group that
25 stayed up 'til 4:00 a.m. to do that.

1 On the last morning there was a
2 discussion again with all members around the table and
3 at the final moment the Chairman simply went to each in
4 turn and asked each person in turn: Given that this is
5 a strategy that's broad enough to encompass the
6 interest of everybody in the forestry community in
7 Canada and the generalities that are associated with
8 that, would you be prepared to take this document back
9 to the group you represent and recommend it to them.
10 And he asked each of us in turn all the way around, and
11 with only one hesitation, as I recall, one of the
12 unions.

13 In the end, it left that in that forum
14 and each of us were in fact asked - and indeed badgered
15 if we didn't - to return to the constituency and have a
16 discussion of it and have a report back.

17 There have been at least two evaluations
18 again by the people involved originally to poll the
19 people who were involved originally asking them: Have
20 you changed your mind and have you done anything
21 towards implementing this, to the best of my
22 recollection.

23 THE CHAIRMAN: And was it your
24 expectation at the time that this thing was put
25 together that the various jurisdictions and the various

1 constituencies would take a look at the strategy and if
2 they were prepared to adopt it, work towards its
3 implementation in very different ways?

4 THE WITNESS: I think that certainly my
5 view of what was possible to happen comes very close to
6 that. I gather that in the first go-round when they
7 asked for: What have you done to implement it, I upset
8 some of my colleagues by replying in answer to several
9 of the questions: Nothing, because I didn't believe
10 that there was anything that I could do that
11 contributed to -- you know, as an individual that
12 contributed to such a global goal. There was no
13 identifiable action that I had taken, but I was willing
14 to say: Hey, I did this and it's going to fix the
15 world.

16 Certainly the way it would get
17 implemented within any jurisdiction is going to be as
18 the jurisdiction sees fit. I mean, we have got 10
19 provinces, there is a reason for that.

20 THE CHAIRMAN: And, for example, because
21 this has arisen, if a particular province indicated in
22 their response that they approached integrated resource
23 management in a form different from what you understand
24 the concept to be, would that surprise you?

25 THE WITNESS: Well, no, but then when

1 this was written I don't think that -- for whatever the
2 phrase integrated forest management appears, I don't
3 mean to be trite, but it's a little bit like when Alice
4 said to the queen: What's it mean, and the queen
5 responded: Whatever you want it to mean. It was not a
6 well-defined phrase.

7 THE CHAIRMAN: And that could apply to
8 other elements of the strategy as well; various
9 jurisdictions might interpret what they were doing to
10 implement a particular element of the strategy
11 differently from what another jurisdiction might do
12 with respect to the same element?

13 THE WITNESS: I think that's a realistic
14 view of what would happen. There were 40 groups from
15 all 10 provinces and each, you know, was knowing what
16 it was that they could do. I mean, you have to have
17 the tools to do things as well as the will.

18 But I didn't see it as something that
19 would cause all of Canada to suddenly become
20 homogonized with respect to forestry, but something
21 that would provide a cohesive superstructure to which
22 you could identify: Here is the way our approach to
23 forest resources fits in where we are trying to go
24 nationally.

25 MR. HANNA: Q. On that same page, Dr.

1 Baskerville, the preface, the second paragraph.

2 A. Which page are we on?

3 Q. The preface, it is page (v). The
4 second paragraph.

5 A. Mm-hmm.

6 Q. It indicates here there is actions
7 expected to meet the strategic national aims, and I
8 gather that -- well, perhaps you can just explain to me
9 what you understood to mean those actions?

10 A. I can't find the actual statement
11 here.

12 Q. I'm sorry, it is the second
13 statement, the last line actually in that second
14 paragraph.

15 A. Second paragraph on...?

16 Q. The second paragraph in the preface
17 and it says -- the sentence starts with:

18 "Is a guide..."

19 A. Okay, mm-hmm.

20 If you read the document you will find
21 that there are no actions specified in the sense that,
22 you know, you or I would say: Yes, this is what I have
23 got to do, but there is certainly some guides offered
24 as to the kinds of actions that would lead towards
25 achieving the strategic goals.

1 What happened - and there are other
2 people again who would be better equipped to answer, to
3 deal with this - what actually happened was that the
4 the constituencies, plural, were polled I guess a
5 little -- about a year, and then again in the second
6 year to say: What particular actions have you taken.
7 In essence it was a questionnaire, but it allowed
8 either lots of room to write and it asked for a
9 suggestion of actions that had been taken towards
10 meeting those strategic goals.

11 Q. I am still unclear about what you
12 mean by the strategic goals, Dr. Baskerville.
13 Throughout the strategy, and the Board has seen the
14 format of the strategy in terms of its discussion and
15 then its specific recommendation, but is that what you
16 mean by these goals?

17 A. Strategic goals as listed, as
18 expressed in the recommendations would be the simplest
19 way.

20 Q. And they are a summary of the
21 individual recommendations that are scattered
22 throughout the text with respect to specific
23 discussions?

24 A. Mm-hmm.

25 Q. Now, recognizing, as you said, the

1 broad scope of this and whatever, are there other
2 strategies of this nature that are designed as
3 providing the sort of direction within the country that
4 you are aware of?

5 A. I'm not sure I understand. Other
6 strategies in forestry or...?

7 Q. Yes. There has been a suggestion
8 that there may be other strategies like this, this is
9 just one of many strategies.

10 Are you aware of similar strategies such
11 as this or was the intention of this to provide - how
12 should I say - a meeting of the minds, some sort of
13 common direction for the parties?

14 A. I'm not aware of a contemporary
15 overview at the national level that is similar to this
16 in forestry, but I'm not sure if that answers the
17 question or not.

18 Q. No, that's fine. Now, on (vi), the
19 last sentence or the last paragraph indicates this was
20 the first time that this sort of an exercise was
21 undertaken to try to bring together peoples' minds and
22 develop sort of a common understanding of where we are
23 going. I read that as having some significance, some
24 value.

25 What value do you see in the National

1 Forest Sector Strategy?

2 A. It offers a framework for discussion
3 between groups that weren't accustomed to having
4 discussions. In a very personal sense, I don't think
5 that I went into this with what would be called a very
6 healthy attitudes towards labour. The first thing I
7 got to do was chair a session in which Jack Munro was
8 one of the people in the fore, I acquired a healthy
9 respect quite rapidly.

10 MR. MARTEL: By intimidation?

11 THE WITNESS: No, actually not at all.
12 It was -- that was part of the experience that I found,
13 I've had a lot of contact with him since then and all
14 of it essentially good from my point of view.

15 I think that the opportunity to sit at a
16 table that large with 40 some groups actually
17 represented and hear labour and nature federations and
18 the whole thing express interests and see a real live
19 person, rather than a head on a TV set, to be involved
20 over a period of -- well, many days if you count the
21 forums with those people in smaller groups of 10 or 15
22 discussing issues, built some bridges.

23 And I would say that for me that that was
24 the principal value that I would see. I think the most
25 important issue would be -- from that was that I

1 established a bunch of connections that I didn't have
2 before to different philosophies of what's important in
3 the forests.

4 MR. HANNA: Q. I certainly appreciate
5 what you said in terms of the significance of it to you
6 in terms as an individual. I am looking and trying to
7 understand if this strategy has any significance to the
8 types of problems or types of issues that we are
9 spending the amount of time and effort that we are in
10 Ontario at the present time.

11 Does this have any relevance to those
12 sort of considerations, or is this basically just
13 another piece of paper?

14 A. If you are looking for relevance down
15 to what happens on a few hectares someplace, no. I
16 mean, it is an overview. It says it's a national
17 forest strategy, an overview, a philosophic overview of
18 the potential from forests from a very wide variety of
19 perspectives. But in terms of prescribing, I don't
20 think it ever intended to prescribe and it does not, in
21 my view, prescribe.

22 Q. When you say 'prescribe', you are
23 talking about prescribe now in terms of dealing with
24 individual pieces of land; is that what you mean by
25 prescription?

1 A. Yes.

2 Q. Okay, I appreciate that. I'm looking
3 at it more from the point of view of the planning
4 system. Does this provide a guidance in terms of how
5 one should view and deal with developing forest
6 management planning systems?

7 A. Probably not. It doesn't provide a
8 guide to do those things. For a person who reads it,
9 he might in fact change his views on how he approached
10 it, but in terms of offering it here as a step-by-step
11 guide for you now to consider all of these things, I
12 don't think it attempted to do that; it attempted to
13 suggest the kinds of things that a prudent manager
14 would consider in designing management.

15 Q. Okay. In answering that question you
16 are saying this shouldn't be seen as something to
17 replace, for example, the Timber Management Planning
18 Manual?

19 A. My God no.

20 Q. Right. So it doesn't provide that
21 level of direction in terms of how to go about the
22 management?

23 A. There is nothing in my recollection
24 in this document that comes remotely close to
25 identifying the dynamics of any resource system

1 quantitatively with an input and an output, so it is
2 not a management document, it is a strategy document.

3 Q. Okay. And in the strategy does it
4 discuss the type of paradigm shift that you were
5 talking about yesterday in terms of moving from a
6 constraint approach to objectives, the need for
7 quantitative approaches, that type of discussion?

8 And to be specific you can look at page 5
9 which is the section dealing with the forest and its
10 management and the specific recommendations that flow
11 out of that in terms of the need for objectives in
12 concrete and clear terms, et cetera, et cetera?

13 A. There was discussion in -- at all
14 stages of the need to get a more structured approach to
15 forest management, a more structured approach in the
16 sense that instead of claiming to have delivered more
17 than timber that you could offer some evidence of
18 delivery. But without going back and reading this, I
19 can't recall whether it actually says move away from
20 constraints and move towards objectives, but certainly
21 that kind of discussion occurred.

22 Q. Well, perhaps -- I'm not going to go
23 through this in infinite detail at this time, but
24 perhaps just a few examples just to see if I am
25 interpreting this properly with respect to the evidence

1 you have given so far.

2 I am looking on page 5 at paragraph 5.

3 It indicates there - I believe you actually spoke about
4 sustainable development yesterday - and it indicates
5 here that:

6 "Management activities require objectives
7 in clear and measureable terms."

8 It seems very similar to the sort of
9 things you were talking about.

10 A. Yes.

11 Q. It also indicates in that that in
12 terms of management one must look at the stream of
13 benefits coming from the forest in a comprehensive way?

14 A. Yes.

15 Q. And that's similar sort of views that
16 you've brought forward before this Board?

17 A. Yes.

18 Q. Without going through this is
19 infinite detail, is it fair to say that the paradigm
20 shift that you've talked about, that you've advocated
21 before this Board, is it captured also in this strategy
22 or does this strategy contradict?

23 I am speaking now - and be very specific
24 here - I am speaking with respect to forest and its
25 management. I realize there is other sections to it,

1 but I'm speaking specifically to the forest and its
2 management.

3 Is the paradigm shift that you are
4 suggesting, if you will, endorsed by this strategy, at
5 least parts of it?

6 A. There is no inconsistency between the
7 two. If there is a difference it would be -- my
8 concern is that we make these things explicit in a form
9 so that instead of saying we will have sustainable
10 development, we say development of what, in what ways,
11 where, later/now.

12 So that what's said here is entirely
13 consistent with the notion of managing for many things
14 simultaneously on one property and of doing that in a
15 manner that allows you to in fact assess your progress
16 towards whatever goal you have chosen, but it stops
17 well short of prescribing how that might be done, which
18 is really what I have addressed yesterday.

19 THE CHAIRMAN: Mr. Hanna, with that last
20 statement of Dean Baskerville, I think that capsulizes
21 how he feels his views on adaptive management, et
22 cetera, are not inconsistent with the strategy.

23 I am not sure that we are going to gain a
24 lot of benefit going through the strategy page by page,
25 paragraph by paragraph at this point.

1 MR. FREIDIN: Mr. Chairman, for my
2 benefit and maybe for others, could Dean Baskerville
3 describe what he means by a paradigm shift or what he
4 and Mr. Hanna are talking about when they use that
5 phrase?

6 MR. HANNA: Mr. Chairman, I was using his
7 words, so perhaps I was going on what Dr. Baskerville
8 says, so he is probably the best person to indicate
9 what he meant by that.

10 THE WITNESS: At any point in time we
11 have in our society a collective wisdom about what is
12 and how it works and that exists in forest management
13 as it would with any other issue in our society. And
14 that kind of collective wisdom of where we are and how
15 we operate has been called a paradigm of what we are or
16 what we can be.

17 And the shift idea is simply a matter of
18 the philosophy starts to change more rapidly. Instead
19 of evolving, the philosophy of forest management I
20 would say in the last 10 years has gone through a
21 paradigm shift in what it was in 1979 and what it is in
22 1989 are different by a greater degree than was the
23 1979 philosophy from all of the time before that; that
24 the change that has occurred and what would be accepted
25 as the conventional approach in that last 10 years

1 exceeds all of the change before that. And that's to
2 me a paradigm shift.

3 THE CHAIRMAN: So to have a paradigm
4 shift you really have to look at the magnitude of the
5 change?

6 THE WITNESS: Exactly.

7 MR. HANNA: Q. My understanding of part
8 of that paradigm shift was this move from an
9 objective -- from a constraint to an objective
10 approach, it is a different way of looking at the
11 potentials that the forest offers to us. Is that part
12 of that paradigm you are referring to?

13 A. It may become part of it. I would
14 not go so far as to say it is already. The things, the
15 shift that has been dramatic has been in our
16 comprehension of the dynamics in a forest and in a
17 stand and our ability to characterize those and work
18 with them in a designed form.

19 Q. And to take the paradigm to its
20 fullest extent then would be to take that subsequent
21 step and to not only look at the dynamics within the
22 forest in terms of trees but those other forest
23 benefits that are affected by that?

24 A. Yes. I think that the awareness of
25 non-timber values has increased in the same magnitude

1 in the last 10 years as has the technical capability in
2 the industry. For all of those who aren't inert, you
3 would have to be carried pretty deeply not to have been
4 affected by the events of the last decade.

5 THE CHAIRMAN: Mr. Hanna, I think we are
6 going to take a break at this time and return for
7 another hour before the lunch break, so we will return
8 at 11:30. Thank you.

9 ---Recess taken at 11:10 a.m.

10 ---On resuming at 11:35 a.m.

11 THE CHAIRMAN: Thank you. Be seated,
12 please.

13 MR. HANNA: Q. Dr. Baskerville, I think
14 we are finished with the National Forest Sector
15 Strategy, so you can put that away.

16 Yesterday you mentioned a gentleman by
17 the name of Jack Ward Thomas. Do you recall that?

18 A. Yes.

19 Q. You are familiar with this gentleman,
20 I gather?

21 A. Yes.

22 THE CHAIRMAN: I think you have to push
23 the button.

24 THE WITNESS: I haven't adjusted to this
25 high-tech.

1 THE CHAIRMAN: It is our rudimentary GIS
2 system.

3 THE WITNESS: Jack Ward Thomas works for
4 the United States Forest Service at La Grande, Oregon
5 and his background is wildlife management particularly
6 relating to habitat management. His book on the
7 habitat management in the Blue Mountains of Oregon is,
8 I think, probably considered the classic in how to
9 handle the arrangement of timber harvesting so that it
10 fits with habitat requirements for a group of wildlife
11 species.

12 Q. Has he played a role in any way in
13 the work that you have been involved with in New
14 Brunswick?

15 A. The answer is yes. A group of us met
16 him at a meeting in Vancouver, we were sufficiently
17 impressed that we arranged to have graduate students
18 work with him for a period of two or three months as
19 part of their program, and then subsequently had him
20 come to New Brunswick for a couple of weeks, I suppose
21 as a disciple, to explain and discuss with us some of
22 his approaches.

23 I have kept in contact with him since
24 that. He was also with me when we made the
25 presentation to the Parliamentary Committee on

1 Environment and Forestry with respect to wildlife
2 habitat. I don't see him monthly, but I would talk to
3 him probably annually and I read most of what he
4 writes.

5 MR. HANNA: Mr. Chairman, I would like to
6 discuss with Dr. Baskerville a paper by Jack Ward
7 Thomas. I provided it to Dr. Baskerville yesterday and
8 I believe he is familiar with it.

9 THE CHAIRMAN: Have any of the other
10 parties received a copy as well?

11 MR. HANNA: I am about to distribute them
12 now, Mr. Chairman.

13 THE CHAIRMAN: Okay.

14 MR. HANNA: (handed)

15 THE CHAIRMAN: Exhibit 975.

16 ---EXHIBIT NO. 975: Paper entitled: Wildlife in
17 Managed Forests - A Matter of
18 Commitment, authored by Jack Ward
Thomas.

19 MR. HANNA: Q. Now, when I read this
20 paper I was given the impression that Dr. Thomas is
21 also convinced that using constraint is not a
22 productive way to manage forests and wildlife together.
23 Is that a fair assessment of his position?

24 A. I think if you want to look at his
25 writings at large you would come to that conclusion,

1 that he has worked actively to structure the forest so
2 that it suits elk and another, I can't think, 11 other
3 groups of species in the Blue Mountains, and to use
4 constraints where necessary, but primarily to in fact
5 aim at building the kind of habitat that the species
6 guilds need.

7 Q. And has he been successful in
8 actually putting this on the ground?

9 A. From published papers I would
10 conclude, yes, that it is successful in the sense that
11 the timber harvest appears to be sustained while, at
12 the same time, we are not just meeting the requirements
13 of elk but maintaining habitat that keeps an elk
14 population at a level that allows a certain harvest of
15 elk because the harvest of elk is almost as important
16 as the harvest of timber economically in that
17 particular area.

18 Q. Now, in this particular paper -- or
19 perhaps just one thing before I deal with the paper.
20 My understanding is this paper was one of the
21 preparations that led up to the National Forest Sector
22 Strategy; is that correct, it is part of one of those
23 forums that are referred to in the National Forest
24 Sector Strategy?

25 A. I believe that's correct, yes.

1 Q. Now, in the abstract on page 383, he
2 indicates here that in order to incorporate wildlife in
3 the forest that there is going to be a cost involved
4 and I think he puts his finger very clearly on the
5 issue of who is going to bear these costs. I presume
6 that you agree with that, that there will be some costs
7 associated with this potentially?

8 A. Yes.

9 Q. How do you see reconciling the cost
10 implications - and obviously this has I'm sure concerns
11 to the forest industry and to the public and all of the
12 parties that are involved in this - how, in your view,
13 would be a reasonable way to deal with the cost
14 implications and the distribution of those among the
15 parties?

16 A. The question of cost becomes
17 paramount because that's the thing we confront first.

18 I would - if you, Mr. Chairman, would
19 allow - remind you that yesterday I argued that while
20 there was a cost in managing, there is also a cost in
21 not managing, and the cost in not managing we
22 conveniently defer for someone else to bear;
23 consequently, it seldom enters the equation.

24 Who bears the cost and who gets the
25 benefits, is that the sort of thing...?

1 Q. Certainly. I think this comes really
2 to the nub of the problem, that we are faced with
3 certain groups wanting something to happen and other
4 groups obviously facing potential costs, and how do we
5 reconcile that?

6 A. If I could use an anecdote to start,
7 I once worked with a couple of wildlife people trying
8 to install a system that would maintain deer yards on a
9 particular piece of forest land and maintain them,
10 actually harvest in them so that they were maintained
11 in the same locality, so that there was going to be a
12 structured approach to it.

13 The difficulty of course was that
14 anything that deviates from the normal pattern of the
15 harvest is instantly detectable as a cost per dollar
16 cubic metre of wood produced. In fact, something that
17 added three or four cents per cubic metre, certainly a
18 nickel per cubic metre would be detectable in logging
19 costs.

20 So that these kinds of changes, minor
21 adjustments to the logging operation that looked
22 trivial to the person who doesn't actually see the cost
23 numbers are instantly detectable on the other side
24 because the cost of delivered wood is probably the most
25 stringently controlled variable in the pulp and paper

1 industry.

2 In any event, what was happening was that
3 the cost was instantly identifiable as three cents per
4 cubic metre and the benefit was not identifiable. And
5 I got into quite a long discussion in the end with the
6 chief executive officer of the company who was very
7 active and who we were trying to convince that a deer
8 was worth \$35,000 and some odd cents, which we had
9 calculated -- which the wildlife people had calculated
10 from looking at outfitters' fees and clothing fees,
11 special -- all the things that a hunter buys.

12 In the end in frustration the CEO said:
13 Stop trying to tell me what a deer is worth, it's a
14 dumb argument to have, tell me how many more I will
15 get, tell me how many more successful hunter days
16 annually there will be on that piece of property if I
17 absorb this three cents. Don't try to argue with me
18 what a deer is worth because we will never agree on
19 that, but I can readily trade off 20 more successful
20 hunter days a year with three cents a cubic metre,
21 that's not a problem for me.

22 The issue here I think really comes to
23 the fact that the costs are instantly recognized.
24 Whenever we talk about management one of the first
25 issues that comes up is cost. Somebody says: How much

1 does a GIS cost, how much does it cost to implement it,
2 how much does a computer cost, how much does it cost to
3 reserve a deer yard.

4 When you ask: What's the benefit of
5 those things, then we have to get into a long
6 discussion about how many deer there will be more if we
7 keep the deer yard than there would be if we didn't,
- 8 and you are arguing that against three cents a cubic
9 metre. I mean, there it is, that's what it's going to
10 do to us.

11 That's a very difficult argument to make
12 particularly if all you are arguing is that for three
13 cents a cubic metre you will have more. And he said:
14 Well, how much have I got now? Well, we are not sure,
15 but you will have more if you spend three cents a cubic
16 metre.

17 It becomes tractable to have that
18 discussion when you say, as in this case the biologists
19 finally did, that the deer population expectations on
20 that watershed would be at this level without
21 maintenance of the deer yard and by absorbing the cost
22 of maintaining the deer yards the deer population would
23 be at a substantially higher level; consequently, the
24 hunter success.

25 Now, what I am doing obviously is I'm not

1 talking about costs, I am talking about costs relative
2 to the benefits because that's really what it comes
3 down to. We isolate costs but it is -- they become
4 relevant only in the context of what we will get.

5 There are costs of changing traditional
6 management systems or conventional management systems
7 in order to get other benefits, and what we need is -
8 the characterization of those costs will be immediate
9 and to the penny in most cases - what we need is a
10 characterization of the benefits that allow someone to
11 say: Yes, that's worth buying at that price.

12 I'm not sure that I have answered the
13 question in the manner that you posed it, Mr. Hanna.

14 Q. Well, that's fine. I think perhaps I
15 will take it one step further; and, that is, what I am
16 hearing you say is: Let's put out what's at stake
17 clearly on the table. It may not be in the same terms,
18 we may be talking about deer in one case and dollars
19 per cunit delivered wood in another case. Put those
20 out on the table and then basically go through your
21 public negotiation process or ultimately that
22 decision-maker, whoever that might be, to make that
23 decision, but put it out clearly on the table.

24 A. Yes, but if you do that without at
25 the same time making it clear who bears the cost and

1 who gets the benefits, you have still got a problem.

2 The difficulty in the instance I
3 described was that who bore the costs was -- the costs
4 were immediately evident and who bore them was also
5 evident, and what the CEO was concerned about was what
6 he would tell his board of directors.

7 And in the end, because the benefits
8 didn't come direct back to the company, his way around
9 that was to say that: I will have in the annual report
10 some really nice colour pictures of deer in our
11 watershed and I will tell the board of directors that
12 they bought those pictures for three cents a cubic
13 metre and he felt perfectly comfortable doing that.

14 Q. So not only do you have to put what's
15 on the table clearly but you also have to say who is
16 going to which piece of that, or who is going to bear
17 in particularly costs, wildlife costs and benefits.

18 A. Yes. I mean, if the person who bears
19 the cost or the agency that bears the cost is not the
20 same one as who gets the benefits, someplace there
21 there has to be a trade-off or the guy who is bearing
22 the costs is going to back down, and it's all of us,
23 whether we are individuals or agencies, live on a
24 budget and we are going to make the most effective use
25 of that that we can.

1 Q. On page 383 in the right-hand column,
2 the first full paragraph, the last sentence it
3 indicates that:

4 "There has been in the U.S. at least an
5 erosion of credibility of the foresters."

6 And I'm wondering if you see a similar
7 type of potential in Canada, and I will ask the other
8 part of the question after you answer that.

9 A. The answer would have to be yes.

10 Q. And how do you see avoiding -- I
11 expect that you will agree with me that such an erosion
12 is something to be avoided?

13 A. Yes.

14 Q. How do you see avoiding that erosion?

15 A. The most important step to gaining
16 and retaining credibility is to keep a consistency
17 between the goals that you announce and your ability to
18 deliver those goals. A person who delivers -- who
19 offers high goals but can't deliver them doesn't retain
20 credibility very long.

21 So it comes back to my argument yesterday
22 that if you want credibility in the long run you better
23 have a cause/effect connection between the levers you
24 want to use and the output of the system that you are
25 controlling.

1 THE CHAIRMAN: But you also need
2 reasonable goals, ones that are capable of being
3 delivered, period?

4 THE WITNESS: Reasonable and acceptable,
5 sir. I think in the case where you are managing a
6 public property, they not only have to be reasonable in
7 the biological production context, but they have to be
8 reasonable with respect to the owners of the property
9 and consistent simultaneously with the ability --
10 cause/ effect ability to deliver them.

11 MR. HANNA: Q. Looking at the last
12 paragraph on 383 there's a statement here that:

13 "All parts of the forest are wildlife
14 habitat, thus basically all forest
15 management activities will, therefore,
16 affect wildlife."

17 And I'm trying to reconcile that
18 statement with the concept of areas of concern. You
19 are familiar with the areas of concern approach?

20 A. Yes.

21 Q. Does this not suggest that impacts on
22 wildlife can occur throughout the area of the forest
23 and not just areas of concern; in other words, you
24 can't define a specific area that will have an impact
25 on wildlife but the whole forest is going to be

1 wildlife habitat?

2 A. I think since the animals and birds
3 move freely, clearly the part of the forest that is
4 within their normal range of movement is part of their
5 habitat.

6 THE CHAIRMAN: But would you not agree
7 that certain parts of the forest, vis-a-vis habitat,
8 could be more sensitive than others and there can be
9 others which, if disturbed, which if impacted upon by
10 other activities would cause far greater problems to
11 the particular specie than other areas of lesser
12 concern?

13 THE WITNESS: This is an excellent
14 paraphrase of what my next sentence would have been and
15 that is spot on, that a deer yard is just a piece of
16 territory to us and a stand to the timber manager, but
17 to the deer it's an essential piece of his survival or
18 the population's survival.

19 Consequently, if you did a sensitivity
20 analysis in the sense that I showed yesterday, that
21 would appear as a highly sensitive area in terms of
22 managing something that we should know about and know
23 how to control. So that while all of the forest is
24 habitat, not all of it is equal.

25 THE CHAIRMAN: And, therefore, does it

1 not follow from that that the method of addressing the
2 impacts in terms of what is required can also vary in
3 degree. In other words, you'd obviously try and treat
4 the more sensitive areas differently and more
5 stringently in terms of alleviating, minimizing or
6 mitigating the impacts than you would a less sensitive
7 area which would not affect the species in a
8 particularly negative way?

9 THE WITNESS: I would agree with that,
10 that the tendency of a prudent manager would be to
11 structure his actions so that he had the least chance
12 of making a grievous error and that would tend to focus
13 on those kinds of things.

14 THE CHAIRMAN: Okay. Just to follow
15 through with one last concept. And would you agree
16 that you do that perhaps, if for no other reason - and
17 there may be a lot of other reasons - because you have
18 limited resources and you can't spread those resources
19 everywhere, you have to concentrate the resources in
20 some fashion because the land area you are dealing
21 with, or the forest that you are dealing with is just
22 too vast in magnitude to do everything that you would
23 like to do in every particular spot, so obviously you
24 have to pick and choose and somehow prioritize what your
25 management activities are going to be?

1 THE WITNESS: The notion that we can't
2 possibly do everything that we would like -- think
3 would be the right thing to do in all places is one
4 that you should keep high in your mind because that is
5 fact. We couldn't afford it and society wouldn't be
6 willing to bear the costs, nor could we probably
7 identify necessary benefits.

8 So the question becomes: For the budget
9 that we have got, how can we manage so that we achieve
10 the timber we want with a balance of the other uses
11 that is within acceptable range and what are the places
12 where we could get in trouble where we would default on
13 delivering that.

14 There is an analogue on the timber side -
15 I think it's an analogue - in things like prime site
16 where the suggestion is that you can get much more
17 payoff by concentrating effort on a smaller part of the
18 forest rather than dispersing it through all of the
19 forest and it happens to be the other way around from
20 the example you have chose, but it's an analogue in the
21 sense that you are managing to get the most for the
22 amount of money that you have got with the least risk
23 of grievous failure.

24 THE CHAIRMAN: Okay. And would you
25 suggest, if you know and you may not know, that

1 Ontario's area of concern methodology is an attempt to
2 do that. Is that an acceptable approach in your view?

3 THE WITNESS: Is the Ontario approach
4 acceptable or is an approach to areas of concern in a
5 generic sense?

6 THE CHAIRMAN: Well, let's take it
7 firstly in a generic sense. Is that a way of
8 addressing what we have been discussing?

9 THE WITNESS: To initiate management
10 obviously using constraints to eliminate some
11 conditions that you don't want to encounter is a
12 reasonable way to start. So that in principle, the
13 idea of areas of concern doesn't trouble me very much.

14 The issue becomes: Are they correctly
15 identified in terms of the dynamics that we are trying
16 to protect, species dynamics, population dynamics, are
17 they correctly identified in spacial location relative
18 to the populations.

19 THE CHAIRMAN: So that all goes to: Have
20 you identified the area of concern properly and if you
21 have identified it, is what you are trying to
22 accomplish within that area of concern properly
23 addressed or carried out?

24 THE WITNESS: Yes.

25 THE CHAIRMAN: Is that the second part of

1 what you are saying?

2 THE WITNESS: Yes, I would agree to that.

3 I don't know if you sail or not, but if you are sailing
4 and you look at a chart, the first thing you look for
5 are the shoals so that you don't go there, and I think
6 that that is not a bad analogue for this, is what we
7 are looking for are places where you could founder
8 badly, and begin to design management so that at
9 minimum you keep options open there.

10 And the risk of foreclosing options when
11 you initiate management is fairly high. The first few
12 steps you take, if you are not thoughtful, then you
13 make a big difference.

14 So the concept of areas of concern as a
15 place and a location in the forest, geographic place
16 where, if I made an error in my treatment I could in
17 fact inflict a major problem with meeting my
18 objectives, I have no difficulty with. In effect, I'm
19 saying that until I learn how to manage those areas
20 directly and positively to promote the species, I'm
21 going to try to prevent loss, loss of an option to do
22 so.

23 MR. HANNA: Q. Dr. Baskerville, there
24 are several points that arose there. First of all, I'm
25 hearing what you are saying that because areas of

1 concern have specific value and the risk in management
2 of foreclosing options that, therefore, you want to
3 remain -- leave those options as long as possible and
4 that is the rationale for your endorsement of the area
5 of concern approach?

6 A. Yes, I think that's correct.

7 Q. Now, you also made reference to the
8 prime site as an analogy in timber supply. They are
9 more important, you can produce more of some of the
10 timber resource and, therefore, they would receive
11 greater attention?

12 A. In any system there will be areas
13 where you can either reduce the risk of failure or
14 enhance the probability of success by treating them
15 differentially, and a prudent manager will seek to
16 identify those early.

17 Q. Okay. The difference that I see
18 between those two analogies, with the prime sites it's
19 primarily determined by, if you will, fixed features of
20 the land; in other words, the soil, drainage, location
21 indication?

22 A. It's also determined by where we
23 build roads.

24 Q. Fine. But those are, if you will,
25 constant over time. I'm thinking spacially and

1 temporally in the terms you have spoken of.

2 A. Mm-hmm.

3 Q. Now, with something like a deer yard
4 there is the potential for that in a spacial and
5 temporal terms, particularly temporal terms to not be
6 static: What today might be a deer yard tomorrow might
7 be a summer range?

8 A. Yes. If you've got a deer yard, it
9 at least become potential summer range. I'm not -- I'm
10 pressing the limits here again, Mr. Chairman, but my
11 understanding is that deer habituate to a locality as a
12 wintering area and there is even evidence that if you
13 clearcut it they go back, even though there isn't any
14 cover there or canopy, some can go back.

15 So there is something more than just
16 having available, and I tried to make this point
17 yesterday perhaps not clearly enough, that it isn't
18 just providing the kind of stands that, mensurationally
19 in terms of the way that I would describe a forest,
20 look like a deer yard but they have to be seen by the
21 deer as a deer yard. And that is the essence of this.
22 You know, to say that you have provided stands that
23 have the canopy characteristics and everything else of
24 a deer yard but which the deer say it lacks something,
25 is a problem.

1 So that I agree with what you said if you
2 will allow the extent that you can't just say because
3 there is another stand of similar characteristics
4 someplace else the deer will go and find it, they won't
5 necessarily, as I understand it.

6 THE CHAIRMAN: But isn't that how any
7 value is identified in the forest setting, somebody has
8 to notice it and/or identify it and there has to
9 usually be some imperical evidence that that is so. So
10 if you are going to find a deer yard, it's not just as
11 you say providing the habitat, it's somebody saying we
12 have observed or a wildlife biologist, we have observed
13 that deer habituate this area with these
14 characteristics and, therefore, it's a deer yard.

15 And the same thing for any kind of value
16 out there, if it's a rare plant it may exist, but if
17 nobody knows about it it's very difficult to try and
18 protect it specifically until it's brought to
19 somebody's attention and, therefore, prescriptions or
20 action can be taken to mitigate what might be
21 detrimental environmental impact.

22 Would that not be the case?

23 THE WITNESS: Yes, I agree. To use the
24 deer yard example there's a fairly high risk, I believe
25 in answering one of your questions yesterday, Mrs.

1 Koven, I referred to this sort of possibility, that if
2 we maintained all of the current deer yards and cut
3 around them sooner or later they are going to fall down
4 and trees get old and die and where do the deer go
5 then, because now we have eliminated everything.

6 We could meet all of the constraints and
7 comfortably run a population to extinction, we actually
8 did this in a model. If you left only the existing
9 deer yards. It's got to be obvious that the deer do in
10 fact, when deer yard is breaking up in nature, go
11 someplace else, and somebody better be finding out what
12 it is -- how they make that decision, how do the deer
13 decide which of the other available stands will be a
14 deer yard, so that we can make available continuously in
15 time and space the amount of deer yard that is needed
16 to sustain a herd.

17 Simply protecting what they currently use
18 on the base of it will not be adequate, there has to be
19 some active step beyond that, because those trees will
20 in fact grow old, die and fall down and no longer be
21 deer yard.

22 MR. HANNA: Q. Dr. Baskerville, that was
23 the point of my question and I guess what I'm saying is
24 with just the AOC approach; in other words, just
25 dealing with the individual deer yard and not taking

1 that comprehensive view of the other dynamics within
2 the forest, when that stand breaks up one can end up in
3 a very difficult position because it may take 50 years
4 for you to develop that habitat requirement that the
5 deer may be requiring?

6 A. I agree.

7 Q. Now, given that you say the AOC
8 approach, the area of concern approach is reasonable,
9 do you see it reasonable and adequate in a
10 comprehensive way, is it enough in itself?

11 A. I guess in answer to the question
12 posed by the Chairman I said that it was a reasonable
13 place to start because you were -- the most important,
14 I would say certainly one of the top couple of
15 priorities in resource management is to avoid option
16 foreclosure, don't do something in your first step that
17 you can't recover from thereafter; and removing a deer
18 yard in an area of concern could in fact be such a
19 thing.

20 So that to begin by identifying them,
21 yes, so that you keep open the option of managing and
22 to see why the deer are there.

23 I think I made the point yesterday, I
24 hope, that I would move immediately from that to find
25 out how do we find out why the deer are there and what

1 do we need to provide for them elsewhere.

2 THE CHAIRMAN: And is that accomplished
3 by various wildlife studies long-term, over time
4 studies.

5 THE WITNESS: I'm aware of one in Canada
6 that is of a scale that I think has a reasonable chance
7 of doing that. It's a joint industry/university/
8 natural sciences and Engineering Research Council
9 project on Vancouver Island, and to put it in
10 perspective, to discover, have a reasonable chance of
11 discovering why deer like some stands more than other
12 stands they are spending, on a partnership basis, about
13 equal proportions, something of the neighbourhood of
14 500- or \$600,000 a year. It's a substantial
15 expenditure over six years.

16 MR. MARTEL: Once you have established
17 the areas of concern, let's say in a whole unit, and
18 they are just isolated for the time being--

19 MR. COSMAN: Sorry, Mr. Martel.

20 MR. MARTEL: Pardon me. Once you have
21 established areas of concern for a particular unit, you
22 are saying it's not good enough then just to leave
23 them, that you have got to watch from various studies
24 what in fact transpires over the next number of years
25 with respect to those AOCs; in other words, you are not

1 going to lock them in in perpetuity if you can discover
2 or learn how something will accommodate itself with
3 something else? In other words, you just can't leave
4 them.

5 THE WITNESS: I want to waffle a little,
6 if I could, Mr. Martel.

7 MR. MARTEL: I know about them.

8 THE CHAIRMAN: You used to know about
9 them.

10 THE WITNESS: It strikes me that if we
11 think about it that there will be areas of concern,
12 lets say, a stream bank that is in danger of erosion
13 where you want the permanent situation and where in
14 fact your management will be to try and keep a stand of
15 trees on it all the time to keep the stability, is
16 that...

17 MR. MARTEL: Yes.

18 THE WITNESS: Okay. What I'm suggesting
19 is that there are some other areas of concern like deer
20 yards which, in terms of nature, actually migrate
21 around the forest and it's the deer that are making the
22 choice and we best find out how they are making the
23 choice if we want to ensure that there is sufficient
24 deer yard for them, because simply by holding the ones
25 that exist now we almost ensure that they are going to

1 run out of deer yard at some point in future.

2 MR. MARTEL: So that in effect there are
3 two types?

4 THE WITNESS: Two types, that was my
5 waffle.

6 MR. MARTEL: Okay, thanks.

7 MR. HANNA: Q. Dr. Baskerville, within
8 the concept of the habitat supply analysis approach -
9 I'm going to deal with that in detail but not right at
10 this particular moment - but I want to just clarify
11 this with respect to what you said in terms of areas of
12 concern.

13 The area of concern, as you have laid it
14 out, is perfectly compatible with the idea of looking
15 at a supply of habitat for wildlife over time and that
16 the current sensitive habitat types that we know of
17 could be recognized in that process?

18 A. That identification of areas of
19 concern is compatible with a forecast of dynamic
20 availability of habitat. Is that what you are saying?

21 Q. The area of concern says, and the
22 habitat supply analysis approach - which we will get
23 into - says: Here are the key habitat features that we
24 want to provide now and into the future.

25 A. Mm-hmm.

1 Q. Take the analogy you have done with
2 the deer yard, the temporal profile for the next 20
3 years, that deer yard may satisfy that essential
4 habitat requirement on a piece of land so that in that
5 way it can be dealt with, in fact it would be dealt
6 with in that type of supply analysis, habitat supply
7 analysis?

8 A. Okay. I think it's what we were just
9 discussing, that if I were to start I would begin by
10 looking for places where I might plunder into option
11 foreclosure, and I would call those areas of concern
12 and set them aside, proceed with my habitat supply
13 analysis and build those back in as rapidly as I could.

14 THE CHAIRMAN: And then as you got the
15 information from the habitat supply analysis, that
16 would enable you in future plans to better identify
17 which other areas should be protected?

18 THE WITNESS: Exactly.

19 THE CHAIRMAN: So it's sort of a
20 continuum and it improves the management as the
21 knowledge base increases?

22 THE WITNESS: Mm-hmm. A mathematician
23 who is trying to do that calls it the method of
24 successive approximation, and if you don't mind that
25 kind of a phrase, that is exactly what you have

1 described and that is what we should be doing;
2 successively coming closer to getting the answer but
3 not suggesting ever - when a mathematician uses that
4 he's already conceded that he can't get the answer -
5 that the number may be a transcendental number that
6 doesn't exist, so what he is saying is, I can get
7 closer and I am going to keep trying.

8 THE CHAIRMAN: And that is probably a
9 reasonable approach in management of nature anyways,
10 you are never going to get a hundred per cent
11 perfection; are you?

12 THE WITNESS: I agree, because we will
13 never fully comprehend--

14 THE CHAIRMAN: Understand.

15 THE WITNESS: --the dynamics of nature.

16 MR. HANNA: Q. In your discussion of
17 area of concern you mentioned the stream bank example
18 where it was a fixed feature in terms of temporally and
19 spacially over time the stream, at least over the time
20 horizons that we are looking at, isn't going to change?

21 A. Yes.

22 Q. In that particular case, the fixed
23 area of concern; in other words, you don't have to look
24 at dynamics in the same way in terms of being
25 comprehensively at the land base. Would you agree with

1 that?

2 A. Well, the example I chose I think you
3 would because if in fact the intent is to maintain
4 vegetation on a stream bank in order to prevent erosion
5 then you need to look at least at the local dynamics to
6 ensure that the stand is -- there is always an integral
7 plant community on that piece of ground. But in terms
8 of the whole context of a large property, no.

9 Q. But that piece of ground -- you would
10 always be concentrating on that piece of ground because
11 of its proximity to the stream?

12 A. Yes.

13 Q. Back to Dr. Thomas' article. On page
14 384 in the third paragraph on the left-hand side, I
15 believe he's talking about the difficulties that the
16 constraint approach can lead to and the fact that they
17 can lead to a lot of frustration, failure and conflict
18 between foresters and biologists.

19 Now, in your view, is the potential for
20 this conflict sufficiently significant to warrant the
21 type of change that is being advocated in terms of
22 objectives?

23 A. The conflict that arises in arguing
24 about where a constraint gets set; is it 60 feet, 10
25 metres, 20 metres, 25, 35, 40, where should it be, is

1 largely counterproductive. What it does is cause
2 people to argue from positions rather than to address
3 what it is they are trying to protect, and the issue
4 really should be not how wide is the thing, but what
5 are the dynamics we are trying to protect; and then,
6 given that, how far do we have to go out in order to
7 ensure the integrity of it.

8 THE CHAIRMAN: But isn't that sort of the
9 end of the process even if you don't admit it, in other
10 words --

11 THE WITNESS: The setting of one?

12 THE CHAIRMAN: That's right.

13 THE WITNESS: Yes, quite frequently there
14 will be, as I agreed earlier this morning, situations
15 where a constraint is essential. I think what Thomas
16 is suggesting here is that the approach that he
17 encountered when he first went to this area, which was
18 entirely constraint oriented, had everybody from the
19 town community hall arguing the outcome of this, the
20 sheep ranchers and the timber harvesters had to be kept
21 in opposite corners of the building to hear him
22 describe it, because what they were looking for was to
23 simply -- they would have divided the area up and said:
24 This part's for me, this part's for you and we don't
25 don't go back and forth.

1 Whereas in fact what emerged was a
2 process by which the whole forest was accessible to all
3 three with some limitations on the ranchers who had to
4 be careful about how they interacted with the elk in
5 terms of range. And that that was the prescription
6 that he is speaking to here, that if you simply take
7 solely a constraint approach you will wind up in
8 argument about why, why this constraint and why this
9 not.

10 THE CHAIRMAN: Well, would you not agree
11 that some competing objectives are incompatible amongst
12 various stakeholders such as the wilderness buff or
13 the remote tourist operator that doesn't want any
14 activity that is going to interfere with that?

15 THE WITNESS: Yes.

16 THE CHAIRMAN: And it's basically stay
17 out of my piece.

18 THE WITNESS: Mm-hmm.

19 THE CHAIRMAN: Because anything you do in
20 my piece is incompatible with my objective.

21 THE WITNESS: I accept that that occurs
22 and hope that you would agree that that is a total
23 departure from integrated management, we have now
24 decided to isolate one use and say that is where we
25 will do that, and there will be cases where that will

1 be necessary.

2 THE CHAIRMAN: But would you also agree
3 that you can't have that particular use that you are
4 isolating if it's not isolated. If isolation --

5 THE WITNESS: Yes.

6 THE CHAIRMAN: --is the essential element
7 of the use.

8 THE WITNESS: Well, wildnerness is the
9 good example, yes.

10 THE CHAIRMAN: You can't have wilderness
11 if you have all other kindms of activity that is
12 incompatible with the concept of wildnerness?

13 THE WITNESS: No. I don't think there is
14 grounds to disagree with that. The issue is going to
15 become how much and where.

16 THE CHAIRMAN: Right.

17 MR. HANNA: Q. But there are others, Dr.
18 Baskerville, other uses that are potentially
19 compatible, much more compatible if you move away from
20 the constrained approach to the objective approach, and
21 wildlife habitat is one that you have spoken about.

22 A. Yes, and I think that if you looked
23 at things like the - I hate to have to use examples
24 from away - but the example of Ward Thomas' -- Jack
25 Ward Thomas' elk and ranchers and an exercise in

1 Colorado by Carl Walters, who I referred to yesterday,
2 and some of his people with respect to deer and elk and
3 cattle are kind of interesting in that it's grazing
4 that you are looking for, and the issue is a rancher
5 can also be a guide to go and shoot elk, how much land
6 does he want -- how much of the grazing area does he
7 want to retain for the elk herd and how much for his
8 cattle. They are -- literally they impinge on the same
9 resource, the forage.

10 The means of arriving at a reasoned
11 trade-off for those weren't nearly as difficult, I
12 think, in the two pieces I have mentioned as people
13 imagined. Once the cost bearers and the benefit
14 bearers sat down and looked at actual quantitative
15 trade-offs, in both cases they quickly arrived at a
16 situation which said, we will keep the cattle down to
17 this number and we will go and advertise that we are
18 the best elk hunting part of these great United States
19 and did very well at it.

20 MR. HANNA: Q. Looking again at the
21 article by Thomas on page 384, the first paragraph
22 under Forestry/Wildlife Partnership ship, it indicates
23 here that:

24 "Foresters and wildlife biologists must
25 work as partners and that they must be

1 professional equals."

2 And you mentioned yesterday the Plonski
3 Forest example of where you found the two individuals
4 working together and seeming to achieve or what you
5 expected if you investigated further, were achieving
6 integrated resource management.

7 Now, would that be an example of what is
8 referred to as partners and professional equals?

9 A. It's certainly -- I understand what
10 Thomas means here, it would be an example of
11 partnership. Professional equal in this situation has
12 an awful lot to do with the information that each has
13 at hand when they come to negotiate.

14 So that if I come to deal with a wildlife
15 person and I have a complete record of all the stands,
16 all assigned to yield curves, the dynamics of the
17 forest completely in hand and we sit down and it turns
18 out he has no idea how many deer there are in the
19 forest, let alone what the population age-structure is,
20 what the birth rates are, what the harvest rate is,
21 what the illegal kill is, what the predation rate is,
22 all of which are crucial to our argument, I have an
23 unfair advantage. He will find himself arguing
24 qualitatively against my hard numbers which really, as
25 I tried to make the point yesterday, aren't that hard,

1 they are a characterization of a dynamic system.

2 So the professional equality doesn't mean
3 that they both happen to have a degree, professional
4 equality in this is going to mean: Do I have access to
5 the kinds of information that I need in order to
6 negotiate on an equal footing with the other person.

7 THE CHAIRMAN: But what do you do in a
8 system that historically has provided much more of the
9 quantitative data for timber than it has for the
10 wildlife side, and the wildlife side, essentially as I
11 understand it, is attempting to catch up and it's no
12 where near, in quantitative terms, where timber is,
13 where the knowledge about timber is.

14 So you are always going to have this
15 disparity to some extent until you get more into some
16 kind of equilibrium state, which may be a few years off
17 yet.

18 THE WITNESS: Perhaps the most important
19 thing to do is to recognize the inequality and its
20 basis, that it lies in information not in what degree a
21 person has or how many, and that is almost irrelevant;
22 what counts here is whether or not they come with an
23 equal understanding of the dynamics, the part of the
24 system dynamics that they are trying to advocate, and
25 this does become an advocacy process obviously when you

1 are trying to make a trade-off.

2 To be honest I would have to suggest that
3 I think in wildlife we have looked at the wrong things
4 for quite a long while. The fact of pulp mills and
5 sawmills and real people in them telling us what kind
6 of habitat had to exist in the forest for a population
7 of pulp mills and a population of sawmills to be
8 sustainable made it relatively straightforward for a
9 timber manager to know what did that system dynamics he
10 should focus on and how he should think in terms of
11 system control.

12 The wildlife person is faced with a
13 population that can't tell him in spoken word and by
14 going through his MLa or whatever that this is what I
15 want out there in the forest, and the result is we
16 interpret -- we've had to interpret what a population
17 might want and can only interpret from observing the
18 response of the population to various interventions,
19 whether they were accidental or intentional.

20 THE CHAIRMAN: Which obviously means that
21 that kind of information cannot be obtained in a short
22 period of time because those observations obviously
23 have to be done over time to be meaningful; is that
24 right?

25 THE WITNESS: I would say that's correct

1 and it would also suggest to me that a very wise
2 approach would be to do it in what I called an adaptive
3 approach so that every time you do something you do it
4 in a way that maximizes the chance for you to learn
5 about the population dynamics.

6 What happened was we focused on
7 populations not on population dynamics, the wildlife
8 populations, but on counts: Let's fly over and follow
9 each moose track in the snow to the end and see if
10 there is a moose at the end of it and what its sex is
11 and then we will end up with an estimate of the moose
12 population, rather than: What is the structure of the
13 population, what are its dynamics, what are its
14 dependencies on habitat.

15 It is an accidental thing if you want,
16 but it's there, it's a real bias. The way to fix it
17 isn't to put a counter bias in, it's to get to the root
18 of the issue.

19 MR. HANNA: Q. And what do you mean by
20 getting to the root, Dr. Baskerville?

21 A. The relationship of the wildlife
22 population to the temporal and spacial pattern of its
23 habitat, probably in energetic forums is going to be
24 the best way to get at it.

25 Q. Can we look at 384 at paragraph 6

1 which is at the top -- I am sorry, it's paragraph No. 1
2 in the right-hand side.

3 MR. FREIDIN: I am sorry, Mr. Hanna,
4 which paragraph?

5 MR. HANNA: Paragraph No. 1 on the
6 right-hand column on page 384.

7 Q. I'm looking towards the end there
8 where it says:

9 "It is not possible to meet wildlife
10 objectives with no effect on wood
11 production."

12 And I interpret this to mean that the two
13 are - I think he uses the actual term co-products,
14 joint products from the land base. Because of this
15 co-product relationship, is this one of the reasons why
16 you feel that they should be dealt with simultaneously
17 in forest management planning?

18 A. Yes. You should note that he says:

19 "It's not possible to meet wildlife
20 objectives with no effect on wood
21 production certainly not everywhere and
22 all the time."

23 And I believe that what he's saying is
24 that if you will allow for a migration, as it were,
25 around say a management unit that in fact we can. I

1 would also suggest that it may -- he maybe have left
2 out a phrase that said without cost. At some cost we
3 may in fact be able to do those, but generally I would
4 agree with the statement, but I might want to qualify
5 it a little.

6 Q. But with respect to the fact that
7 they are inter-related and because of these feedbacks
8 between the two, is that one of the reasons why you
9 feel that it should be dealt with simultaneously from a
10 planning point of view?

11 A. Yes. As I have said, the active
12 implementing, a harvest schedule and a silviculture
13 schedule by -- just inherently determines what pattern
14 will exist in the forest over time into the future.

15 Since a population of wildlife is
16 dependent on that pattern or to the extent that it is
17 dependent on that pattern, then it becomes essential
18 that you link the two activities.

19 THE CHAIRMAN: Mr. Hanna, do you want to
20 find a place that we can conveniently break for lunch?

21 MR. HANNA: That is what I was just
22 looking for, Mr. Chairman. I have one or two questions
23 to deal with this and I will be finished with this
24 paper, and then I think that would be an appropriate
25 time, if we can.

1 THE CHAIRMAN: All right.

2 MR. HANNA: Q. Dr. Baskerville, on the
3 bottom of page 384 there under Rules of the Game and
4 Who Pays, the third sentence there makes reference to
5 the difficulty that managers are faced with, and it
6 carries over that:

7 "This is particularly the case where
8 there may be a difference in
9 inconsistency where there is competition
10 involved and this would lead to
11 unfairness..." and whatever.

12 And I'm trying to see how, given this
13 potential unfairness in integrating these non-timber
14 values in the process among different forest management
15 units, how do you see overcoming that?

16 A. I'm sorry, I was making a note. What
17 was the last part of the question?

18 Q. Okay. Perhaps look at the end of
19 that paragraph at the top of page 385:

20 "...particularly if that manager has no
21 idea of what competitors may be doing in
22 this regard."

23 My interpretation of that is that there
24 is the possibility of one competitor being faced with
25 different constraints or different costs than another,

1 and how do you reconcile that difficulty or potential
2 difficulty?

3 A. Perhaps as a generality I would
4 suggest that if any of us agree to bear a cost it's for
5 one of two reasons; either the law requires us to or we
6 see some benefit. One of those two is going to be the
7 motivator for any one of us to accept a cost, so
8 that...

9 THE CHAIRMAN: And the law sometimes, you
10 would suggest, points out the benefit to those who
11 don't see the benefit voluntarily?

12 THE WITNESS: That's not a bad point.
13 Largely when we are forced by law to bear a cost it has
14 something to do with the fact that the quality of life
15 experienced by an individual is not -- does not sum up
16 to the quality of life of the society.

17 So that the law says in order for society
18 to have what we want, we are going to put some costs
19 down to the individual. It becomes a matter of
20 distribution and in all of those cases we will seek
21 equity.

22 I'm not opposed to -- I don't want to get
23 into a discussion of current taxation questions, but
24 I'm not opposed to paying taxes to the extent that I
25 believe that the total benefit package is there.

1 But that is important, because if we
2 invoke the bearing of a cost by law what it does to
3 anybody is, they act at the margin: What is the
4 minimum action that I can do to meet that. I'm not
5 going to pay a damn cent more taxes than they charge
6 me. What is the minimum that meets the requirement.

7 Whereas if I'm looking at the other side
8 where I bear a cost in order to gain a benefit, there
9 is some motivation for me to say: If I had huge costs
10 I could get huge benefits but I couldn't use them all,
11 but somewhere inbetween there is an amount where it
12 actually pays me to incrementally bear costs in order
13 to get more benefits.

14 THE CHAIRMAN: But doesn't it often work
15 well where there's the law or the legislation to
16 prescribe the minimum and a company or an individual
17 who has to meet the law then perceives in addition to
18 meeting the minimum, also a benefit in being portrayed,
19 for instance, as the good corporate citizen or going
20 beyond what is required.

21 Suddenly they may not have obeyed the
22 minimum in the first place had the law not been there,
23 but being forced to do so in some cases then has them
24 looking for benefit at the same time as they are
25 meeting the minimum requirements. And that seems to

1 be, I'm not saying a philosophy--

2 THE WITNESS: Give me an example.

3 THE CHAIRMAN: Well --

4 MR. MARTEL: Well, a compensation board,
5 if you are a bad actor and you get into a lot of
6 trouble and you convince people to improve, what in
7 fact you see is you see your assessment rates go way
8 down.

9 THE WITNESS: Okay.

10 THE CHAIRMAN: And there a lot of
11 examples, without mentioning any particular companies
12 in particular, that have been required to meet certain
13 emission standards. Having done so, they have invested
14 heavily in research in order to be able to do that and
15 suddenly have fastened on to new technology that they
16 can then market as technology and there's a real
17 corporate benefit.

18 THE WITNESS: Yes.

19 THE CHAIRMAN: But they may not have
20 gotten to that stage had they not been required to meet
21 the emission standards in the first place.

22 THE WITNESS: That's a neat point because
23 if you think about it there are industries around us
24 today that would not have existed except by that mode,
25 yes.

1 THE CHAIRMAN: Right. Anyway, that is
2 probably a pre-lunch aside.

3 MR. HANNA: Q. I would like to just look
4 at pararaphs 4 and 5 on the left-hand column on 385,
5 and I believe Dr. Thomas is dealing specifically with
6 this matter of trying to reconcile the potential
7 inequities or potential distributional effects that
8 might come as a result of this and he indicates TKEUTS>
9 in paragraph 5 two opportunities; one is direct
10 compensation and the other is --

11 A. Is this the paragraph in the
12 conclusion?

13 Q. I am sorry, no. This is 385.

14 A. Yes.

15 Q. Page 385.

16 A. The page numbers are gone. This is
17 4 -- okay, yes. Now, whereabouts?

18 Q. The fifth paragraph in the left-hand
19 column, fifth full paragraph, sorry.

20 MR. FREIDIN: Starting with the words
21 what?

22 MR. HANNA: "Is there..."

23 Q. It says:

24 "Is there any way out of this paradoxical
25 situation, the problem that we are faced

1 with in terms of these costs being seen
2 as constraints."

3 He's indicating he sees two
4 opportunities; one is to compensate, the other is to
5 clearly spell out the responsibilities in terms of
6 wildlife production in the forest management plans.

7 Now, I believe you touched on this
8 yesterday and I don't believe you finished. I think
9 you were talking about the possibility of putting moose
10 production targets in forest management plans, and I'm
11 wondering how you see that relative to these statements
12 here.

13 A. The two options that he offers here
14 as for instances appear to be that someone called a
15 manager bears the cost, where the benefits go to
16 someone else; as opposed to whoever receives the
17 benefits will in fact reimburse the manager for the
18 costs.

19 Q. That is the compensation option?

20 A. Yes.

21 Q. Right. And what is the other one?

22 Q. The other one is that there could be
23 clearly spelled out responsibilities in terms of
24 wildlife production and habitat considerations.

25 MR. FREIDIN: Mr. Hanna, could you help

1 me and advise how far back in this article we have to
2 go so we can understand what the paradoxical situation
3 is that is described?

4 I'm having some difficulty understanding
5 or following the question without knowing what is being
6 spoken about. Maybe it would be helpful for Dean
7 Baskerville if you did did the same.

8 MR. HANNA: Certainly, I will help you
9 there, Mr. Freidin.

10 Q. In paragraph No. 4, the one
11 immediately preceding paragraph No. 5, indicates the
12 paradox and he says:

13 "This presents forest managers with a
14 paradox: If wildlife is a desired
15 product for a managed forest it should be
16 considered just that and not a
17 constraint. On the other hand, if a
18 company or a corporation is charged with
19 producing wildlife which is desired by
20 society at large it can only do so by
21 incurring the direct and opportunity cost
22 of producing that wildlife, therefore,
23 wildlife becomes a constraint and hence
24 the paradox."

25 And I believe Dr. Thompson then goes on

1 to explain, well there is several ways that he can see
2 dealing with this paradox; one is direct compensation;
3 in other words, those who bear the cost could be
4 compensated by those who bear the benefits or,
5 secondly, that the reponsibilities are clearly laid out
6 such that there is no unfair distribution of those
7 costs among those parties that are in competition.

8 A. Actually it seems to say that in the
9 latter case the individual entities who have been
10 assigned some element of the total management package
11 will in fact absorb their costs equally to avoid
12 questions of equity. So it's just a matter of how you
13 pay, not whether you pay.

14 Q. Well, in one case you don't pay
15 because you get compensated; in the second case you pay
16 but the payment is not unfair in terms of other
17 competitors; in other words, it's equally distributed
18 so you don't prejudice--

19 A. Mm-hmm.

20 Q. --one party rather than another.
21 Now, you had mentioned yesterday with respect to the
22 potential of putting moose production targets in forest
23 management plans; do you recall that?

24 A. Yes.

25 Q. Now, the concern I had with that is

1 that I saw difficulty in putting population targets in
2 forest management plans because the -- and let's take
3 an FMA, it's a private forest company, the private
4 forest company controls only one of the population
5 levers, it only controls the habitat leaver. It may be
6 because of whatever circumstances out of their control
7 that the herd is overharvested for example, so no
8 matter what they do in terms of habitat they can't
9 comply with what has been set out in their contract.

10 And what I'm asking you is: Do you see
11 it feasible to put in the contract to maintain this
12 equity, this even distribution, habitat targets that
13 are based on population targets but with certain
14 assumptions regarding those other factors that control
15 the population, so that the forest industry isn't put
16 in an untenable position?

17 A. The issue is, if you took a
18 portion -- as I understand the issue, if you took a
19 portion of the wildlife region - wildlife unit I guess
20 it's called - moose production target and assigned it
21 to that management unit and said the number of moose
22 for this management unit must be maintained at this
23 level and found the FMA holder to deliver the necessary
24 habitat, he could still fail if in fact the hunting
25 pressure or the poaching pressure or winter, bad

1 winters caused the population to decline.

2 THE CHAIRMAN: Because that is controlled
3 by somebody else.

4 THE WITNESS: Yes, and there are -- those
5 kinds of problems will exist, I think. No matter how
6 we deal with the resources as geographically spread as
7 this, it seems to me that if I were going to enter into
8 a contract to manage to provide population in the
9 habitat, I would want to have in it a clause, that by
10 the way you are going to control the hunting pressure.

11 There has to be a population dynamics of
12 the moose population controlled by the habitat
13 available which sets a limit and by hunting pressure,
14 whether it's legal or illegal, and those are elements
15 that would have to be covered.

16 THE CHAIRMAN: But isn't that the way
17 it's done in Ontario now, with the Ministry controlling
18 the wildlife management but requesting from FMA holders
19 in certain cases that, they do it by way of constraint,
20 certain habitat has to be provided but it's the
21 Ministry that controls the harvest?

22 THE WITNESS: Mm-hmm.

23 THE CHAIRMAN: And so overall the
24 Ministry is saying we can control population levels by
25 demanding from industry certain habitat by controlling

1 the harvest and by having in a wildlife plan, as
2 opposed to the timber management plan, the population
3 targets.

4 THE WITNESS: Mm-hmm.

5 THE CHAIRMAN: It's just a different
6 entity that is going to deliver part of it, which is
7 the FMA holder.

8 THE WITNESS: I think that that is my
9 understanding of the structure. There is a high risk
10 that you have separated some control of pretty crucial
11 dynamics in a manner where the people who set bag
12 limits and the people who are controlling the habitat,
13 if they haven't communicated well you get in pretty
14 serious trouble.

15 THE CHAIRMAN: Well, supposedly that is
16 done in the management team concept, I mean that's in
17 theory anyways where you bring those two together.

18 THE WITNESS: When the province engages a
19 company on an FMA, they set the hunting pressure of the
20 company on the forest, in effect, they set the harvest
21 level which is what we are talking about about.

22 Now, how do we do the equivalent of that
23 for the wildlife so that there is a reasonable
24 expectation that a process designed to provide the
25 appropriate habitat will be followed by a population

1 response that is expected, and you can't get that
2 unless you simultaneously have some control on the
3 harvest level.

4 So it has to be an element of the
5 discussion. To do it separately would really, I think
6 the risk of something coming unglued would be very
7 high. I would want the discussion decided on what
8 habitat management and what population levels were
9 going to be established to be carried out together
10 before you began the management of either one.

11 MR. HANNA: Okay, Mr. Chairman, this is
12 probably an appropriate place for a break.

13 THE CHAIRMAN: Okay. We will break until
14 a quarter to two. Actually, let's break to two
15 o'clock.

16 ---Luncheon recess taken at 12:50 p.m.

17 ---On resuming at 2:05 p.m.

18 THE CHAIRMAN: Thank you. Be seated,
19 please.

20 Very well. Mr. Hanna?

21 MR. HANNA: Q. Dr. Baskerville, I just
22 want to make sure I understood where we left off before
23 lunch. We were talking about this possibility of
24 incorporating in the plans for particularly forest
25 management agreement areas targets for the, I think we

1 were talking specifically about wildlife, say, moose
2 targets.

3 And am I right in saying that you felt
4 that this has some merit to it provided that there was
5 some protection given in terms of what was expected in
6 terms of the other population factors?

7 A. Yes, there is some advantage in that
8 at minimum you gain in the manager some pride in
9 delivering, if he is delivering both; and at worst you
10 prevent the conflict of having an objective over which
11 the person who is called the manager doesn't have full
12 control of the moving parts.

13 Q. So that would be an effective way to
14 deal with it?

15 A. Yes.

16 THE CHAIRMAN: But would you suggest that
17 an FMA holder should be the one in charge of
18 determining (a) the harvest limits for wildlife on his
19 units; and (b) enforcing that?

20 THE WITNESS: No, I think you are talking
21 about objectives.

22 THE CHAIRMAN: Okay.

23 THE WITNESS: And law enforcement and
24 those clearly aren't part of that, they have to be set
25 outside.

1 MR. HANNA: Mr. Chairman, just for the
2 record, I wasn't trying to infer that either, so just
3 to be clear.

4 Q. Dr. Baskerville, I would like to now
5 move to a matter that had received some attention at
6 this hearing and that is what has been termed here
7 habitat supply analysis.

8 ---And one of the references that has been
9 dealt with in that matter is the paper that you wrote
10 in the Forestry Chronicle in 1985 entitled: Adaptive
11 Management, Wood Availability and Habitat Availability,
12 and I believe it was actually entered with the witness
13 statement of Panel 8.

14 And before we get into this discussion of
15 habitat supply analysis, I want to clear up some terms
16 so we keep them as clear as possible.

17 THE CHAIRMAN: Just a moment, we have to
18 find that document.

19 MR. MARTEL: Do you have a number for it?

20 THE WITNESS: It says 378 in the corner
21 of mine. Would that mean something?

22 MR. HANNA: Mr. Martel, it is part of the
23 witness statement for Panel 8. Now, I spoke to Ms.
24 Devaul and unfortunately I am not sure that all of that
25 material ended up coming down.

1 Mr. Chairman, I think we could proceed --

2 THE CHAIRMAN: How big a copy is it?

3 MR. MARTEL: It is in 8?

4 MR. HANNA: It is in 8, yes, Mr. Martel.

5 It is quite brief, Mr. Chairman, and I am not --

6 THE CHAIRMAN: We have 8.

7 MR. HANNA: Oh, okay.

8 MR. HANNA: It's on page 363 of the Panel
9 8 witness statement.

10 Q. Now, I think we have heard your view
11 of adaptive management and I think the Board has a good
12 understanding of that at this point.

13 I want to understand how habitat supply
14 analysis and adaptive management, how those two fit
15 together. First of all, what is habitat supply
16 analysis in your terms?

17 A. If I went back to the diagrams we
18 looked at yesterday where I characterized the forest
19 and showed a harvest schedule and a silviculture
20 schedule which would allow you to forecast how that
21 forest would change over time and replaced the yield
22 curves in that, I would call what we were looking at a
23 timber supply analysis, wood supply analysis.

24 If we replaced that with habitat curves
25 instead of yield curves you would have a habitat supply

1 analysis. So it would be an analogue of timber supply
2 analysis.

3 Q. And the difference between those two
4 curves would be in what defines the vertical axis?

5 A. That's correct.

6 Q. Without getting too complicated about
7 this, it's possible that that yield curve could be
8 multi-dimensional given the multiple factors that might
9 make up habitat?

10 A. Yes. The last slide that -- overhead
11 that I showed yesterday in fact showed a volume curve
12 and I think three habitat curves, if you remember at
13 the bottom, and you would need as many habitat curves
14 as you had species or species guilds, featured species,
15 whatever, that you were going to make forecasts for.

16 Q. Is there another aspect to this in
17 that the -- and I believe you provided quite clearly in
18 Exhibit 970, if you recall, the yield curve which had
19 the age-class distributions underneath it and the bar
20 chart with all the stands shown figuratively. I'm
21 looking at page -- this is just one example on page 19,
22 Exhibit 970.

23 A. What page number?

24 Q. 19.

25 Q. You were able to take those spacially

1 disaggregated stands that are shown in the age-class
2 distribution in the bottom and move those up into the
3 yield curve?

4 A. Mm-hmm.

5 Q. Because the actual spacial
6 distribution doesn't affect the volume?

7 A. That's correct.

8 Q. Now, if that was habitat, the spacial
9 distribution of those stands may affect its habitat
10 qualities also?

11 A. That's correct.

12 Q. So that in addition to this
13 one-dimensional aspect of the curve, one would have to
14 look at the spacial distribution; in other words, it
15 would be a more complicated curve than shown here. You
16 couldn't just simply -- you might be able to simplify
17 it, but you may not be able to also?

18 A. Yes. Both -- the volume one is a
19 spacial aggregation which says by putting all of the
20 stands that were between 110 and 120 years old and
21 collecting them, no matter where they were in the
22 management unit and saying here they are in one little
23 block and they are at this point on this yield curve,
24 does considerable violence to the notion of
25 accessibility with respect to harvest because it makes

1 the presumption that all of those stands that make up
2 that age-class are in fact equally accessible.

3 So that you have essentially the same
4 problem of aggregation when you aggregate for timber as
5 you do for wildlife; the timber manager who has to find
6 the stands that are in the 110 to 120 year age-class
7 when it comes time to cut them knows very well they
8 aren't in a nice little rectangular block at the bottom
9 of the diagram. Other than that, yes.

10 Q. So the same tools that can be used
11 for the yield curve analysis may well be able to be
12 used for the habitat supply analysis in terms of the
13 forest structure?

14 A. Computer model tools sort of thing,
15 or...?

16 Q. Geographic information systems--

17 A. Yes.

18 Q. --the whole realm of tools?

19 A. My familiarity with habitat supply
20 analysis comes from a project where one of the team
21 members who assisted in New Brunswick with a large
22 amount of timber supply analysis, but who happened to
23 have a wildlife background, he was a wildlifer who had
24 been dragooned into a team to carry out an analysis of
25 the whole province, subsequently pointed out that,

1 given reasonable access to computers and some money,
2 there are always costs, he believed he could run a
3 similar process, in fact, using exactly the same model
4 to start with for habitat.

5 So that he could use the same model so
6 that he could take the harvest queue and silviculture
7 queue that came out of the timber supply analysis, and
8 then instead of having derived from, he used to drive
9 the model only with habitats in, so that he could see
10 what the output in terms of habitat would be if he used
11 the timber schedule -- harvest schedule and the
12 silviculture schedule from the timber model.

13 And the process worked well enough in a
14 very small compact unit where it was easily testable
15 that it has since been extended to all of the Crown
16 land or is in the process of being extended.

17 Q. In the absence of that sort of
18 analysis, would you agree with me it's a herculean task
19 to attempt to deal with the spacial and temporal
20 dynamics of the forest in terms of wildlife habitat
21 without that sort of tool?

22 A. It is either a herculean task or a
23 very light task. To achieve the same level of
24 repeatability of analyses and the same level of
25 capturing of the dynamics, it would be impossible in a

1 mind model. You simply -- I don't think the human mind
2 could handle that.

3 So, yes, if you want to do analysis of
4 what kinds of stand types will be available in a
5 hundred thousand hectare forest over a period of 50
6 years in the future, I would use a computer model.

7 Q. And is it your view that that type of
8 analysis is important in order to understand those
9 dynamics?

10 A. The most important use of the model -
11 I would argue first from the point of view of timber -
12 is to use it analytically rather than prescriptively.

13 Play 'what if' games they're called:
14 -What if I harvest at this level and don't plan, what
15 if... So that you examine the response of the system
16 as you have characterized it in the model to see if
17 it's consistent with what you would expect a real
18 system from your experience to do.

19 So that the first things that a manager
20 tries in almost every case I have worked with, I mean,
21 the first two or three cases they will test in a model
22 are cases they have already seen and they know the
23 answer for it, they want to find out if this thing
24 works in a way that they should give it any
25 credibility.

1 So that the -- and it turns out that is
2 in fact the most important use of the tool, is to
3 analyse the production possibilities; rather than start
4 with a target, you find out what are the reasonably
5 possible futures that you could get to and the
6 conditions associated with those.

7 It has the impact of greatly enriching
8 the numbers of objectives that are considered.

9 Q. What I would like to do now is I
10 would like to go through a comparison of the advantages
11 and disadvantages that habitat supply analysis versus
12 the guideline type of approach might offer. To attain
13 your views on that comparison, I am going to go through
14 it step by step, if I can.

15 What I would like to do is, I will
16 indicate to you a criteria and then I am going to
17 provide you with my interpretation of it in terms of
18 HSA and guidelines and obtain your comment on it, if
19 that's acceptable.

20 A. We'll try.

21 Q. Okay. The first I have termed -- the
22 first criteria I have termed vertical integration of
23 resource management. By that criteria I am referring
24 to what you have talked about, bottom up/top down,
25 being able to go from local level effects to forest

1 level effects to provincial level effects and back down
2 again and maintaining that consistent transfer.

3 Now, if you have an HSA system in place,
4 does this provide the potential for a direct linkage
5 between population targets and what happens on the
6 ground?

7 A. The question boils down to: If I
8 draw the equivalent of a yield curve, if I say that for
9 this population of deer, as I did yesterday, there is a
10 requirement for this many hectares of summer foilage
11 and this many hectares of winter habitat, does that
12 accurately reflect the population response out there,
13 and the answer is: To the degree that your
14 understanding of the interaction of the population with
15 the habitat is accurate, then your characterization of
16 it is accurate.

17 And being forced to make that -- draw
18 that line causes you to go and look and see if in fact
19 you have to put a measure on it to draw it, and when
20 you draw it one of the first things that happens is you
21 begin to go out and see if in fact you can measure it
22 and it is a reasonable approximation.

23 THE CHAIRMAN: I am not sure if that
24 answered the question, or maybe I didn't understand the
25 question.

1 THE WITNESS: Okay.

2 MR. HANNA: No, I would agree with you,
3 Mr. Chairman.

4 THE WITNESS: Try again.

5 MR. HANNA: Yes, I am going to do my best
6 here.

7 Q. What I was getting at was this need
8 to connect an objective with something that happens
9 actually on the ground. And as we have gone through,
10 and I think you have quite articulately expressed the
11 need, the way an objective should be developed is by
12 looking at production possibilities, taking that to the
13 people who own the land, making the trade-off decisions
14 and then going back to the manager and saying: Please
15 try and produce this.

16 Now, with HSA do you see a direct
17 connection between that objective that arises out of
18 the production possibilities and what will happen on
19 the ground?

20 A. Okay. In the forecast that you make
21 there will be a direct connection between the
22 equivalent of the yield curve for habitat that you draw
23 and whatever rules you put in for harvest and
24 silviculture in any forecast; that will be an
25 absolutely rigid connection.

1 The question really was: Will that be
2 what happens on the ground, and the answer again has to
3 be: Only to the extent that (a) the yield curve
4 represents the way deer react to habitat and the way
5 the silviculture schedule and the harvest schedule
6 represent what actually is implemented, and there isn't
7 a way that you can make a forecast that that won't be
8 true.

9 I mean, you can ignore all of those
10 things and say: If I do this the deer will feel
11 better, but I would argue that when you do that you
12 presume all those things I just mentioned. So...

13 Q. I'm sorry.

14 A. Go head.

15 Q. Let me ask the question then with
16 respect to guidelines. You have got a general
17 understanding of what I mean by guidelines. It doesn't
18 matter to have a detailed understanding of the
19 guidelines, the guidelines say: Don't make cuts any
20 bigger than this and leave shelter patches, that type
21 of thing, I am dealing particularly here with what are
22 called normal operating areas, that basically say:
23 This is the size of clearcut we want. And that's the
24 primary focus, in fact it is the only focus that -- I
25 am talking now of the moose guidelines.

1 A. Mm-hmm.

2 Q. Given that, is there a way to connect
3 those prescriptions in a population target, at least
4 explicitly?

5 A. No, not to my knowledge. They are
6 qualitative things and there is no attempt to make the
7 connection to the population, they are quite different.
8 You don't see them drawn as a line which says: As the
9 forest changes in these characteristics, here is the
10 response of the habitat.

11 Potentially you could do that, you could
12 in a simulation model, actually it would have to be
13 fairly elegant, but you could apply the guidelines and
14 see what it did.

15 If the distinction is between: Is there
16 a direct connection to a population, a numeric forecast
17 in one and not the other, I would say the answer is
18 yes, because the habitat supply analysis is built
19 precisely to do that.

20 The guideline is a guideline. I believe
21 the forward of most of those says that these are
22 believed to be much in the sense of what the Chairman
23 said this morning, the minimum sorts of things that we
24 need to do in order not to lose control at the front
25 end, but not -- in any of the ones that I remember

1 reading, do they say that if you do these things you
2 will close on a target for sure.

3 Q. Okay. And given that, is it possible
4 to practise adaptive management with that type of
5 guideline approach, without having made that explicit
6 linkage?

7 A. It would not be possible if you did
8 not make that explicit linkage. So what you would be
9 caught with is: you could make the first run, you
10 could make the first forecast, but then if you were to
11 learn whether or not you are closing on the goal,
12 sooner or later you must say: What is the goal, what
13 are the cause/effect connections in the natural system,
14 how have I intervened in those cause/effect connections
15 and are my interventions leading to closing on the
16 goal, which means you would have to measure something
17 sooner or later.

18 THE CHAIRMAN: Okay. But going back to
19 what we have already discussed, if you have got a
20 target in a wildlife policy, it's not part of the
21 timber management plan, but you have a numerical
22 target--

23 THE WITNESS: Mm-hmm.

24 THE CHAIRMAN: --you have a timber
25 management plan that operates with adherence to

1 guidelines, which I think everyone will concede operate
2 in the manner of constraints--

3 THE WITNESS: Mm-hmm.

4 THE CHAIRMAN: --is there not that kind
5 of linkage because the wildlife objective is
6 quantified?

7 THE WITNESS: The wildlife objective in
8 my experience is not quantified on the same --

9 THE CHAIRMAN: No, not on the same land
10 base, okay, add that in as well, it is not quantified
11 on the same land base.

12 THE WITNESS: Yes, but given that I --

13 THE CHAIRMAN: But it may be able to be
14 disaggregated onto the same land base. It may be a
15 larger land base but you may be able to break it down
16 in some manner to the timber management unit.

17 THE WITNESS: Yes.

18 MS. SWENARCHUK: Mr. Chairman, wouldn't
19 it be fair in that hypothetical to include what we
20 established yesterday which is that the numbers are not
21 disaggregated to the management unit level; whether or
22 not they could be, they're not.

23 THE CHAIRMAN: Okay. I think that's fair
24 for the question. They are not disaggregated to the
25 same land base.

1 THE WITNESS: Okay. And the question is:
2 By applying guidelines on the units which make up
3 together a whole --

4 THE CHAIRMAN: Right. So that when you
5 apply the guidelines throughout the whole province on
6 all the management units you end up effectively
7 applying them to the same land base as the overall
8 wildlife objective is quantified in another resource
9 program. So if you are managing for moose across the
10 province--

11 THE WITNESS: Or across 20 units say.

12 THE CHAIRMAN: --or across 20 units or
13 whatever it is, and you took the timber management
14 plans of the 20 units, applied the guidelines in all 20
15 units, could you end up with some kind of integration
16 between the two, between the population level as
17 established by the wildlife guideline and the way you
18 would set your harvest and silviculture schedules in
19 the 20 management plans so as to achieve that wildlife
20 target?

21 MR. HANNA: Mr. Chairman, before Dr.
22 Baskerville answers that, I just want to make sure that
23 I was talking about adaptive management. I don't mind
24 talking about integrated resource management now, but I
25 was asking about adaptive management specifically.

1 THE CHAIRMAN: No, I understand that.

2 MR. HANNA: Okay.

3 THE WITNESS: That presumes that somebody
4 is actually counting the response of moose on that
5 larger unit, so that over a period of five years
6 somebody knows whether the moose population has gone up
7 or down on the larger unit.

8 THE CHAIRMAN: I would presume so because
9 it appears that the wildlife target for moose is set
10 provincially at a number to be achieved over a number
11 of years.

12 THE WITNESS: Actually is it not set for
13 units somewhat smaller than the whole province?

14 THE CHAIRMAN: I don't believe so. I may
15 be wrong.

16 MR. HANNA: Mr. Chairman, perhaps we
17 should just clarify, and perhaps Mr. Freidin can
18 interject here if I am incorrect.

19 My understanding is that there's a
20 provincial target set, that target has then been
21 disaggregated to the individual wildlife management
22 units, so there is I believe a target by management
23 unit.

24 MR. FREIDIN: That's correct.

25 THE CHAIRMAN: Okay. Sorry, I stand

1 corrected on that.

2 THE WITNESS: Either way, if we go back
3 to your original question, that would be -- you said 20
4 units, you would be talking of the order of 4-million
5 hectares, and your response could average out over that
6 4-million hectares. And in five years the proportion
7 of the 4-million hectares that you treated might be
8 somewhere around 4,000 hectares. You would never
9 detect the impact, I don't think, at that scale.

10 You would average -- the huge area would
11 average out the impact of any treatment that you would
12 make. It may not average -- it would not average out
13 what an individual hunter experienced when he parked
14 his car and got out and walked into a clearcut. And
15 that's a different question altogether.

16 THE CHAIRMAN: But you could ascertain
17 whether your wildlife target was being met; could you
18 not?

19 THE WITNESS: If there can be an
20 evaluation of the moose population on the scale of the
21 4-million hectares or whatever unit it is that you want
22 to take, yes, you can. You would not know nor have any
23 reason to believe that the actions you had taken had
24 caused that to happen. You haven't put forth a
25 cause/effect basis for arriving at it.

1 THE CHAIRMAN: But you would have the
2 basis to know that whatever you did did not cause a
3 decrease in the population and did not prevent you from
4 reaching your objective?

5 THE WITNESS: That's a fair statement.

6 MR. MARTEL: Despite what was ongoing in
7 the system.

8 THE WITNESS: At least they didn't go in
9 the wrong direction.

10 THE CHAIRMAN: That's right.

11 MR. HANNA: Q. And likewise, Dr.
12 Baskerville, if the herd went down, you wouldn't know
13 whether it was because of something you did or
14 something else?

15 A. Exactly.

16 Q. So you really won't be able to make
17 that cause/effect linkage that's so important in terms
18 of deciding on whether we are moving to where we want
19 to go?

20 A. In the same vein, if you took the
21 individual unit and you want to produce a moose per 10
22 square kilometres or whatever the target is, you
23 could -- again the question is: How well, how much you
24 learn in five years' of experience of applying
25 guidelines and going out and counting moose, how much

1 you learn about the system dynamics as opposed to what
2 reassurance you gained that the moose didn't drop below
3 some level.

4 It seems to me that given the way we are
5 starting here the most important feature should be to
6 learn as quickly as we can about the relationship of
7 the moose population to its habitat, because failure to
8 control -- failure to detect an error at a couple of
9 hundred thousand hectares in a management unit, we
10 could still have some fairly big errors going on that
11 hadn't accumulated yet.

12 MR. MARTEL: But isn't that why the
13 Ministry has established, for clarification, the
14 monitoring program that they envisage doing over the
15 next 10 years is to in fact try to ascertain what is
16 going on out there. The effects monitoring...

17 MR. HANNA: Mr. Martel, I was going to
18 ask some questions, limited questions on that
19 particular matter because it does relate to adaptive
20 management quite rightly, as I think you have
21 identified. I'm happy to have it answered now, but I
22 am going to deal with that subject in more detail in
23 terms of --

24 MR. MARTEL: It was just based on the
25 answer we were receiving--

1 MR. HANNA: Yes, fine.

2 MR. MARTEL: --he didn't know what we
3 were doing. I am not sure Dr. Baskerville was aware
4 that we are moving to this monitoring program, but how
5 it tied in with what MNR is anticipating doing.

6 I mean, I think the question, one section
7 without bringing the other section in doesn't give him
8 an opportunity to really give the type of response with
9 all the cards on the table, so to speak.

10 THE WITNESS: I would draw a distinction,
11 Mr. Chairman, between monitoring and forecasting and
12 testing the forecasts. If it isn't clear that there is
13 a distinction there, I want it to emerge as we go on.

14 MR. HANNA: Q. I think that's a very
15 important point, Dr. Baskerville, in my view, and I
16 want -- perhaps this is the point to make that very
17 clear, what the difference is between monitoring and --
18 I forget your other term in terms of a forecast,
19 testing a forecast?

20 A. Yes.

21 Q. Perhaps just take a moment and just
22 explain that, because I think that is a critical issue.

23 A. If we simply carry out whatever
24 actions we believe are appropriate and then after the
25 fact when we've got real data look back - because once

1 we have done the things we can have data - look
2 backwards and say what have we done, that's monitoring,
3 and we keep making steps hoping that none of them is a
4 disastrous one and at the end of each step looking
5 back.

6 The distinction is that the other
7 approach attempts to look forward; you make a forecast
8 and at the end of the period, the monitoring, if you
9 will, will not in fact be limited to total moose
10 population but would key on the kinds of things that
11 the forecast is sensitive to to see whether or not your
12 forecasting procedure is reasonable, as well as your
13 estimate of the total population.

14 It's often characterized in the
15 literature, monitoring is like driving down the road
16 looking only in the rear view mirrors. It is possible,
17 if you are very cautious, drive slowly and scrunch up
18 to the mirror so you can see the white line on the
19 road, but not real safe; whereas forecasting attempts
20 to look forward, determine before you face them --
21 determine problems before you face them, and try to act
22 in advance of arising problems, rather than to deal
23 with them after they are defined by history.

24 Is that a clear distinction between...

25 MR. MARTEL: Yes. I'm not sure it

1 answers the question I was attempting to get across
2 though, that we are not just monitoring or we are told
3 that MNR just doesn't intend to monitor, but that they
4 put a whole program with substantial amounts of money
5 to do effects monitoring as well to determine what the
6 guidelines are doing at the same time, whether in fact
7 the guidelines are working that the Ministry intends to
8 use in the overall process.

9 That adds another dimension to the
10 formula, if I might suggest.

11 THE WITNESS: Yes, I see what you mean.

12 MR. MARTEL: And I don't know what the
13 effect then is on the answer you are giving.

14 THE WITNESS: Mr. Chairman, this sounds
15 like something that's been presented in a panel that I
16 have not reviewed and...

17 THE CHAIRMAN: It may well be.
18 Unfortunately we have the disadvantage or advantage,
19 whichever way you want to look at it, having heard 19
20 months' worth of dissertation on various aspects which
21 you are focusing on a small portion and, of course, we
22 find it difficult I think at times to divorce other
23 things we have heard when we think it may interface
24 with what you are telling us.

25 MR. HANNA: Q. Dr. Baskerville, maybe I

1 can interject here and help us on this because what I
2 am going to do is, I will try and tell you my view of
3 effects monitoring - I am sure Mr. Freidin will tell me
4 if I go astray anywhere - and I want to then ask you in
5 that terms how that relates to the adaptive management
6 and this need for explicit forecast.

7 The habitat -- or the guidelines, I think
8 it is fair to say, do not have an explicit
9 cause/effect --

10 MR. FREIDIN: Mr. Chairman, I thought
11 this was the very matter that was directed by the Board
12 that we weren't going to get into. It would be unfair
13 to have someone try to summarize what the Ministry has
14 done and have them respond.

15 THE CHAIRMAN: Well, we --

16 MR. HANNA: I will put it as a
17 hypothetical if you want, Mr. Chairman.

18 THE CHAIRMAN: No, it is not a matter of
19 even putting it hypothetically, Mr. Hanna.

20 Again, we don't expect, Dr. Baskerville,
21 that you would have reviewed all of the data that has
22 come before the Board and all of the information, nor
23 do we really necessarily want you to be in the same
24 position that the Board is in in having to reach some
25 kind of conclusions on everything that is being put

1 before us. We feel that that properly is our mandate
2 and, although you may have opinions, we may agree or
3 disagree with some of those opinions.

4 What we are looking for is some
5 information and your views on some of the areas which
6 we have directed through counsel to have you apprise
7 yourself of and the Board, of course, as you have
8 probably seen from the scenario so far, has its own
9 questions as we go along.

10 We are not, Mr. Hanna, going to get into
11 a situation where one of the parties is going to get up
12 there and attempt to summarize what has occurred
13 through 19 months' worth of testimony. Your
14 appreciation of what happened may be far different from
15 ours and far different from those of the other parties
16 and it is unfair, even in a hypothetical way, to put it
17 to Dean Baskerville in that sense because it puts him
18 into the position of having to base his answers on your
19 interpretation, and I would suggest that would lead to
20 all kinds of parties leaping up at various stages
21 perhaps questioning your interpretation.

22 MR. HANNA: All right.

23 Q. Dr. Baskerville, with the habitat
24 supply analysis approach and the need for the feedback
25 link that I think you talked about in terms of adaptive

1 management, is it fair to say that you would go into a
2 defined piece of land - in this case I think you said
3 that you'd ideally like to see it be a timber
4 management unit because that's the area over which the
5 activity will be taking place - would make a forecast
6 of the -- well, not a forecast, you can pick your right
7 word, but you will make some prediction of the -- some
8 analysis of future possibilities based upon the
9 production possibilities you have available to you,
10 select a production possibility that seems to be most
11 reasonable to deal with your objectives, and then over
12 time you would implement that and monitor the resource
13 to see how it responded to what was taking place.

14 - And that's part of habitat supply
15 analysis and, to be more global, adaptive management
16 type of philosophy you've put forward; is that correct?

17 A. Essentially correct, yes. There may
18 be a semantic problem here with the use of the word
19 monitor.

20 I would suggest that adaptive management
21 requires what I would call an evaluation, a systematic
22 comparison, numeric comparison of what was expected
23 with what actually happened. The principle here being
24 that learning only occurs when expectation and reality
25 are different.

1 We don't always learn when expectation
2 and reality are different, but if they don't turn out
3 to be different there isn't an opportunity to learn.
4 And the reason for being explicit in the measurements
5 is to expose as quickly as possible the errors in the
6 forecasting procedures.

7 The importance here in the general
8 context of what we have been discussing is that you can
9 have a feedback loop that -- may I?

10 If you recall yesterday we talked about
11 controlling temperature in the room over time and if
12 the thermostat was set at that it is possible to have a
13 system that I think was functioning this morning with
14 -enough slough in it that the temperature is up here
15 someplace (indicating) and that the amplitude of
16 variations about that are like this. (indicating) It's
17 also possible in a controlled environment chamber to
18 have them where they look like this. (indicating)

19 And your ability to control and recognize
20 these changes is dependent on the precision of the
21 thermometer -- in the thermostat, the timing with which
22 it senses: Does it sense continuously or does it sense
23 once every five years or once every 10 years? The
24 comparison that it makes, the precision of that
25 comparison and the sensitivity of the control, the

1 responding system that delivers heat or delivers cool
2 air.

3 In actual fact, we have got two feedback
4 systems here; one is the thing that keeps us up so that
5 we are not as cold as the outdoors, and the other is a
6 cooling system that drives it down, and they are
7 interacting.

8 The issue here is that the population is
9 oscillating or responding in some way, whether it is
10 oscillating or not, and we will not be able to detect
11 those changes and the causes thereof with any more
12 precision or any more accuracy, either one, than the
13 kinds of techniques we use to assess and measure.

14 And monitor in my, I guess, background
15 has had a connotation that it was a pretty casual sort
16 of approach where we went out every so often and had a
17 look. And if there is a message I would like to leave,
18 it is that we should systematically put ourselves in a
19 position where we take a realistic forecast and we test
20 it as rigorously as we possibly can; when we identify
21 the difference between the forecast and what is
22 actually there, we find out why they are different:
23 what was the element of the forecast that was
24 incorrect.

25 So it becomes important to measure, to

1 measure at a level consistent with the kinds of -- the
2 scale of variation in the population. We wouldn't want
3 to keep this room within one degree nor would we want
4 to keep it inside a range of 20. I'm sure we wouldn't
5 want to monitor a moose population to the nearest
6 moose, but neither would we want it to the nearest
7 million.

8 MR. HANNA: Q. Dr. Baskerville, critical
9 to what you are saying is the need though, however, to
10 make that linkage, that cause/effect linkage explicit
11 and in the guidelines that cause/effect linkage is not
12 explicit; is that not correct?

13 A. No, it's implicit.

14 Q. But to do what you are suggesting
15 requires that explicit linkage?

16 A. To learn effectively you need to be
17 able to learn about cause/effect, that's what system
18 control is all about.

19 THE CHAIRMAN: But you are learning about
20 cause/effect as a result of taking a realistic target
21 and then trying to measure to see how close you are and
22 why, if you aren't close, what the cause is, isn't that
23 learning about the cause and effect relationship
24 itself? You haven't got it established, you are
25 learning about it.

1 THE WITNESS: Yes. You have just given a
2 neat description of what I would call an adaptive
3 process. That's exactly what it is all about.

4 MR. HANNA: Q. Dr. Baskerville, maybe I
5 didn't understand that, because my understanding of
6 what the Chairman just said was that - Mr. Chairman,
7 you can correct me here when I don't interpret you
8 correctly - but, that we don't make the explicit
9 cause/effect linkage until we've collected some of that
10 understanding of the linkage; in other words, we don't
11 know the linkage well enough right now?

12 A. He inferred the linkage, said we will
13 make a forecast and then we are going to test to see
14 whether or not the basis of our forecast was in fact
15 correct.

16 THE CHAIRMAN: And by doing that you
17 are--

18 THE WITNESS: You are learning.

19 THE CHAIRMAN: --confirming the
20 cause/effect relationship?

21 THE WITNESS: Or changing your view of it
22 more likely.

23 THE CHAIRMAN: Or changing it, that's
24 right.

25 MR. HANNA: Q. And that is part of the

1 guidelines or not part of the guidelines; that's what I
2 am trying to get sorted out?

3 A. No, that what he spoke to me sounded
4 like the exact definition of the hauling of adaptive
5 management, that you build a cause/effect relationship,
6 you implement it to reach a goal, you assess the goal,
7 you assess it in a way that leads you to either confirm
8 or deny the cause/effect relationships, not just: Did
9 you meet the goal, but why were your forecasts not
10 right.

11 THE CHAIRMAN: Yes.

12 MR. HANNA: Q. Now, with the guidelines
13 there is no explicit connection between the target and
14 the guideline?

15 A. That's correct.

16 Q. And so, therefore, because of that
17 break in the link, the learning ability is stymied?

18 A. Not stymied. What I would say in an
19 extreme case that what it does is it puts you on a
20 wider hoop. You have got to have a bigger error before
21 you could detect it and interpret it.

22 MR. HANNA: Mr. Chairman, could I just
23 have a moment to consult with Mr. Turkstra.

24 ---Discussion off the record

25 MR. TURKSTRA: Can I address the Board?

1 THE CHAIRMAN: Yes.

2 MR. TURKSTRA: Mr. Hanna spoke to me at
3 lunch time about the way in which he was going to
4 proceed with the cross-examination of Dr. Baskerville
5 this afternoon with a view to asking my comment on what
6 he had proposed to do.

7 And the result of that conversation I
8 think is that he is now down to the point where he has
9 a series of propositions which he is going to be
10 putting to Dr. Baskerville. He has those propositions
11 in writing and he can either take Dr. Baskerville
12 through them orally one at a time and, in effect, read
13 them to him or we can give Dr. Baskerville the copy of
14 the propositions that he has.

15 Now, as I understand, they are not things
16 that he is saying are already established in evidence,
17 but they are things that he will be putting in as part
18 of his case.

19 From the point of view of shortening the
20 cross-examination of Dr. Baskerville, it now seems to
21 me that I could recommend to the Board that Mr. Hanna
22 be permitted to give this list to Dr. Baskerville -
23 presuming the Board will want to have it - and he has
24 what amounts to 13 propositions relating to habitat
25 analysis or adaptive management that he wants Dr.

1 Baskerville to comment on.

2 So I had originally suggested to him that
3 since it was not a document that Dr. Baskerville had
4 published, it's not something that...

5 MR. HANNA: It's not fact.

6 MR. TURKSTRA: Pardon?

7 MR. HANNA: It's not fact.

8 MR. TURKSTRA: It's not fact. But in
9 reconsidering what has just happened here in the last
10 while, I really do think that since Dr. Baskerville was
11 provided with this a couple of days ago, he has had an
12 opportunity to look at it, it might serve as a way of
13 speeding the cross-examination and help the Board.

14 I don't know what the position of other
15 counsel is on that.

16 THE CHAIRMAN: Do we have copies for the
17 other parties?

18 MR. TURKSTRA: Mr. Hanna has copies for
19 everybody.

20 THE CHAIRMAN: That probably sounds like
21 an expeditious way to proceed. We are not dealing
22 necessarily in that document with matters that we, in
23 effect, scoped out of this examination to your
24 knowledge.

25 MR. HANNA: I can assure the Board, Mr.

1 Chairman --

2 MR. TURKSTRA: I don't think so.

3 THE CHAIRMAN: Okay.

4 MR. TURKSTRA: I think it's directly a
5 comparison of what Dr. Baskerville was talking about in
6 terms of adaptive management and the guideline
7 approach.

8 THE CHAIRMAN: Okay. Well, that would be
9 an acceptable way I think to approach it.

10 Mr. Freidin, do you have any objections?

11 MR. FREIDIN: I would just like the
12 opportunity to look at the questions and reflect on
13 whether the ones that he may be suggesting have some
14 propriety having regard to the ruling of the Board on
15 the scoping.

16 THE CHAIRMAN: Well, should we take a
17 short break at this time and give you an opportunity,
18 Mr. Freidin, to look at it and the other parties as
19 well.

20 MS. SEABORN: Mr. Chairman, just a point
21 of clarification. Mr. Turkstra, is the suggestion then
22 that Dr. Baskerville would put his comments on the
23 record after--

24 MR. TURKSTRA: Oh, yes.

25 MS. SEABORN: --now that he has had a

1 look at this. I just wasn't sure when you said
2 shortening up the cross-examination whether you
3 intended that something was going to be written in
4 response to this or this was going to be evidence this
5 afternoon.

6 MR. TURKSTRA: No, Mr. Chairman, what it
7 is, it's a well-defined framework of the
8 cross-examination of Dr. Baskerville on a comparison of
9 these two means of management. And what it does is it
10 would give Dr. Baskerville the framework that the
11 questioner is putting to him right in front of him and
12 I think would allow him to focus more quickly on what
13 this is about, what the questioning is about.

14 THE CHAIRMAN: All right. Well, that is
15 in effect an aid memoire and will speed up the
16 examination.

17 MR. TURKSTRA: Yes.

18 THE CHAIRMAN: Why don't we take 10
19 minutes at this time.

20 Mr. Freidin, will that give you enough
21 opportunity to look at it?

22 MR. FREIDIN: I haven't looked at it, how
23 about 20.

24 THE CHAIRMAN: 20?

25 MR. FREIDIN: Why don't we take our

1 afternoon break.

2 THE CHAIRMAN: All right, we will do
3 that. We will be back in 20 minutes then.

4 Thank you.

5 ---Recess taken at 2:55 p.m.

6 ---On resuming at 3:25 p.m.

7 THE CHAIRMAN: Thank you. Be seated,
8 please.

9 MR. HANNA: Mr. Chairman, I believe Mr.
10 Cosman wishes to address the Board.

11 MR. COSMAN: Yes. Thank you, Mr.
12 Chairman.

13 As you know, as we have been advised by
14 the MNR, their case is going to complete next month. I
15 have a number of people who have been asking me when
16 they should arrange their schedule to organize in order
17 to obtain the necessary time and scheduling in order
18 they be here for the day one of when our case starts,
19 so I want to speak to you about three matters.

20 First is the matter of the start date,
21 the second is the matter of a scoping session, and the
22 third is the matter of an outline of our case which I
23 propose to do at the end of this two weeks after Dean
24 Baskerville's evidence, just so that parties will know
25 the staging of our case for purposes of organizing

1 themselves.

2 With respect to the start date, Mr.
3 Freidin advises me that it is anticipated that the MNR
4 case will be completed towards the end of January, the
5 exact date of ours --

6 THE CHAIRMAN: And that is with the
7 clearcut issue evidence also being put in, Mr. Freidin?

8 MR. FREIDIN: That is our expectation.

9 MS. SWENARCHUK: Mr. Chairman, we may
10 have some questions to ask about what MNR intends to
11 file with regard to the MNR evidence.

12 MR. COSMAN: I was going to suggest this,
13 Mr. Chairman. January will be an important month for a
14 number of reasons, not only the completion of the MNR
15 case but, in addition, as of the day end of January, as
16 you know, the parties will be submitting their terms
17 and conditions in advance of the negotiating process
18 that's taking place in February.

19 My suggestion is that if you were to fix
20 February 5th -- Monday, February 5th as the start date
21 for the industry case, I think taking into account all
22 of the contingencies we are not going beyond that, the
23 MNR case will not go beyond that date. If it finishes
24 a few days earlier, I can assure you the parties will
25 be able to use that time usefully in refining their

1 terms and conditions as of that filing at the end of
2 the month.

3 If our case was to start on February 5th,
4 we would have two days which is anticipated, by at
5 least being able to do our first panel before the
6 negotiations started.

7 The second matter is that of a scoping
8 session, and I leave it for your consideration as to
9 when that might be fixed. But if some time in January
10 during Panel 17 if you were to fix a date, I would make
11 myself available in Thunder Bay with the other counsel
12 to deal with that, or in Toronto if you wish.

13 As for the outline of my case, I don't
14 think I need say more at this time other than if we
15 finish by next Wednesday -- or Tuesday or Wednesday,
16 what I would like to do, to assist counsel, is to
17 present how we will propose to stage our evidence and
18 its various panels right to the end, and I think that
19 would be of some assistance to everyone.

20 Really what I would like to be able to do
21 is go to our people really a month away from our own
22 evidence and say: Please organize yourselves and make
23 yourselves available as of February 5th to be there and
24 people can stage backwards from there.

25 ---Discussion off the record

1 THE CHAIRMAN: Okay, Mr. Cosman. I think
2 we can probably dispose of some of this right now.

3 The Board doesn't find anything wrong
4 with your suggestion of fixing a start date for your
5 case of February 5th. That is a Monday?

6 MR. COSMAN: That is the Monday I
7 believe, Mr. Chairman.

8 MR. MARTEL: Yes, it is.

9 MR. COSMAN: January 29th and February
10 5th.

11 THE CHAIRMAN: And that will be starting
12 in Toronto.

13 MR. COSMAN: In Toronto, yes.

14 THE CHAIRMAN: Now, the problem that we
15 ran into is the idea of starting on Mondays while we
16 are sitting in Toronto because I think it was Mr.
17 Freidin that raised the difficulties with some of his
18 support people, and I think you did as well, Mr.
19 Cosman, that some of your witnesses --

20 MR. COSMAN: Not for the first two
21 panels, Mr. Chairman, as far as I am concerned.

22 THE CHAIRMAN: We want to avoid this, we
23 want to avoid parties who have to come in from the
24 north because of it being mid-winter and because of it
25 being not that accessible in terms of getting in from

1 Sioux Lookout or some of the other places in the north
2 that they have to leave their homes, some as early as
3 Saturday, to be able to reach here in time for Sunday
4 evening to be able to start on Monday morning.

5 The Board doesn't feel that that is fair
6 in a sense and this is a difficulty in terms of perhaps
7 starting on the Monday.

8 Now, you are saying it wouldn't be a
9 problem for your witnesses for Panel 1?

10 MR. COSMAN: That's right, Mr. Chairman.

11 THE CHAIRMAN: What about you, Mr.
12 Freidin, with respect to any witnesses you may have
13 from the north or any support staff?

14 MR. FREIDIN: I think we are probably all
15 right on those two panels as well. So if you want to
16 start those Monday morning --

17 THE CHAIRMAN: Okay, those we will start
18 Monday morning as well for the first two panels.

19 If there are difficulties that arise we
20 will have to consider it. We will fix the start of
21 your case for Monday, February 5th.

22 As far as the scoping session, we will
23 pick a scoping date for the scoping session in Thunder
24 Bay. You have already filed your witness statements
25 which I take it contain the executive summary?

1 MR. COSMAN: Yes, Mr. Chairman. We will
2 be delivering our answers to interrogatories this week
3 so that parties, as of the end of this week, will have
4 our answers to the interrogatories and the earliest
5 possible date the better because it puts us in a --

6 THE CHAIRMAN: All right. We are going
7 to suggest the 10th of January as the date for which
8 everyone has to get in their statements of issue with
9 respect to the first panel for the industry, and then
10 we would set a scoping session, Mr. Cosman, for the
11 following week.

12 MR. COSMAN: Perhaps fix a date.

13 THE CHAIRMAN: All right. We will fix
14 that for the Wednesday the 17th.

15 Ms. Seaborn?

16 MS. SEABORN: Mr. Chairman, I appreciate
17 that Mr. Cosman is going to be providing us with an
18 outline of his case next week, however we had said when
19 we first discussed the timing of the industry's case
20 that we did not want to be in a situation of even doing
21 a statement of issues with respect to the first panel
22 until we had a better idea of all the evidence.

23 It may be that we need to have a look at
24 all the witness panels I think before we know what
25 approach we are going to take on the first panel, and

1 presumably by next week we will know from Mr. Cosman
2 whether all the evidence will be available by January
3 10th.

4 THE CHAIRMAN: What, all of the witness
5 statements?

6 MS. SEABORN: That's correct.

7 MR. COSMAN: Mr. Chairman, as per the
8 Board's ruling, we will have all of our witness
9 statements delivered by the end of the MNR's case, most
10 of them should be delivered by then.

11 But, in any event, with respect to the
12 first panels, those as you know are the economic -- I
13 think really are quite stand alone in many respects and
14 don't deal with forestry operations in the field and
15 such issues but deal with the socio-economic issues
16 standing alone.

17 Now, no, I don't see how it would be too
18 great a difficulty for the parties to indicate what
19 they consider to be an issue arising out of the
20 statements as delivered on October 1st in the same way
21 they delivered their interrogatories in respect of
22 those statements.

23 If anyone wants to raise a supplementary
24 issue in advance of February 5th, perhaps we can
25 accommodate it, but in order to ensure that there is no

1 delay, I would suggest that that the scoping session
2 not be put off until after the MNR case finishes.

3 MS. SEABORN: I wasn't suggesting that,
4 Mr. Chairman. If Mr. Cosman tells me that they are
5 stand alone, then that is fine and, as I said, I would
6 have a better idea to make this comment had I known the
7 outline of the case which we are going to hear next
8 week, but I think given that Mr. Cosman has said that
9 these are stand alone, and presumably these are not
10 issues that will be dealt with in later panels, then
11 that is very helpful and it shouldn't be a problem.

12 THE CHAIRMAN: Okay. So let's leave it
13 at that for the date of the submission of statements of
14 -issue from all parties and the scoping session dated
15 itself in Thunder Bay.

16 Now, there is two other issues that my
17 colleagues reminded me of; and, that is, we are going
18 to have to deal formally, we understand Mr. Hanna, with
19 the formal submission you are going to be putting to
20 the Board dealing with purpose versus undertaking, that
21 is one issue. The other issue was with respect to Mr.
22 Colborne and the issue concerning the licensing
23 provisions and we haven't set a date for that either,
24 for either of those two matters.

25 We would suggest that we should get to

1 Mr. Hanna's motion fairly expeditiously because that is
2 an issue that will change the complexity of the hearing
3 depending on how that issue is disposed of in the
4 Board's view.

5 MR. HANNA: Mr. Chairman, I believe we
6 had spoken about possibly dealing with that on January
7 the 9th. I'm open for an alternate date, but I think
8 we had mentioned to you something about January 9th.

9 ---Discussion off the record

10 THE CHAIRMAN: Well then, perhaps we will
11 deal with both issues, both the licensing and the issue
12 concerning the purpose on January the 9th, the day we
13 go back to Thunder Bay and get both of those matters in
14 terms of formal submissions out of the way. The Board
15 can then rule on those within the next short period
16 thereafter, after we have had a chance to consider the
17 submissions, then we can proceed right into the
18 evidence following that.

19 I know, Mr. Freidin, you are going to
20 jump up and say that there may be a problem in terms of
21 how we approach the evidence of Panel 17 in the absence
22 of a ruling.

23 Was that going to be your...?

24 MR. FREIDIN: No, no. I think I know how
25 I will have to deal with that and I just assumed that

1 you would make your ruling before cross-examination
2 begins.

3 THE CHAIRMAN: Yes. We will try and come
4 out with one as expeditiously as possible depending on
5 how much and how difficult it is to arrive at a ruling
6 on that.

7 With respect to the matter of purpose, we
8 have asked Mr. Hanna, and I believe you were going to
9 submit a formal Notice of Motion--

10 MR. HANNA: Yes, sir.

11 THE CHAIRMAN: --which will precisely set
12 out what you are requesting of the Board.

13 MR. HANNA: Yes.

14 THE CHAIRMAN: And I think the Board will
15 probably be requesting written submissions from the
16 parties on that issue. We haven't seen your motion,
17 but if it is as I expect it to come in, dealing with
18 some of the matters already raised in your previous
19 correspondence, then we will probably want the formal
20 positions of the various parties on those issues
21 because, again, I think they are of some import.

22 We are not sure that the same would be
23 required of the issue dealing with licences because
24 that, to the Board, doesn't seem quite as complex based
25 on what we have dealt with so far.

1 As far as the date for those submissions,
2 when do you expect to have the Notice of Motion before
3 us?

4 MR. HANNA: I believe, Mr. Chairman, I
5 had indicated that I would try to get it before Dr.
6 Baskerville's evidence is complete, at the end of Dr.
7 Baskerville's evidence I would be submitting to the
8 Board and other parties.

9 THE CHAIRMAN: Well, we would ask that
10 you do it as soon as possible - we understand that you
11 are involved here as well - simply because we would
12 want to give the other parties as lengthy a period of
13 time as possible to prepare their submissions, bearing
14 -in mind that there is holidays in December as well.

15 MS. SWENARCHUK: Mr. Chairman, I think it
16 would be useful for us at least to have Mr. Colborne's
17 position equally outlined for us.

18 THE CHAIRMAN: In a Notice of Motion?

19 MS. SWENARCHUK: Well, yes, I would think
20 that both these matters could properly be subject to
21 Notices of Motion.

22 THE CHAIRMAN: All right. We will
23 request Mr. Colborne to put that issue before us by way
24 of formal motion. We may not, however, be requesting
25 written submissions on that from other counsel, it may

1 be sufficient to address that orally.

2 MR. COSMAN: Mr. Chairman, just one
3 matter of logistics. I should be in a position very
4 shortly, once the dust settles, after I announce the
5 starting date to my clients, to tell you what the
6 number of people we will have here for purposes of that
7 first panel, and it might be helpful if other parties
8 were, through your assistant, to do the same so that
9 they can assist you with respect to the room itself.

10 THE CHAIRMAN: Again, we are going to
11 have to look at where we are going to hold the rest of
12 the sittings in Toronto and that may depend to some
13 extent on the parties that are examining. It had been
14 our preference to try and hold them here, if we could;
15 that may not be possible, particularly when we have
16 panels of witnesses in excess of five people in some
17 cases and depending on who might be expected to attend
18 from the public as well as the parties themselves.

19 I think it would be helpful if all the
20 parties would try and formulate an estimate of how many
21 people that they know will be in attendance in terms of
22 support people during the industry's first panel as
23 soon as possible and provide that information to Ms.
24 Devaul and we will then attempt to make the appropriate
25 arrangements, if it turns out that this hearing room

1 will be insufficient to hold that number.

2 Anything further at this time?

3 MS. SWENARCHUK: Have you settled on
4 dates then for the delivery of Notice of Motion and
5 counsels' written submissions or not?

6 THE CHAIRMAN: No. Well, we have asked
7 Mr. Hanna to submit it as quickly as possible and
8 certainly no later than the end of Dean Baskerville's
9 testimony. At that point in time -- well, I guess we
10 could almost set a time. We haven't seen what it
11 encompasses, but bearing in mind what was in the
12 correspondence we could probably set a date for the
13 submission by the various counsel in answer to that
14 Notice of Motion in support of it or in opposition to
15 it.

16 MR. HANNA: Mr. Chairman, perhaps to help
17 the parties in that respect, I expect the formal Notice
18 of Motion will be, if you will, basically a
19 formalization of what is in the--

20 THE CHAIRMAN: In the letter.

21 MR. HANNA: --in the letter, so I don't
22 expect there will be -- at this time I don't know any
23 other case law or whatever that will be brought in, so
24 the basic cases that are being referenced are set out
25 there. Specifically what the Board is being asked to

1 rule on is perhaps not as clearly as I might want it
2 laid out, but I think the basic background is contained
3 in that letter and it will be put in a formal style.

4 But I think it is a reasonable reference
5 point for the parties to get an initial appreciation of
6 what the submission will be.

7 THE CHAIRMAN: Well, let the Board ask
8 assistance of counsel. Do you want the full time
9 essentially, save a couple of days perhaps, within
10 which to work on your formal submissions such as
11 January the 5th or 6th or something like that?

12 We would like an opportunity to read the
13 material before we actually attend on the motion itself
14 or would an earlier time suffice, bearing in mind that
15 we have the Christmas holidays?

16 MR. COSMAN: Speaking for myself, Mr.
17 Chairman, given the time of year that it is and given
18 the time when I anticipate I will be reading the other
19 parties' submissions, I think several days in advance
20 of the argument on the motion should be sufficient.

21 On very complex matters in the courts, as
22 you know, an exchange of written memoranda, factum is
23 always done a day before.

24 THE CHAIRMAN: All right.

25 MS. SEABORN: How about Monday, January

1 8th, Mr. Chairman, or Friday the 5th?

2 THE CHAIRMAN: I think Friday the 5th
3 would be better.

4 MR. HANNA: Mr. Chairman, perhaps I
5 could --

6 ---Discussion off the record

7 THE CHAIRMAN: Just a moment. We have a
8 problem of getting some of the material to Mr. Martel
9 as well. If we get it Friday, he won't get it really
10 prior to us coming up to Thunder Bay.

11 What about the Thursday, the 4th?

12 MR. HANNA: Mr. Chairman, just to remind
13 the Board when we talked earlier about this matter, I
14 did make an undertaking that I would not cross-examine
15 Panel 17 on alternate purposes with the understanding
16 that if the Board ruled that that was beyond their
17 jurisdiction those questions would be inappropriate; if
18 the Board ruled that it was within their jurisdiction,
19 Mr. Freidin indicated he expected he would call reply
20 evidence and it would be dealt with at that time.

21 Given that and trying to not spoil
22 everyone's holidays, we might consider dealing with the
23 matter slightly past the 9th. I don't think it's
24 absolutely critical to deal with it on the 9th.

25 MR. FREIDIN: Yes, that's fine with me.

1 Subject to the undertaking that Mr. Hanna gave the
2 other day, I think that's a splendid idea.

3 MR. HANNA: That is the first time you
4 ever said that.

5 THE CHAIRMAN: Okay. Why don't we move
6 it ahead then to --

7 ---Discussion off the record

8 THE CHAIRMAN: All right. How about the
9 16th then, so that we will have the submissions of all
10 of the material by the 16th of January and then we will
11 deal with the return of the motion on probably the
12 18th, which is the Thursday.

13 Now, as far as Mr. Colborne's issue is
14 concerned, that one may have to be dealt with at the
15 outset of Panel 17 because I think that directly
16 relates to 17 in terms of his cross-examination. So
17 that we will ask Mr. Colborne to submit a formal motion
18 to the Board by the end of next week and then we will
19 fix a date for the return of that motion on the 18th --
20 sorry, on the 9th of January.

21 Okay, Mr. Freidin?

22 MR. FREIDIN: As long as -- it's going to
23 be a pretty short turnaround time for fixing the motion
24 if you are going to deal with it before the
25 cross-examination starts though. The panel is only

1 going to take half a day.

2 THE CHAIRMAN: Right. Well, what is our
3 alternative, that is the problem?

4 MR. MARTEL: We can meet in Sudbury.

5 THE CHAIRMAN: I mean, we will not be
6 sitting after Dean Baskerville concludes, and the next
7 time we meet is January the 9th.

8 MR. FREIDIN: Well, I'm not too sure --
9 on the assumption that no one else is raising this
10 issue and is not cross-examining in relation to those
11 matters, maybe what we can do is we can put off the
12 hearing of the motion until prior -- closer to the
13 cross-examination of the two parties who have raised
14 it, that is NAN and Treaty No. 3. I see Ms. Swenarchuk
15 was going to rise. I was not clear from her material
16 whether she intended to take a position on that motion.

17 THE CHAIRMAN: Well, I don't think we
18 should be separating the parties by who opposes an
19 issue like that and who doesn't. It may affect
20 everybody's examination to some extent depending on the
21 disposition of the issue.

22 MR. FREIDIN: My suggestion then would be
23 deal with it at the opening on the 9th.

24 THE CHAIRMAN: Right, and the parties
25 will deal with that issue orally, we are not asking for

1 written submissions, and the Board will, if necessary,
2 quite frankly hear the submissions, adjourn for the
3 rest of the day and during the rest of the day
4 formulate our ruling on that motion. We have got the
5 time up there, if we address our minds to it, we can
6 come back with a ruling probably that day, presuming it
7 doesn't take the whole day.

8 MR. FREIDIN: I would ask, however, if
9 counsel are going to be relying on cases they will
10 probably know about that in advance and we could have
11 an exchange of cases if not factums.

12 THE CHAIRMAN: Well, that would certainly
13 expedite the oral presentation of the argument and be
14 helpful to counsel. We are not ordering formal
15 submissions, but any counsel who are going to rely on
16 some case law, it would be in the interest of everybody
17 to exchange those ahead of time so that everybody has a
18 chance to consider them prior to dealing with it.

19 MR. COSMAN: Can you give a direction,
20 Mr. Chairman.

21 THE CHAIRMAN: Very well. We will direct
22 counsel to do that.

23 MS. SWENARCHUK: If those matters are
24 concluded, Mr. Chairman, I would like some information
25 from Mr. Freidin about exactly what he intends with

1 regard to further evidence on the clearcut exercise.

2 Perhaps we could have that now.

3 MR. FREIDIN: I can't provide you any
4 more information than I did last day, Mr. Chairman, I'm
5 sorry.

6 THE CHAIRMAN: When will you be able to
7 provide us with that information?

8 MR. FREIDIN: I have washed my hands of
9 the matter and Ms. Murphy is dealing with it now, but
10 one moment.

11 MS. SWENARCHUK: Mr. Chairman, the
12 account that I heard of what was indicated to you
13 several days ago was that the evidence from the
14 Ministry would include a description of the methodology
15 used to collect the data as well as information from
16 Dr. Euler and Mr. McNicol, and we formally object to
17 the inclusion of further evidence from Dr. Euler and
18 Mr. McNicol.

19 I have no objection to hearing the
20 Ministry's explanation of how the methodology was
21 arrived at. Numerous parties here were involved in
22 that and, at the time the methodology was developed, it
23 was understood that various parties may have different
24 interpretations down the line of that data.

25 But the entire exercise arose out of an

1 interrogatory filed by us and it's our submission that
2 further evidence from Dr. Euler and Mr. McNicol, who
3 were not involved in the collection of the data, is not
4 appropriate and simply adds another kick at the can, as
5 well as another obligation on the rest of us to once
6 again consult our experts with respect to wildlife
7 matters.

8 And I think surely we have heard and are
9 hearing, and perhaps in Panel 17 will hear, enough
10 evidence on the wildlife issue that this clearcut data
11 collection exercise, in our view, is a totally separate
12 issue and should not be connected to further wildlife
13 evidence.

14 THE CHAIRMAN: Then how do you suggest
15 it's going to be presented, through whom?

16 MS. SWENARCHUK: I haven't heard from Mr.
17 Freidin. I think that his intention is to call Mr.
18 Kennedy who was involved in that, and we don't object
19 to that.

20 If we think there is information to add
21 to what Mr. Kennedy says, I think we can do that
22 through cross-examination, or perhaps we will put our
23 people on the stand during our own case, but the
24 wildlife issue was not part of why this exercise was
25 begun and I think that there is no obvious connection

1 between the two.

2 THE CHAIRMAN: Mr. Freidin?

3 MR. FREIDIN: Well, Mr. Chairman,
4 clearcuts I think is an issue and I would think that it
5 would be useful to the Board to have an interpretation
6 of the results of that exercise from the Ministry, if
7 the Ministry feels it would be of assistance for the
8 purposes of its case, but perhaps more importantly for
9 the assistance of the Board.

10 If Ms. Swenarchuk is somehow introducing
11 a new principle which is ownership of an interrogatory,
12 I have never heard of it before.

13 The interrogatory was answered -- it
14 wasn't answered at the time that Dr. Euler was on the
15 stand, nor any of the other wildlife biologists for
16 that matter. I would submit that it is quite
17 appropriate and would be of benefit to all to have the
18 Ministry's interpretation of the results of that, if
19 the Ministry feels that the results can be prepared and
20 conveyed to you, and so...

21 THE CHAIRMAN: Well, Ms. Swenarchuk, how
22 are the other panels prejudiced if the evidence goes in
23 through Dr. Euler, Mr. Kennedy and/or somebody else, if
24 that is the necessary, with the parties having the
25 right to cross-examine those persons on that evidence,

1 and presuming that the evidence is not a repetition of
2 their previous evidence?

3 MS. SWENARCHUK: Mr. Chairman, the
4 evidence has been available for a number of months, in
5 fact Dr. Euler has appeared as a witness at least once
6 since the evidence was made available if not more than
7 once, and also Mr. McNicol appeared in a recent panel
8 after this evidence had been prepared.

9 I don't know what the purpose is in Mr.
10 Freidin's mind for calling those two witnesses on this
11 particular evidence and perhaps it would help if we
12 could have that explained.

13 I merely remind us all that when the
14 exercise was undertaken there were certain agreed upon
15 assumptions as to the methodology and the availability
16 of the evidence to all parties afterwards. There was
17 no specific attention paid at that time to wildlife
18 issues as a fallout from this data collection exercise.

19 THE CHAIRMAN: Mr. Cosman?

20 MR. COSMAN: Yes, Mr. Chairman. Just
21 very briefly. We are not dealing with the matter of
22 evidence from a party after the party's case is closed,
23 that is not the case here and, in my respectful
24 submission, you should not direct a party on how or how
25 not to call particular evidence.

1 THE CHAIRMAN: Well, what the Board is
2 having difficulty in ascertaining or appreciating is
3 where anybody will be prejudiced if they have the
4 rights to cross-examine; that is, the other parties.

5 If the evidence comes in, notwithstanding
6 it may not have been within the terms of reference when
7 the exercise was undertaken, why will Ms. Swenarchuk's
8 client or any other party be prejudiced if they have
9 the rights to cross-examine that evidence presented in
10 terms of trying to explain the issue?

11 MS. SWENARCHUK: Well, Mr. Chairman,
12 first of all there is the added length of the case in
13 the hearing; secondly, are we going to receive in
14 advance some statement about what Dr. Euler's position
15 is on this evidence, are we confronted with it for the
16 first time when we hear it orally?

17 THE CHAIRMAN: Well, that is another
18 issue. If Mr. Freidin wants to present it in that way,
19 then I assume he would also be expected to indicate in
20 advance what that evidence will consist of from those
21 witnesses.

22 ---Discussion off the record

23 MR. FREIDIN: Mr. Chairman, in terms of
24 timing, it's still my intention to file something, but
25 again, I can't give you a definite date but I will

1 speak to...

2 THE CHAIRMAN: Well, I think the Board is
3 of the view that if the Ministry feels that it has to
4 present this evidence through certain witnesses, it is
5 at liberty to do so, provided that in the usual course
6 a statement of what that evidence will consist of will
7 be provided to all other parties in advance so that
8 they will be prepared and they will have the right to
9 cross-examine those witnesses. It will be handled no
10 differently essentially than any other piece of
11 evidence that is being brought before this Board at
12 this time.

13 It certainly isn't after the close of a
14 -party's case, it's an issue that arose upon which other
15 parties took exception in terms of arriving at a
16 consensus of what a clearcut is or should be, and the
17 Board will be prepared to hear what methodology has
18 been discussed amongst parties.

19 And I presume, Ms. Swenarchuk, that there
20 is not agreement at this time on the issue amongst
21 parties in any event?

22 MS. SWENARCHUK: I'm not arguing with Mr.
23 Freidin's desire to have Mr. Kennedy explain the
24 methodology, that is not where the dispute lies, Mr.
25 Chairman.

1 THE CHAIRMAN: I know, you are objecting
2 I assume to the --

3 MS. SWENARCHUK: To essentially another
4 panel of wildlife evidence arising out of an
5 interrogatory that we filed.

6 THE CHAIRMAN: Well, the Board doesn't
7 find anything wrong with wildlife evidence being
8 brought in as it relates specifically to the clearcut
9 issue and is not repetitive of the wildlife evidence
10 already before the Board.

11 I assume, Mr. Freidin, that you would
12 restrict both Mr. McNicol and Dr. Euler to addressing
13 specifically the clearcut issue in terms of any
14 wildlife evidence that you are going to put in front of
15 us?

16 MR. FREIDIN: That's correct.

17 MS. SWENARCHUK: But more than that, Mr.
18 Chairman, I would expect that their evidence would be
19 restricted to the data that is presented through this
20 exercise, not merely clearcut issues in general as
21 pertaining to wildlife.

22 MR. FREIDIN: I think the best thing to
23 do is to await the witness statement or the document
24 produced and if Ms. Swenarchuk has some views at that
25 time that somehow the positions being taken are

1 improper, then I think we should deal with them as a
2 reality as opposed to guessing what they might say.

3 MS. SWENARCHUK: Well, Mr. Chairman --

4 THE CHAIRMAN: All right. And can you
5 give us an idea when it will be forthcoming?

6 MS. SWENARCHUK: Excuse me, Mr. Chairman.
7 It's not unheard of in this hearing for there to be
8 direction as to the subjects on which evidence will be
9 led and not led, and I'm requesting a direction that
10 with regard to this matter, if Mr. Freidin is to be
11 permitted to lead further wildlife evidence, then the
12 evidence should properly be restricted to issues
13 arising out of the data collected through this clearcut
14 analysis exercise.

15 MR. FREIDIN: That's okay. I said it was
16 going to be an interpretation of that data, and that is
17 the purpose of doing it, so...

18 THE CHAIRMAN: Okay. So to the extent
19 that the Board directs that that be so, you will
20 prepare your witness statement in that light?

21 MR. FREIDIN: Yes, sir.

22 MS. SWENARCHUK: Now, again, Mr.
23 Chairman, we are going to have to have this reviewed.
24 I would appreciate knowing when the Ministry proposes
25 to lead this evidence and how soon we will have the

1 statement of evidence.

2 MR. FREIDIN: I would ask not to -- I can
3 speak to Ms. Murphy and I can address the Board on that
4 matter next week.

5 THE CHAIRMAN: Very well, but you are
6 doing it in as expeditiously a way as possible, Mr.
7 Freidin?

8 MR. FREIDIN: Yes, sir.

9 THE CHAIRMAN: I think there is some
10 urgency in getting this information before everybody
11 else.

12 MR. FREIDIN: Yes, sir.

13 THE CHAIRMAN: Thank you. Anything
14 -further?

15 (no response)

16 Very well. Dean Baskerville, we
17 apologize for the delay but this goes on, as you can
18 probably imagine, from time to time throughout the
19 course of this hearing.

20 THE WITNESS: Actually it was kind of
21 reassuring, it shows there is something more
22 complicated than trying to get a bunch of academics
23 together at a faculty council meeting.

24 MR. FREIDIN: Mr. Chairman, I think we
25 left at the break to provide me with an opportunity to

1 look at the document that was prepared by Mr. Hanna,
2 and I do have some submissions in relation to it.

3 The bottom line is it's my submission
4 that this document should not be presented to Dr.
5 Baskerville and that he should not be questioned on it.
6 I will provide the details of that, but primarily in my
7 submission to follow this line would be contrary to the
8 ruling of the Board in relation to whether we get into
9 the issue of monitoring; and, secondly, in my view it
10 goes beyond the purpose for which Dean Baskerville was
11 called.

12 Now, firstly, if you look at the document
13 it has three headings --

14 THE CHAIRMAN: We don't have a copy.

15 MR. FREIDIN: Oh, I think you should have
16 one for the purposes of understanding my submissions.

17 You will see that there are three
18 headings on that document; Criteria, HSA and
19 Guidelines, and it's clear that it's an attempt by Mr.
20 Hanna to list in his view possible advantages and
21 disadvantages of those two approaches as he calls it.

22 In my submission, I would ask the
23 question: How can one really talk about the guideline
24 approach in any meaningful way in this hearing within
25 the context of the guidelines that you, Mr. Chairman,

1 and the other Board members have heard about, without
2 Dean Baskerville first knowing what all of those
3 guidelines are, knowing how they were developed,
4 knowing in detail what is in them, what support there
5 is and what evidence there has been as to the support
6 those guidelines have in terms of, firstly, detailed
7 and intensive monitoring programs which you have heard
8 about, training programs for their interpretation, and
9 application. In my submission, without knowing all of
10 those things it is a hollow exercise to ask for the
11 comparison.

12 Secondly, I think Mr. Hanna at one point
13 said that he could put the questions to Dr. Baskerville
14 hypothetically and, in my submission, if one looked at
15 this document and one looks back at the short
16 examination that has taken place in relation to item
17 No. 2 already, that the examination would be far from
18 hypothetical.

19 If you will look at item No. 2, go across
20 to the right-hand column, Dean Baskerville will be
21 asked to indicate whether -- or agree that guidelines
22 have no explicit linkages with any DLUG targets. What
23 information does Dean Baskerville have about that and,
24 in my submission, without knowing all the evidence that
25 has gone before, he should not, and I would submit it

1 would be unfair to ask him to comment on that.

2 Go to item No. 8, or let's deal with item
3 No. 10, the same column: Efficiency of timber
4 management plan reviews, the item is: Significant
5 potential for confrontation and adversary between MNR,
6 forest industry and the public. Dean Baskerville has
7 indicated that he did not examine how the actual
8 planning teams which now in operation worked. Without
9 the information and reviewing the extensive evidence on
10 that, I think it would be unfair to put the questions
11 to him and without that, in my respectful submission,
12 the evidence obtained would not be helpful.

13 Item No. 11 specifically asks him to deal
14 with, in the right-hand column: Effectiveness
15 monitoring is difficult and expensive. Well, what
16 effectiveness monitoring is that, if it's not the
17 effectiveness monitoring that the Ministry of Natural
18 Resources dealt with in Panel 16 and which you, Mr.
19 Chairman, indicated was not to be the subject matter of
20 this hearing, or of this particular evidence

21 I also have some concern that by listing
22 the headings the way Mr. Hanna has he has somehow set
23 up a polarization as if there are two options and two
24 options only. I would submit that there has been all
25 kinds of evidence that there is a continuum and

1 progression from one type of management technique to
2 another. And to have a cross-examination somehow
3 indicating that these are the options and the only
4 options would be unfair.

5 And just to finalize, in terms of being
6 unfair, for the reason I have indicated, I have
7 indicated that without all of that evidence it would be
8 unfair to put Dean Baskerville to the task of dealing
9 with all of these matters and, for all of those
10 reasons, Mr. Chairman, I would submit that these
11 questions not be put to Dean Baskerville either orally
12 or in the written form which I agree, should the
13 questions be asked, might have been an interesting way
14 of doing it but, in my submission, either way is
15 improper.

16 THE CHAIRMAN: Any other parties have
17 submissions?

18 Mr. Turkstra?

19 MR. TURKSTRA: I'm not exactly party, Mr.
20 Chairman, but there are two comments I would like to
21 make on behalf of Dr. Baskerville. And if I can put it
22 in the context that in the same way that Dr.
23 Baskerville is today being faced with what he has
24 previously written in terms of being cross-examined,
25 what he is being asked today is being taken down and he

1 could very well be faced two years from now or next
2 year at another hearing with the evidence he gave here.

3 So that my only submission is that he not
4 be prevented in any way from being able to complete the
5 statement of an opinion in any fashion that would leave
6 that opinion to appear on the record as something other
7 than what he may actually hold the Board, and I raise
8 that in terms of the issue of monitoring, because it's
9 clear that Dr. Baskerville has in testifying about
10 adaptive management referred to the issue of
11 evaluation, and it is seen that even in the questions
12 from the Board that the comparison of what he means by
13 evaluation with what is commonly meant by monitoring or
14 -effects monitoring, is a part of understanding what
15 he's telling the Board.

16 The second thing is, I spoke to Dr.
17 Baskerville at the break about the use of the word
18 guidelines and there was in his work in the audit
19 presented to him - and you can perhaps, if you wish to
20 have that clarified by evidence - guidelines were
21 presented to him, and I think Mr. Freidin is right that
22 if the questions are to be put, from Dr. Baskerville's
23 point of view, the question: What are we talking about
24 in terms of guidelines, he was given guidelines and I
25 can tell the Board from his perspective that means -

1 Dr. Baskerville, correct me if I'm wrong - a 10 or
2 20-page booklet on moose guidelines for example.

3 Do I have that correctly?

4 THE WITNESS: And one on the
5 silvicultural characteristics of each working group,
6 yes.

7 MR. TURKSTRA: So the word guidelines has
8 a meaning to Dr. Baskerville that relates to his audit.

9 Now, as Mr. Freidin has said he hasn't
10 been here to talk about or listen to all the other
11 material about guidelines, but I think everybody should
12 understand that he has a meaning of guidelines attached
13 to it based on his experience during the audit, and I
14 wanted to bring that to the Board's attention.

15 THE CHAIRMAN: Well, thank you, Mr.
16 Turkstra. I think, again, part of the Board's concern
17 is the fact that Dean Baskerville has not been here to
18 hear the many months of evidence in terms of all kinds
19 of existing documents that existed at the time of his
20 audit, but there has been a lot that's changed since
21 then and obviously the environmental assessment before
22 the Board for approval contains a number of suggestions
23 in terms of amending existing guidelines and all kinds
24 of other documents that find their origin in suggested
25 conditions of approval put forward at this point by the

1 Ministry, as well, of course, as the testimony of all
2 the various witness panels that we have heard to date.

3 And we are somewhat concerned over not
4 putting Dean Baskerville into the position of having to
5 answer questions based on what he knew about in 1986
6 when he conducted the audit, but which have the effect
7 of rendering an opinion on supposedly what is occurring
8 today or will occur in the future, but the information
9 base may be totally different, or has been
10 substantially changed.

11 And the value of that kind of opinion
12 really doesn't help the Board a lot because we are, in
13 effect, looking at a substantially different
14 application from what he looked at in 1986.

15 The real purpose, Mr. Hanna, of having
16 Dean Baskerville here, which is what the Board wanted
17 to do from the outset, was to have him further explain
18 and clarify his audit in 1986 and the response to that
19 audit which was put out by the Ministry shortly
20 thereafter. And also the Board was prepared in
21 accepting the undertaking of the parties not to call
22 Dean Baskerville as their own witness, to let him roam
23 slightly farther afield than that and deal with some of
24 his theories that are projected in his writings in
25 terms of things like adaptive management and comments

1 on habitat supply analysis, et cetera.

2 But we did not want Dean Baskerville to
3 really venture into the area of trying to compare what
4 he believes should be the case and what has been
5 presented to us in terms of this application, because
6 the problem therein lies that he has not heard 19
7 months' worth of evidence nor has he reviewed the
8 evidence in that fashion.

9 MR. HANNA: Mr. Chairman, I think I will
10 respond first to your statements then I will respond to
11 Mr. Freidin's statements.

12 First of all, with respect to Dean
13 Baskerville's difficulty in dealing with 19 months of
14 evidence, I submit to this Board that any witness that
15 comes forward at any point in the hearing as we go
16 along faces the same problem, every witness is faced
17 with trying to understand and trying to distill out of
18 whatever evidence has gone on before those elements
19 that are relevant to their evidence, and so that I
20 say --

21 THE CHAIRMAN: No, but just a moment.
22 You have to realize that the Board called this witness,
23 it is the Board's witness and the Board gave certain
24 terms of reference through Mr. Turkstra as to what this
25 witness would deal with, and those terms of reference

1 did not include reviewing 19 months' worth of evidence.

2 MR. HANNA: Correct, Mr. Chairman, but it
3 was my understanding that the Board's terms of
4 reference did include the statement of issues of the
5 various parties and it's very clear in our statements
- 6 of issues on page 3, item 3, habitat supply analysis is
7 one of the items that we wish to discuss with Dean
8 Baskerville.

9 And I submit to this Board that in order
10 for us to have an intelligent discussion with Dean
11 Baskerville on habitat supply analysis, to not look at
12 the guidelines simultaneously would lead to a shallow
13 and totally ineffective evaluation of the two
14 alternatives, it's only by comparing those two and by
15 obtaining his views in that respect that we would be
16 able to take advantage of his opinions.

17 THE CHAIRMAN: He has not looked at the
18 guidelines that are before this Board.

19 MR. HANNA: Mr. Chairman, it is my
20 submission to this Board that the guidelines that have
21 been brought before this Board, and I'm speaking now
22 very specifically, just so it's very clear on the
23 record - and this was, so the Board can appreciate, was
24 not my intention originally to enter this.

25 There was a much larger document that was

1 behind this and whatever, but it dealt exclusively with
2 moose habitat guidelines. That is the focus and
3 discussion that I wish to enter into with Dr.
4 Baskerville with respect to guidelines. The moose
5 habitat guidelines have been brought before this Board
6 are dated 1988, but I believe in the evidence that has
7 been brought forward that the guidelines for all
8 intents and purposes have been in effect since or at
9 least have been around since 1976 and that the
10 revisions to them have not been of great substance, at
11 least not since 1986 when Dean Baskerville did his
12 audit.

13 And so that in fact the guidelines that
14 he's familiar with in terms of moose habitat are the
15 same guidelines that this Board has before them.

16 Mr. Chairman, I would also note to you
17 and say this with considerable concern; and, that is,
18 when I gave the undertaking to the Board of not calling
19 Dean Baskerville a second time, it was with the
20 understanding that we would be limited in terms of
21 redundancy and relevancy of the cross-examination. If
22 we had called Dean Baskerville as our own witness, it
23 would have been our intention to have provided him with
24 as much background information as possible that he
25 would -- we would do the distilling and provide him

1 with that information in order that he would be
2 properly prepared to at least deal with those matters
3 that we would have called him on.

4 I did undertake to do that to a certain
5 extent, I did forward information to Dean Baskerville
6 and now due to miscommunication it may not have
7 received the same degree of attention that would have
8 if he had been our witness and we had dealt with him
9 directly on it, but I certainly attempted to do that
10 and I feel that my client is being very prejudiced at
11 this point by the fact that we had every intention of
12 calling Dean Baskerville, and that was the reason I
13 brought it before the Board, in the event that his
14 evidence was limited.

15 We are now being told you cannot even
16 cross-examine or it's being suggested that we may not
17 be able to cross-examine on matters that have been
18 identified in our statements of issues, that have
19 passed the scoping test, and are now being told that
20 those are inappropriate questions.

21 I feel that I have been severely
22 prejudiced in this matter and that I feel that the
23 prejudice is such that the undertaking I have given to
24 this Board is in effect invalidated.

25 THE CHAIRMAN: Well, we haven't made any

1 ruling yet, Mr. Hanna, so don't jump to conclusions
2 prior to us actually rendering a rule on it.

3 Mr. Freidin, with respect to the moose
4 habitat guidelines, the ones that Dean Baskerville
5 actually reviewed in 1986, they are substantially the
6 ones that are in effect today, just for the moose
7 habitat guidelines?

8 MS. SWENARCHUK: Mr. Chairman, could I
9 interject a comment here. It seems to me that there
10 are a number of ways in which the matter could be
11 accommodated, and I do think it's proper to give
12 consideration to the position of the Federation of
13 Anglers & Hunters and the fact that they did have an
14 intention to call Dr. Baskerville and they are
15 attempting to cover now those areas that they would
16 have otherwise covered with him.

17 The first is, when I look at this paper
18 and see HSA and guidelines, first of all I disagree
19 with Mr. Freidin's position that there is something
20 inappropriate about setting up these two systems as if
21 they are the only ones; it seems to me that any party
22 here that wants to contrast a proposed system to the
23 one that is now in effect is entitled to do that and
24 the rest of us needn't conclude that those are the only
25 two possibilities.

1 But in the Federation's establishing
2 these two possibilities in contrast, I think there are
3 a couple of ways that it could be dealt with. The
4 first thing is that if we think back to Panel 10 for
5 example, and the subsequent panels, we have talked here
6 about potential effects rather than actual effects and
7 it seems to me there may be a way of looking at these
8 two approaches to management almost in a theoretical
9 way; one is habitat supply analysis, another is the
10 application of a guideline constraint approach. And
11 that in itself would not require that Dr. Baskerville
12 be acquainted with all of the evidence that has been
13 led.

14 THE CHAIRMAN: So you are looking at it
15 generically?

16 MS. SWENARCHUK: That is one possibility.

17 THE CHAIRMAN: Essentially as opposed to
18 examining in detail specific guidelines.

19 MS. SWENARCHUK: Yes.

20 THE CHAIRMAN: And specific provisions of
21 specific guidelines.

22 MS. SWENARCHUK: Yes. Now, that might
23 raise a difficulty with regard to something as direct
24 as whether or not there is a linkage with the DLUG
25 targets, but I think that kind of difficulty would only

1 arise in that case that I can think of and no others.

2 That would be the first suggestion that I
3 would make, because we do support the Federation's
4 position that this discussion would be useful for the
5 Board.

6 The other possibility would be that if we
7 are all understood that the only guideline in question
8 here is the moose habitat guidelines, and that the
9 others that we have all heard about at length are not
10 really part of this discussion, then our position would
11 be that Dean Baskerville is sufficiently -- that Dr.
12 Baskerville, having reviewed predecessor to the current
13 guidelines at the time of the audit would be entitled
14 to compare their approach to the HSA approach, again
15 without going through the specific details of those
16 guidelines, and as I look at the outline here, I think
17 the details, the extent to which for example the number
18 of hectares has been changed in the guidelines from one
19 to the other, really does not enter into the
20 discussion.

21 We are really talking about the
22 differences between one management approach and the
23 other and on a fairly theoretical level and, in our
24 view, it is a useful discussion to undergo.

25 Again, given the Federation's particular

1 position with regard to Dr. Baskerville as their
2 potential witness, we would support an order that would
3 permit them to go through this exercise.

4 Another possible practical --

5 THE CHAIRMAN: Just a moment, please.

6 ---Discussion off record

7 MS. SWENARCHUK: We were just going to
8 suggest, Mr. Chairman, given the hour --

9 THE CHAIRMAN: What about the issue
10 raised with respect to dealing with effects monitoring,
11 that is one that we specifically indicated that we do
12 not want Dean Baskerville to deal with because of the
13 extensive program put forward by the Ministry to which
14 he is not privy to.

15 MR. HANNA: Mr. Chairman --

16 MS. SWENARCHUK: I very clearly disagree
17 with Mr. Freidin's position on that.

18 THE CHAIRMAN: Sorry.

19 MS. SWENARCHUK: I very clearly disagree
20 with Mr. Freidin's position on that. I do not think it
21 is at all essential in comparing these two methods to
22 evaluate the Ministry's proposal to effectiveness
23 monitoring. The statement simply says here that one
24 has a high potential for effectiveness monitoring and
25 the other says that it's difficult and expensive.

1 Now, at a theoretical level I think those
2 two concepts can be discussed.

3 THE CHAIRMAN: So again dealing with it
4 generically?

5 MS. SWENARCHUK: On that issue.

6 THE CHAIRMAN: But not getting into any
7 details of the effects monitoring in terms of what was
8 put before the Board.

9 MS. SWENARCHUK: Agreed.

10 MR. COSMAN: Mr. Chairman, I would
11 certainly support it on that basis as well. There is
12 no question, as a matter of general principle, that a
13 witness can't answer something that he is not qualified
14 to answer, so obviously if this witness is not familiar
15 with the February, 1988 moose habitat guidelines he
16 can't answer that question.

17 But in terms of an approach, a generic
18 approach as has been suggested, I would submit to you
19 that that should be allowed.

20 MR. SWENARCHUK: Mr. Chairman, we just
21 have the practical suggestion that if it would be at
22 all useful perhaps Dr. Baskerville could be given the
23 guidelines to review at his leisure this evening, given
24 the hour now --

25 THE CHAIRMAN: Well, do you want to --

1 MR. HANNA: Mr. Chairman --

2 THE CHAIRMAN: Just a moment. Please,
3 sit down. We want to determine firstly as to what is
4 going to be the scope of the examination before Dean
5 Baskerville goes away to review anything. It may well
6 be that he won't have to review anything because, for
7 whatever reason, we won't allow it.

8 MR. HANNA: Mr. Chairman, I would
9 strongly recommend that Dean Baskerville not review the
10 guidelines. I have no intention of going through with
11 him his opinion whether he thinks it should be a
12 hundred acre clearcut, or 110 acres or the shelter
13 patches should be three hectares or 10 hectares. That
14 is not my intention in any way whatsoever.

15 THE CHAIRMAN: All right. Mr. Hanna, are
16 you prepared, before we decide where we going to go on
17 this issue, are you prepared to deal with it at a
18 conceptual level?

19 MR. HANNA: Certainly, Mr. Chairman. I
20 would, however, though wish to deal with one matter
21 that has come up and that is this matter of the
22 effectiveness monitoring program.

23 THE CHAIRMAN: Well --

24 MR. HANNA: I have no --

25 THE CHAIRMAN: Okay, continue.

1 MR. HANNA: I have no intention of asking
2 Dean Baskerville to undertake a detailed review of an
3 effectiveness monitoring program and to render his
4 opinion as to whether or not it scientifically should
5 be redesigned or whatever; however, and it is my
6 submission, that throughout Dean Baskerville's
7 testimony here today -- not today, yesterday that he
8 has spoken repeatedly on the matters of effects
9 monitoring as it relates to adaptive management.

10 And I would also submit to the Board that
11 as part of the response to the action plan which is
12 part of Exhibit 4, specifically I believe it's item 12
13 and I can confirm that -- excuse me, it's item 10, in
14 -MNR's action plan.

15 I'm looking at Appendix 7 of the Class EA
16 that that is an integral part of the Ministry's
17 response, it's a response to the very specific
18 recommendation that Dean Baskerville made in terms of
19 the need for quantified and measurable objectives for
20 non-timber values. I believe in the Board's original
21 order, notwithstanding any of the objections that we
22 have made in terms of the scope of that order, that
23 that falls clearly within the scope of evidence that
24 the Board ruled on originally with Dean Baskerville's
25 evidence, it was certainly part of his audit, certainly

1 part of the statement of action response.

2 THE CHAIRMAN: But, again, are you going
3 to deal with effects monitoring on a conceptual level,
4 or are you going to deal with effects monitoring in
5 terms of the specific proposals with the details
6 thereof as put before the Board in the last panel?

7 MR. HANNA: Only inasmuch as this, Mr.
8 Chairman. I believe Dean Baskerville has made
9 reference to and I believe he has done it as tactfully
10 as he can with some criticism of wildlife biologists in
11 terms of their lack of focus on key elements in terms
12 of wildlife response to forest management.

13 He has given that in his
14 evidence-in-chief and I would like to follow up on that
15 inasmuch as it is my submission it would be a matter
16 that I would like to explore with Dean Baskerville, as
17 to not the details in terms of exactly how the plan is
18 set up and that sort of thing, but the principles, the
19 variables that are being - how should I say - that are
20 being identified, thus in terms of the way that he
21 structured his evidence in terms of adaptive
22 management, the sensitivity analysis, the system, how
23 to get that feedback, those types of relationships he
24 has presented his evidence-in-chief and I have no way
25 to deal with that except through cross-examination, and

1 it is that level that I wish to deal with them.

2 THE CHAIRMAN: Well, you can certainly
3 cross-examine him on matters which arose in his
4 evidence-in-chief, that is a right that we are not
5 going to constrict, provided that you don't go into
6 specific questions related to the specific effects of
7 the monitoring program put forward by the Ministry in
8 detail in the last panel.

9 MR. HANNA: Fine. I think I can agree to
10 that, Mr. Chairman. It's not my intent to ask Dean
11 Baskerville to read all the transcript for Panel 16, to
12 look over witness statement, that sort of thing.

13 If any of the questions would be of that
14 -nature, would be sufficiently generic that he would be
15 able to look at one question and put that in context
16 and make an answer. So in that sense, it's very
17 generic.

18 THE CHAIRMAN: Mr. Freidin?

19 MR. FREIDIN: Just, I might be able to
20 diffuse this. After listening to the submissions, I
21 can advise you that I would withdraw my objection, if
22 that is the right term, if the direction is as you have
23 given in relation to the monitoring issue. I accept
24 the submissions made by Ms. Swenarchuk in relation to
25 some of the specific issues like District Land Use

1 Guidelines, dealing with it basically along the lines
2 as discussed.

3 THE CHAIRMAN: On a generic basis?

4 MR. FREIDIN: On a generic basis.

5 THE CHAIRMAN: On a conceptual basis?

6 MR. FREIDIN: That's right.

7 THE CHAIRMAN: As opposed to the detail,
8 you know, a review of the detailed proposal put forward
9 by various panels over months of presenting the case.

10 MR. FREIDIN: And as indicated by Mr.
11 Hanna, the reference to guidelines is reference to the
12 moose guidelines and, yes, Mr. Chairman, I can answer
13 your earlier question that the guidelines that he did
14 review, although training hasn't taken place, that it
15 wasn't provincially applied in any consistent way or
16 there was no program in place to do that, they were
17 nonetheless substantially the same.

18 THE CHAIRMAN: All right. So if we
19 have --

20 MS. SWENARCHUK: Mr. Chairman, could I
21 just make one more submission.

22 THE CHAIRMAN: Yes.

23 MS. SWENARCHUK: Because I'm not clear
24 yet on whether there has been some agreement over the
25 effectiveness monitoring issue.

1 It would be my submission that it would
2 be an entirely proper question to ask Dr. Baskerville
3 what, in his view, would be the necessary components of
4 an effectiveness monitoring scheme under --

5 THE CHAIRMAN: In his view of any
6 effectiveness monitoring scheme.

7 MS. SWENARCHUK: Yes, exactly.

8 THE CHAIRMAN: No problem. That in our
9 view is dealing with it conceptually as opposed to
10 looking at the specific program put forward before the
11 Board and then asking him to comment on that.

12 MS. SWENARCHUK: One more further comment
13 and, that is, that we are not exactly clear what Mr.
14 Hanna's definition of habitat supply analysis is, and
15 it would be helpful for us, because we understand there
16 are various versions to the use of that term, if that
17 could be clarified.

18 THE CHAIRMAN: I think that would
19 probably be helpful to the Board as well.

20 MR. HANNA: Mr. Chairman, I'm willing to
21 live by the definition that Dean Baskerville presented
22 when I asked him earlier this afternoon what he meant
23 by habitat supply analysis, and if you wish we can have
24 him --

25 THE CHAIRMAN: Is that sufficient for

1 your purposes, Ms. Swenarchuk, or do you want that
2 repeated by Dean Baskerville?

3 MS. SWENARCHUK: It would be helpful to
4 ask to have it repeated.

5 THE CHAIRMAN: All right. Just one
6 second, Dean Baskerville, before we go to that.

7 Does that complete the objections, Mr.
8 Freidin, with respect to this document, and if the
9 Board directs that we deal with the topics of
10 guidelines and effects monitoring on a generic
11 conceptual basis with perhaps, if necessary, more
12 specific questions relative to the moose habitat
13 guidelines only if such should arise because these were
14 -essentially the guidelines in place during the course
15 of his audit in 1986, are you basically content with
16 that?

17 MR. FREIDIN: I think so, yes. But I
18 understand it will be focusing on the moose guidelines.
19 That was Mr. Hanna's intention.

20 THE CHAIRMAN: Yes. No other guidelines,
21 Mr. Hanna, we are talking only of those guidelines if
22 there is going to be any focus on any guidelines at
23 all.

24 MR. HANNA: I have no problem with that,
25 sir.

1 THE CHAIRMAN: Does this, by the way,
2 constitute the bulk of your examination, the remaining
3 part of your examination?

4 MR. HANNA: On habitat supply analysis,
5 Mr. Chairman. I think, if you look at our additional
6 issues, there is still a number of additional issues.
7 There are some points of clarification I still want to
8 go through in terms of Dr. Baskerville's
9 evidence-in-chief. There are a number of matters still
10 that I have before me, yes.

11 THE CHAIRMAN: Okay. Well, okay. I
12 think we will proceed on that basis with this document.
13 We will continue, Dean Baskerville, now with a recap of
14 -your definition of habitat supply analysis for the
15 benefit of the Board and the parties, and we will
16 proceed on until 5:00 p.m. today.

17 MR. HANNA: Thank you, Mr. Chairman.

18 MR. TURKSTRA: Do you want to mark this
19 as an exhibit, Mr. Chairman?

20 THE CHAIRMAN: Yes. We might as well
21 mark this as an Exhibit 976 I believe.

22 ---EXHIBIT NO. 976: Document prepared by OFAH re:
23 comparison of guideline approach
and habitat supply analysis.

24 THE WITNESS: Mr. Chairman, would it
25 upset the apple cart if I made a general statement or

1 is that better to work in as appropriate?

2 THE CHAIRMAN: Well, we are going to base
3 it on your definition in terms of -- since that's what
4 Mr. Hanna is going to rely upon, so however best you
5 think you can explain it, I think you should go ahead
6 in your own fashion.

7 THE WITNESS: I meant with respect to the
8 very issue of guidelines, formal management and that
9 sort of thing. I am prepared to work it into the
10 answer to a question, if that's more appropriate.

11 MR. HANNA: I'm quite happy to have --
12 Dean Baskerville is a very experienced witness, he
13 obviously doesn't need too much direction in questions.
14 I am happy to hear him say it in his words.

15 THE CHAIRMAN: No, but I think he is
16 asking whether he should be responding to a specific
17 question. Is that what you are asking?

18 THE WITNESS: Yes. I would be responding
19 to what I've just heard, rather than to a particular
20 question.

21 MR. HANNA: Mr. Chairman, I think it is
22 more expeditious, he has seen this...

23 ---Discussion off the record

24 THE CHAIRMAN: No, okay. Excuse us. If
25 we understand you correctly, Dean Baskerville, are you

1 asking: Would you like to proceed now with an
2 explanation of what you consider to be the comparison
3 on a conceptual basis between habitat supply analysis
4 and the guideline approach, is that what you are...

5 THE WITNESS: If not that, at least the
6 important issues in it, yes.

7 THE CHAIRMAN: Okay. Are you content
8 with that, Mr. Hanna?

9 MR. HANNA: Yes, Mr. Chairman.

10 THE CHAIRMAN: Without going through
11 these items, item by item. I think --

12 MR. HANNA: Yes, provided that there is
13 not something that is missed in his general discussion,
14 but certainly to expedite this discussion, if Dean
15 Baskerville could proceed through it quickly, I am
16 looking any way we can to make this go quickly.

17 So I will certainly take his direction if
18 he feels he can do it expeditiously.

19 THE CHAIRMAN: All right. If you can --

20 MS. SWENARCHUK: Can we have the
21 definition first?

22 THE WITNESS: Yes. I think what I --

23 THE CHAIRMAN: Excuse us a moment.

24 ---Discussion off the record

25 THE WITNESS: I used this, it was item

1 71 -- slide 71 in what I used yesterday, and what I had
2 suggested was that if this was the basis of a timber
3 supply analysis, a characterization of an initial
4 forest by an age-class structure and a yield curve, and
5 that a harvest schedule removed stands from this forest
6 and a treatment schedule took those cut-over areas and
7 assigned them essentially to different yield curves in
8 the future, that that action of harvesting here
9 (indicating) and sending those curves on different --
10 sending the cut-overs on different developmental
11 patterns, the stands that would develop on the
12 cut-overs would be different for volume, that
13 difference also made a pattern change in the forest in
14 that that pattern change would reflect, for instance,
15 if we put in a species called Guild 1 here that
16 required earlier stages of succession and later stages
17 of succession in certain amounts, that if we could
18 forecast timber supply by applying a harvest and
19 treatment schedule to a forest, by analogy you can
20 forecast availability of habitat by simply putting in
21 an appropriate number of habitat yield curves, if you
22 will.

23 And what you would come out with down
24 here at the bottom, instead of just how much volume was
25 harvested, just what you would come up with from a

1 timber supply analysis, that you could come up with
2 population levels for whatever habitat availability or
3 population levels whichever, however distant,
4 complicated you made the model, given those yield
5 curves for the habitats.

6 So it is simply an analogue, direct
7 analogue of timber supply analysis replacing a single
8 or a group of volume yield curves with a group of
9 habitat requirement curves for guilds of species,
10 featured species or individuals. Is that...

11 MR. HANNA: Q. Dean Baskerville, could I
12 just ask you: And the same principles of adaptive
13 management would apply in that case also in terms of
14 meeting measurable objectives, cause/effect linkages
15 and feedback into your system?

16 A. The description that I've given here
17 would permit that, yes. It facilitates it; it doesn't
18 require, but does facilitate.

19 It just, Mr. Chairman, occurred to me
20 that our discussions so frequently get to the polls and
21 that we can argue that formal management won't work
22 because it is data hungry, requires great skills and so
23 on, but some will say it will work, and we can say that
24 guidelines won't work and some will say that guidelines
25 will. And I just can't agree that that's a dichotomy.

1 If I could, the guidelines are a
2 codification of expertise, somebody has sat down and
3 said: Given what people who have observed moose see
4 over a long period of time, have concluded about their
5 habitat requirements and about their response to
6 changes in those habitat requirements, here are some
7 guidelines on things not to do and things to do.

8 They have the big advantage that they
9 sensitize a bunch of players to issues that they would
10 not otherwise be sensitized to, they provide a neophyte
11 with access to some of the accumulated knowledge,
12 players who have been around a while. In the context
13 that I have ever seen guidelines, they would not
14 provide a formal forecast to test. So there's both
15 sides.

16 A formal management process where you
17 choose a goal and try to design actions to close on
18 that goal can give closure, but only if it's designed
19 thoughtfully and only if it's implemented as per the
20 design.

21 So that I would be really upset if anyone
22 thought that either of those approaches was absolutely
23 guaranteed safe from human frailty, they aren't;
24 whichever one you follow will involve human
25 interpretation and there will be problems as a result.

1 It seems to me that a concern that is
2 more predominating would be that in terms of the
3 practical reality on the Moosonee Management Unit or
4 whatever management unit, what approach somewhere along
5 a continuum can be initiated now in this forest for the
6 database that exists, for the people skills that are
7 available to handle data and interpret it, and for the
8 availability of our access to the tools to implement
9 whatever planning process you have.

10 So it seems to me an issue of importance
11 here, rather than to try to choose on a dichotomy,
12 would be rather to ask: How do we start and how will
13 the approach, whatever it is you use to start, how will
14 it evolve, and is there some mechanism built in to
15 force evolution.

16 Those to me would be more relevant
17 questions than is one approach better than the other.
18 I would hope that neither one would be frozen. Now, I
19 hope that doesn't reopen your can of worms, sir.

20 THE CHAIRMAN: No, I think that's a very
21 practical analysis of the kinds of problems that are
22 facing this Board in the sense that we have a system in
23 place and it may have adopted a certain methodology and
24 may be moving towards another methodology.

25 How do you integrate the two and how do

1 you do it in a way that is feasible without necessarily
2 dismantling entirely an existing system to replace it
3 entirely by another system, those are the problems, and
4 to what degree and how do you go about it is much of
5 the subject matter of this hearing.

6 THE WITNESS: Don't take off your life
7 jacket until you're sure that you've learned to swim.

8 THE CHAIRMAN: It is probably good
9 advice.

10 MR. HANNA: Q. Dr. Baskerville, I concur
11 with the Chairman in terms of your analysis. I guess
12 the problem I have - I am trying to put this in the
13 context of these hearings - can you practise both at
14 the same time?

15 And perhaps, could I say, wouldn't they
16 both -- what is the potential of them leading to
17 conflicting prescriptions for the same piece of land?

18 A. Possibly, Mr. Chairman, at one time I
19 believed that science could somehow or other organize
20 all the data that one would need on a resource, you
21 could go to the manager, the decision-maker, present
22 him with this, come to a conclusion, and he would go
23 away and do it, and the scientist would go back to the
24 proverbial bench.

25 I became disabused of that view rather

1 forcefully in the exercise I referred to yesterday in
2 the budworm modelling thing. In fact, I believe the
3 essential thing is to start, to start in a way that
4 minimizes, as I said earlier today, the risk of option
5 foreclosure and to start in a way that makes the best
6 use of available knowledge and to start in a way that
7 causes the manager, the chooser, decision-maker, causes
8 him to learn in the most effective way.

9 Now, if it isn't clear, what I would
10 argue is that I would, no matter how elegant a
11 management scheme I had to initiate, I would begin by
12 using guidelines. To be blunt, because it's is easier
13 in the timber side, we do not know or cannot
14 characterize before a stand is harvested consistently
15 how it will regenerate; yet, everything -- if we know
16 how it is going to be cut, all of them, we should be
17 able to if we understood the thing completely.

18 So the result is we use certain
19 guidelines that say a certain percentage of these kinds
20 of stands are expected to regenerate well, a certain
21 percentage won't regenerate, and we will need treatment
22 and so on, and we use guidelines to describe what those
23 might look like to make our initial exercise and to
24 focus our attention to discriminate between those as
25 quickly as we can in the field, because our ability to

1 adjust on the ground to the reality will have a major
2 influence on our -- on how we do.

3 The more you learn, the less you will
4 rely on that kind of a rule; and the more you will make
5 it a quantitative thing that becomes more testable, in
6 fact, you will even try to state those as testable
7 measures early.

8 The second part of the question I believe
9 was: Are the two conflicting, are the two approaches
10 conflicting. They are conflicting it seems to me or
11 there is at least a potential for conflict in that one
12 provides an explicit test of whether or not you are
13 reaching the goals and why you are or are not; and the
14 other provides only a casual, not a very precise
15 evaluation of whether or not you are reaching the
16 goals.

17 And what one should be careful of is
18 stating a goal that says: I will have one moose per 10
19 square kilometres and then enforcing a set of
20 guidelines and imagining that in fact you have captured
21 in that all of the necessary insufficient cause/effect
22 mechanisms to make that one happen, that one moose per
23 10 square kilometre. And even if you don't, you
24 haven't got a mechanism in there that causes you to
25 search for why you didn't get it. That's the

1 distinction between the two.

2 If it's a conflict, it would be the
3 potential for conflict to arrive at an objective using
4 guidelines that you couldn't be sure you could reach
5 because you had never made a formal forecast to test
6 it, as opposed to making a formal forecast with a
7 management approach that allowed you to say that these
8 actions should lead to that, and you could have
9 conflict I think between -- at the objective level.

10 THE CHAIRMAN: But would you have
11 conflict at the prescription level?

12 In other words, with the guidelines you
13 are going to have precise prescriptions that are going
14 to apply to a piece of land; is that going to conflict
15 with what you would otherwise prescribe for the same
16 piece of land were you using the more formalized
17 management system?

18 THE WITNESS: The crucial distinction
19 here is that by nature the application of guidelines
20 will be to walk into a stand and decide that stand;
21 whereas the approach of looking at the full spectrum
22 does not take the stand out of the forest context and
23 say: What should I do with it, it says: What stands
24 should I treat in a forest context and then goes to
25 look for the stands to make those treatments. The

1 context is quite different.

2 If you apply guidelines, you cannot at
3 the time you are applying them on one hectare in the
4 human mind comprehend what the impact of that treatment
5 at this location has on the whole forest level
6 production. The other end, the other approach starts
7 at that and says: To achieve this goal, what actions
8 do I take. They come from different ends of the same
9 problem.

10 THE CHAIRMAN: But they may not
11 necessarily be in conflict?

12 THE WITNESS: No. And, in fact, as I
13 said, an ideal approach would start with whatever
14 knowledge base we have now, and however you want to
15 call that, what it is going to wind up as is the
16 guidelines of the Rob Galloways who've spent a lot of
17 time on this particular kind of forest and have a feel
18 for it and they are going to write down for the younger
19 fellows: Here is some treatments that work, and then
20 you want to move as quickly as you can to assessing
21 those and making them more repeatable prescriptions and
22 more repeatable forecasts so that you can initiate a
23 response that you are looking for in the forest.

24 MR. HANNA: Q. Dean Baskerville, I am
25 confused by your example with Mr. Galloway, and

1 certainly I understand -- not by that, because Mr.
2 Galloway has been here and we've heard him and he has
3 provided evidence.

4 It is rather that you are speaking here
5 now, it seems to me, talking about silvicultural
6 guidelines and not habitat guidelines. That's what I
7 heard you just saying, and I just wanted to make sure
8 of that distinction, because I understand what you are
9 saying from a silvicultural guidelines point of view,
10 but this line of questioning was not to deal with
11 silvicultural guidelines but habitat guidelines.

12 A. I agree, and I guess what I was
13 trying to do was lead to the idea that to get started
14 -10 years ago the kinds of guidelines that existed for
15 jack pine, red pine and black spruce were absolutely
16 essential.

17 But I would be surprised if you went and
18 talked to unit foresters that there was the kind of
19 persistence in holding on to those today that there
20 would have been 10 years ago simply because they will
21 have learned themselves and there are systems emerging
22 that are causing them to test reality against those
23 things and to make better forecasts.

24 It is easier to see there, but the
25 principle is identical. I don't see a difference

1 between saying that I will use a set of guidelines for
2 silviculture to make a forest over time appear so that
3 it will be good habitat for a pulp mill, than to use a
4 set of guidelines to make a forest appear over time as
5 a suitable habitat for moose. I do not see the
6 distinction between those two.

7 Q. Okay. You mentioned that with the
8 guidelines you are talking at the stand level, with the
9 habitat supply analysis approach you start at the
10 forest level?

11 A. Exactly, that's a fundamental
12 difference in the two.

13 Q. Now, the question that's in my mind
14 here, I think what you are saying, practically you
15 can't change the world overnight, and I think your
16 audit was very blunt about that, that it was designed
17 for provoking thought rather than necessarily a
18 knee-jerk reaction.

19 Now, what I am concerned about here is
20 what direction should we be moving in. I understand
21 what your point is, we can't dismantle everything at
22 the present time and undo everything that's done, but
23 what direction should we be moving in?

24 A. It would be trite to say you should
25 be moving in the direction that gives you what it is

1 you want, and I want to be careful that I don't tell
2 you what it is you want when I am telling you what
3 direction to move in.

4 If it were me, if the desire is to
5 produce a certain number of moose on a unit area, a
6 management unit, then my reaction would be: I know
7 that the moose obviously are related to the habitat,
8 that there are some people who have looked at this and
9 when they use those guidelines and convert them as
10 quick to start and convert them as quickly as I can to
11 something that allows me to forecast habitat
12 availability, both temporally and spacially, because I
13 know that's what the moose is reacting to.

14 And the sooner I am in a position that I
15 can say: This pattern is related to this kind of a
16 moose population level, the sooner I am going to be
17 able to regulate moose, because you need the other
18 tools as well, control of harvesting, to make available
19 to the moose a consistent habitat for a certain
20 population level.

21 MR. MARTEL: Would you want the
22 material -- we talked about this morning the GIS and so
23 on, but you are trying to do all these things
24 simultaneously, gathering that data, trying to start
25 them where we are now and convert or move to a more

1 adaptive way as we progress over, let's say, one might
2 consider it as a term that says, you know: You have
3 got to gather this, and you have got to do this over
4 the next 10 years even though it's a five-year thing,
5 but indicating that that's the direction the Ministry
6 should be moving.

7 THE WITNESS: If I could convince the
8 Ministry to start all at once, I think I could assure
9 all of our graduates jobs for the next 10 years.

10 If you think about the guidelines that
11 have been presented to you and ask yourself how much of
12 the moose guidelines as they were presented related to
13 geographic pattern, how much of it had to do with the
14 size of an opening and with the contiguity of the next
15 opening, how close is the next one and how soon can it
16 become a contiguous opening. You will find that a
17 substantial amount of that had to do precisely with
18 geographic pattern, then the answer is yes, if in a
19 perfect world I'd have myself a GIS immediately and
20 begin looking at that.

21 On the other hand, I think you will
22 discover, as we have in the timber part, that if you
23 make the jump you will find that the characteristics
24 that you enter into the GIS aren't really what the
25 moose reacted to. And the first step -- you can make

1 one learning step before you do, and that one learning
2 step is an important one, think hard about what
3 characteristics of habitat the moose are reacting to
4 before you spend the money of entering that.

5 It isn't necessary to have a GIS at the
6 front end; if you want to get good fast, it is
7 necessary to have one fairly soon, within 10 years.

8 MR. MARTEL: The rest ties in. I think
9 you went on to say though, using these existing
10 guidelines, where we are starting from and moving
11 towards - without trying to throw the baby out with the
12 bath water - moving towards a different alternative.

13 THE WITNESS: Yes. If you have the GIS,
14 one of the neat things that's possible is that you can,
15 because you know how to forecast stand development,
16 forecast ahead in time.

17 It's not a really difficult problem to
18 make a map sheet and say: There is the state of the
19 forest now, five years later all of those stands will
20 have aged five years, so their stage of development
21 will look like this. And you can create a new map and
22 another one and another one and another one, and you
23 can have someone sit down and apply moose guidelines to
24 those maps. Actually, over time we have done that. It
25 is kind of an interesting exercise in terms of

1 sensitizing one to the kinds of issues you should be
2 looking at.

3 I guess what I am trying to say is, that
4 there isn't one -- I wouldn't try to do it all at once,
5 it is a learning process and you need the learners to
6 learn at their pace.

7 THE CHAIRMAN: Okay. Can we capsulize
8 what you said in the following summary, to the extent
9 of saying that in order to get where you would like to
10 see the management system develop to in the future, you
11 can utilize the guideline approach as a start, develop
12 a GIS system as quickly as is feasible in terms of how
13 soon you can get the data in and train the people who
14 have to use it to use it properly so that the output is
15 meaningful, and then slowly over time, as you have more
16 and more experience, move towards managing more at the
17 overall forest level as opposed to concentrating at the
18 stand level which is where a lot of jurisdictions,
19 including Ontario, probably started from and are
20 someplace on the continuum. Is that a fair sort of
21 summary?

22 THE WITNESS: That's a fair summary. I
23 think that you need a point of departure and that point
24 of departure had best be the best available current
25 wisdom which is what guidelines are.

1 You need to move not just to something
2 like the GIS that gives you geographic pattern, but you
3 need to move as quickly as possible to a functional
4 response relationship of populations to habitat
5 structure. That's the piece, that is the crucial piece
6 that's missing at this point. And the time, you said
7 slowly--

8 THE CHAIRMAN: Well...

9 THE WITNESS: --I would say move as
10 rapidly as the skill level at the unit permits.

11 THE CHAIRMAN: I guess what I meant is
12 you can't go do it overnight, it is going to take some
13 time.

14 THE WITNESS: Yes.

15 THE CHAIRMAN: But move ahead.

16 THE WITNESS: Not forever though.

17 THE CHAIRMAN: No, move ahead as quickly
18 as possible.

19 Now, one other sort of basic question.
20 Is it possible to do that, in your view, to move along
21 that continuum to what you consider to be the
22 appropriate ending point if you are working off of
23 different land bases; in other words, if the wildlife
24 land base is not synonymous with a management unit land
25 base?

1 THE WITNESS: And your question was: Is
2 it possible?

3 THE CHAIRMAN: Is it possible, given that
4 imperical fact, that's the way it is, how do you go
5 about changing that? Is the way to change your land
6 bases, or can it be done in some fashion retaining the
7 different land bases that might exist?

8 THE WITNESS: It is within the realms of
9 possibility that a couple of -- maybe a few clever
10 people who communicated well with each other could
11 indeed pull this off where the land bases were not
12 conformable, but I would consider that highly
13 improbable; improbable because you've got a
14 -bureaucratic distinction between who they report to and
15 their reporting structures, you have got a
16 philosophical difference in the way they view the
17 forest, you've got a separation in space of the
18 individuals and all of those things will reduce their
19 willingness and chance, their capability to interact.

20 THE CHAIRMAN: Okay. And one further
21 question arising from that. Will that, in your
22 opinion, mess up the formulation of a GIS system if the
23 data going into that system is derived or applicable to
24 the two different land bases?

25 THE WITNESS: One of the pleasures of

1 these kinds of systems is that that wouldn't be a
2 problem. The easiest way to think of is, if I put in a
3 map that has nothing but roads on it, if I put in a map
4 that has nothing but type lines on it and I put in a
5 map that has nothing but the habitat on it, and what
6 the system allows me to do is to drop any two of those,
7 or three of those and make one map out of them.

8 So that you can actually have the
9 different views of the forest, called themes, and the
10 big value of the system is it allows you to overlay
11 themes and create a whole new picture of the forest,
12 you get a new set of polygons.

13 THE CHAIRMAN: Thank you.

14 MR. HANNA: Q. Dean Baskerville, you
15 indicated that you use the guidelines because they
16 currently represent the best professional knowledge at
17 the time. That best professional knowledge would also
18 be applied in developing your habitat supply analysis;
19 would it not?

20 A. Yes, to build the yield curves. The
21 same people and simply extending the notion of what are
22 the best local steps to take to saying: What are your
23 best approximations of how the population responds to
24 the habitat.

25 Q. Now, you mentioned that you should,

1 in your view, move as quickly as possible in that
2 direction, which is administratively and practically
3 possible.

4 I guess the question that's in my mind
5 is: What does that mean? Do you have any sense of --
6 like, are we talking 10 years, 18 months, 20 years, is
7 there some -- obviously you can't give me a specific
8 time, but some indication, some relative indication of
9 how quickly you think would be reasonable to at least
10 get that first cut that we could - how should I say -
11 start on the learning curve as you call it?

12 A. There are inherent problems here in I
13 think just about every jurisdiction that wildlife and
14 timber have been separated, so that there is some
15 philosophical things to overcome in actually making
16 this happen.

17 To use as an example only, the idea of
18 doing this in New Brunswick must have emerged somewhere
19 around 1984 or '85. It certainly appeared as a
20 prospective master of forestry report by that time, it
21 must have been -- people must have been thinking about
22 it. To get it to a point where there is tolerance of
23 the players that this kind of activity is worthy of the
24 computer time and time on the geographic information
25 system has taken from then until the present. It is

1 now a very active program and quite substantially
2 supported outside the province by Wildlife Habitat
3 Canada.

4 I think that the initial funding of
5 Wildlife Habitat Canada probably is the thing that got
6 it off the ground far enough that the management
7 structure, the equivalent of MNR, viewed it as
8 something they should be into and began to move.

9 My impression is that we are five years
10 yet from where we will have people discussing this in
11 the level at which they discuss timber management now,
12 timber forecasting.

13 THE CHAIRMAN: You mean in Ontario?

14 THE WITNESS: No, in that case where it
15 is already going. So it's a 10-year process is what I
16 am saying.

17 THE CHAIRMAN: 10-year, okay.

18 THE WITNESS: And will be incredibly
19 uneven. There are only -- you have to remember that
20 there are five -- four or five of your management units
21 which are in fact larger than the total Crown land of
22 New Brunswick. In a relatively small area, it's --
23 we're compact, where people talk to one another. This
24 has not been a simple process to introduce, but as it
25 has gained momentum and the analogue to what they were

1 already doing has grown rapidly.

2 And, in my view, one of the most pleasant
3 things to discover is that industry has embraced it as
4 a way to allow them, instead of reacting to
5 constraints, to put themselves in it, they have
6 contracts equivalent, all of them, to FMAs, to put them
7 in a position where they are proposing rather than
8 responding. They appear to be more comfortable in that
9 role.

10 THE CHAIRMAN: So we gather from that
11 that 10 years is certainly not an abnormal period
12 within which to expect some substantial movement, but
13 at the same time you are dealing in that 10-year
14 -process of what you have experienced with a fairly
15 small geographic area compared to what we might be
16 facing in Ontario?

17 THE WITNESS: And with two or three
18 really aggressive people pushing it.

19 MR. HANNA: Q. Dr. Baskerville, were you
20 not faced with a similar type of dilemma with the
21 OWOSFOP model in that it took a while to develop that
22 prototype, there is a lot of, if you will, initial
23 energy put into it and whatever, but did that
24 technology not become very transferrable; in other
25 words, did not what happened in New Brunswick basically

1 break a lot of the ground for Ontario when they took
2 WOSFOP and made OWOSFOP and did all of those great
3 things with it?

4 It avoided the need to develop the whole
5 conceptual technology all over and whatever, it was a
6 matter of fine-tuning it to the specific area?

7 A. Yes. WOSFOP wasn't the first of
8 those models. The first one that I have been able to
9 detect actually was built by a consulting firm in
10 Quebec and applied some time in the late 60s to Nova
11 Scotia Forest Industries.

12 And curiously we think again in terms of
13 how good the Swedes are. One of the things I
14 discovered was that the parent company in Sweden this
15 summer is using a descendant of that same model. I
16 found kind of interesting, they acknowledged it in fact
17 in the programming is embedded the source of it.

18 The difficulty always is when you are
19 trying to offer something that is conceptually broader,
20 that it allows knowledge that is usually thought of as
21 related to a piece of ground I can stand on and look
22 around to say suddenly: I am going to give you the
23 capability to pretend you can do that from half a
24 million hectares, is I guess resisted, resisted because
25 intuitively you know you can't see that; it gives you

1 the illusion that you can see the whole thing, but you
2 know you really can't.

3 It's probably significant that the model
4 WOSFOP which did -- although it wasn't the first to
5 create a lot of change as it did and its author moved
6 across the country, was actually written by an
7 astrophysicist not by a forester. He left astrophysics
8 to come and get a Master of Forestry Degree and he
9 asked for: What are your principles. He wanted our
10 basic equations, our Newton's law and these sorts of
11 things, so that he could get started in his learning.

12 And we didn't have any, I guess, when it
13 came right down to it that we could offer him in the
14 context that he was looking for. He was looking for
15 things that were laws, and there are very few laws in
16 biology because of genetic variability.

17 His reaction to that was: Well, I am
18 going to codify it. So as he began to learn what it
19 was we were doing, he said: I am simply going to
20 codify what you are doing and that's what WOSFOP turned
21 out to be. He discovered that if he did it in a manner
22 that was completely transparent so that everybody could
23 see what was happening, that people would use it.

24 And could we get them to use it?

25 Ten years ago I remember some pretty severe arguments

1 about whether or not they would use it but, as I said
2 yesterday, I think you would have an awfully hard
3 argument to get anybody not to use a model that
4 characterized forest dynamics now, and it doesn't have
5 to be that one or any of its descendents, but if you
6 went -- I can't imagine where in this country there
7 would be a manager who would not want to see some kind
8 of systematic forecast of his interventions on forest
9 dynamics.

10 THE CHAIRMAN: Thank you.

11 Mr. Hanna, I think we will break for
12 today.

13 I understand that counsel wants to
14 utilize the hearing room for discussions. Make
15 yourself at home, and we will commence tomorrow again
16 at 9:00 a.m.

17 MR. MARTEL: How far are you?

18 MR. HANNA: Mr. Chairman, perhaps just
19 for the other parties, there is a possibility I will
20 finish tomorrow.

21 Mr. Cosman has spoken to me and I will be
22 speaking to him this evening and tomorrow morning. He
23 may have a potential scheduling problem. If he does,
24 then we will come before the Board. I have spoken to
25 him and I am sure we can work it out between us, if

1 it's acceptable to the Board, but if that is the
2 case...

3 THE CHAIRMAN: Sorry. Which party have
4 we forgotten? We don't have our notes here for that.
5 Which party comes after yourself?

6 MR. HANNA: Oh, I'm sorry. I believe Mr.
7 Curtis may be following, although I am not sure, Mr.
8 Chairman. I don't think his order has been sorted out
9 for sure. It will certainly either be the forest
10 industry or it will be --

11 MS. DEVAUL: I believe it is the Ontario
12 Forest Industry Association--

13 MR. COSMAN: Yes.

14 MS. DEVAUL: --followed by MOE, followed
15 by the Professional Foresters, followed by MNR.

16 MR. COSMAN: Mr. Chairman, just while I
17 was out I understand Mr. Hanna spoke to the point --

18 THE CHAIRMAN: Well, he is indicating he
19 may finish off tomorrow.

20 MR. COSMAN: Let me tell you, just to
21 avoid delay later on. I have had for four months a
22 fixed date at Divisional Court for an appeal on Monday.
23 I was hoping I wouldn't even have to raise it. The way
24 things are going, it looks like in the ordinary course
25 of things I may be reached on Monday.

1 So there are two alternatives; one is
2 that, if parties will permit, I can start Tuesday
3 morning at nine o'clock or, alternatively, I would have
4 to get Mr. Hanna to break his cross-examination. I am
5 in the parties' hands and in your hands as to how I can
6 do it, but I am willing to do it either way.

7 MR. HANNA: Mr. Chairman, as far as I am
8 concerned, I am happy to do it either way also.

9 THE CHAIRMAN: How long are you going to
10 be?

11 MR. COSMAN: I think, Mr. Chairman, on
12 the basis of what I have heard, one and a half hours.

13 THE CHAIRMAN: One and a half hours.
14 -If you were to proceed tomorrow and then finish off,
15 and then Mr. Hanna continues after you, and then
16 continues next week if, for some reason, he shouldn't
17 finish, that way we won't lose the day.

18 MR. COSMAN: That's right, Mr. Chairman.
19 So if Mr. Hanna went in the morning and I started at
20 two o'clock, 2:00 to 3:30 or whenever, and then he
21 would finish the day, that's fine with me

22 THE CHAIRMAN: All right. We will
23 proceed in that fashion then.

24 Thank you. We will start at nine
25 tomorrow.

1 ---Whereupon the hearing adjourned at 5:15 p.m., to be
2 reconvened on Thursday, December 6th, 1989,
3 commencing at 9:00 a.m.

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